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ISTQB Certified Tester Advanced Level - Test Manager Sample Questions (Q217-Q222):

NEW QUESTION # 217

In general, why is it NOT a good idea to estimate the testing effort based only on a percentage of development effort? Identify THREE valid reasons. 1 credit

- A. The result is almost always a too low estimate for the required test effort
- B. The quality of the development estimate may be poor.
- C. The percentage based technique only applies to the V life cycle model.

- D. In general bottom-up estimation is always better than top-down estimation.
- E. Using the same percentage every time does not address the level of risk of the application to be tested.
- F. The maturity of the organization, e.g. the quality of the test basis, quality of development testing, configuration management, availability of test tools, also influence the effort needed for testing.
- G. It builds on large set of historical data

Answer: B,E,F

NEW QUESTION # 218

What test process is included as part of TPI Next? [1]

- A. Identify test environment
- B. Identify test specification
- C. Identify test conditions
- D. Identify test execution

Answer: A

Explanation:

According to TPI Next, the test process consists of four main phases: Test Strategy, Test Preparation, Test Execution and Test Completion. Each phase has several key areas that describe the activities and tasks involved in the phase. One of the key areas in the Test Preparation phase is Test Environment, which covers the identification, specification, realization and maintenance of the test environment. The test environment includes the hardware, software, network, data and tools that are required to perform the testing activities. The test environment should be aligned with the test objectives and the system under test, and should be managed throughout the test process. TPI Next book Reference:

[Test Process Improvement \(TPI\) | TMap](#)

[TPI NEXT | TMap](#)

NEW QUESTION # 219

You are assigned to test a new application being developed in-house and you have designed a set of test cases to specifically address key product risks. You will issue daily reports summarising how these test cases are progressing during test execution. When considering the audience for these reports, in which stakeholder matrix quadrant would the product's users reside?

- A. Defenders (Low Influence, High Interest)
- B. Latents (High Influence, Low Interest)
- C. Promoters (High Influence, High Interest)
- D. Apathetic (Low Influence, Low Interest)

Answer: A

Explanation:

In stakeholder matrix categorization, Defenders are stakeholders who have low influence but high interest. End users usually have a strong interest in how the product performs, but less influence on project decisions.

"Stakeholders with high interest but low influence are likely to be end-users who rely on timely and accurate information." (Source: ISTQB Advanced Level Test Manager Syllabus 2012, Section 1.4.1) Thus, Option B is correct.

NEW QUESTION # 220

Which of the following statements is true regarding documentation standards? [2]

- A. Documentation standards are determined by the Project Manager.
- B. Documentation standards can vary depending on the test level.
- C. Agile projects consistently use level test plans and documentation standards.
- D. Documentation standards are a lower priority than testing standards.

Answer: B

Explanation:

Documentation standards are not uniform across all test levels; they can differ based on the specific requirements of each level. For

instance, unit testing may have different documentation needs compared to system testing. The ISTQB documentation standards recognize this variability and allow for flexibility to suit the context of the test level. This ensures that the documentation is appropriate for the objectives and constraints of each test level, providing clarity and efficiency in the testing process.

References: The ISTQB Advanced Level Test Manager syllabus and the ISTQB Glossary provide detailed information on documentation standards and their application across different test levels. These resources are essential for understanding the principles and practices of effective test documentation in various testing scenarios.

NEW QUESTION # 221

You are working for an outsource testing company. You have a client that will only consider candidates that are highly skilled with Salesforce. regardless of the number of years they have spent testing similar products. You have looked through your skills matrix and you have no one with the right type of experience for this project.

What competence area is your team lacking?

- A. Personal competence because they are not confident enough to pass the interviews with the client and they are not willing to learn Salesforce
- B. Social competence because they are lacking the ability to work with the rest of the team
- **C. Professional competence because they do not have the required domain knowledge in Salesforce**
- D. Methodical competence because they lack the ability to create test cases from a Salesforce requirements document

Answer: C

Explanation:

Competence Analysis:

Professional competence refers to the knowledge and skills related to the specific domain, in this case, Salesforce.

The client's requirement emphasizes expertise in Salesforce, which your team lacks.

Evaluation of Options:

A (Social competence) and B (Personal competence) focus on interpersonal skills and attitude, not domain knowledge.

C (Methodical competence) involves creating test cases, which is unrelated to the issue described.

D is correct as the team lacks the required Salesforce-specific professional competence.

Reference and Syllabus Alignment:

Professional competence is highlighted under "Test Team Competencies" (TM-3.1.1).

NEW QUESTION # 222

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