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PRINCE2 P3O Foundation Project Office 2013 Exam Sample Questions (Q66-Q71):

NEW QUESTION # 66

What does a P3O provide to support the principle 'govern effectively'?

- A. Independent gated review coordination and assurance
- B. A benefits tracking service to business owners
- C. A fast track mobilization service to programmes and projects
- D. Coaching and training to P3O roles

Answer: A

Explanation:

To support the 'govern effectively' principle, a P3O provides independent gated review coordination and assurance, as per the P3O Foundation (2013) manual. Section 7.3.2 notes, "P3O supports effective governance through independent gated reviews and

assurance processes to ensure compliance and quality across change initiatives." This involves objective oversight, unlike coaching/training (A), benefits tracking (C), or fast-track mobilization (D), which serve different purposes (e.g., capacity building or delivery support). The 2013 edition underscores this assurance role as critical for maintaining governance standards, enabling senior management to monitor progress and mitigate risks. This aligns with the P3O's function of providing a robust control framework, ensuring strategic alignment and accountability throughout the change lifecycle.
Reference: P3O Foundation (2013) manual, Section 7.3.2, AXELOS.

NEW QUESTION # 67

Which is an underlying success factor for a Virtual P3O model?

- A. Good Heads of Hub Portfolio Offices are available
- B. P3O costs are seen as an unnecessary overhead
- C. Current culture and processes are challenged
- **D. Standards continue to be developed by monitoring external best practice**

Answer: D

Explanation:

The P3O Foundation (2013) manual identifies continuous development of standards through external best practice as a success factor for a Virtual P3O model. Section 5.3.3 states, "A key success factor for a Virtual P3O is the ongoing development of standards by monitoring external best practices, ensuring adaptability and relevance." This differs from hub leadership (A), cultural challenge (C), or cost perception (D), which are irrelevant or negative factors. The 2013 edition highlights this adaptability to maintain effectiveness in a flexible, distributed model. This ensures competitive PPM practices.

Reference: P3O Foundation (2013) manual, Section 5.3.3, AXELOS.

NEW QUESTION # 68

Which is a benefit of the portfolio prioritization and optimization technique?

- A. Provides resource capacity to the portfolio when required
- B. Documents repeatable processes enabling increased PPM maturity
- C. Highlights programme issues requiring intervention
- **D. Supports senior management investment decisions by aligning programmes to strategy**

Answer: D

Explanation:

The P3O Foundation (2013) manual identifies that the portfolio prioritization and optimization technique supports senior management investment decisions by aligning programmes with strategy. Section 6.3.1 states,

"This technique supports senior management by prioritizing and optimizing the portfolio to align programmes and projects with strategic objectives, aiding investment decisions." This differs from highlighting issues (A), documenting processes (B), or providing capacity (C), which are secondary outcomes. The 2013 edition emphasizes its strategic decision-making role, ensuring resources focus on high-value initiatives. This enhances portfolio effectiveness.

Reference: P3O Foundation (2013) manual, Section 6.3.1, AXELOS.

NEW QUESTION # 69

Which is a purpose of measuring Key Performance Indicators for a P3O?

- A. Identify areas of personal improvement for Project Managers
- B. Identify the resources required within a P3O
- C. Determine project progress against its plan
- **D. Demonstrate a P3O's successes to the organization**

Answer: D

Explanation:

Measuring Key Performance Indicators (KPIs) for a P3O aims to demonstrate its successes to the organization, as per the P3O Foundation (2013) manual. Section 7.3.1 states, "KPIs are used to measure and demonstrate the P3O's contribution and success to the organization, providing evidence of value delivery." This differs from determining project progress (B), identifying resources (C),

or personal improvement (D), which are specific to project or individual roles. The 2013 edition emphasizes KPIs as a strategic tool to justify the P3O's existence and effectiveness, focusing on outcomes like strategic alignment and benefit realization. This ensures organizational buy-in and continuous improvement.

Reference: P3O Foundation (2013) manual, Section 7.3.1, AXELOS.

NEW QUESTION # 70

How does a P3O typically deliver an information portal to the PPM community?

- A. By appropriate capacity planning for resource management
- B. Using programme and project management forums
- C. Through an intranet site showing templates and guidance
- D. By documenting business process swimlanes

Answer: C

Explanation:

The P3O Foundation (2013) manual specifies that a P3O typically delivers an information portal via an intranet site with templates and guidance. Section 6.2.2 states, "The P3O delivers an information portal to the PPM community through an intranet site, providing access to templates, guidance, and best practices." This differs from process swimlanes (B), forums (C), or capacity planning (D), which serve other purposes. The

2013 edition emphasizes this centralized access to enhance collaboration and standardize PPM practices. This approach ensures efficient knowledge sharing across the organization.

Reference: P3O Foundation (2013) manual, Section 6.2.2, AXELOS.

NEW QUESTION # 71

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