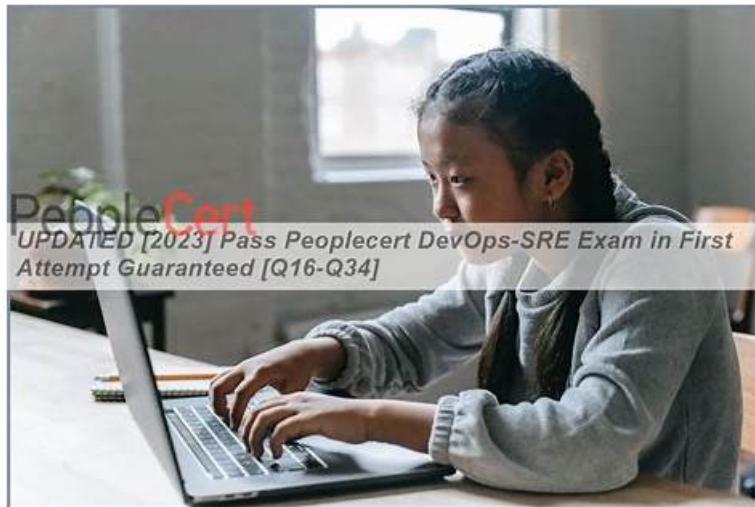


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Peoplecert DevOps-Foundation Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> Automation, Architecting DevOps Toolchains: This section of the exam measures the skills of IT operations specialists and covers key automation principles within the DevOps toolchain. It focuses on CI CD pipelines, Infrastructure as Code, containerisation, cloud-native architecture, platform engineering, and emerging technologies like Machine Learning and Generative AI in DevOps contexts.
Topic 2	<ul style="list-style-type: none"> Exploring DevOps: This section of the exam measures the skills of DevOps engineers and covers the foundations of DevOps, including its emergence as a critical discipline in the digital era. It introduces learners to the basic purpose, evolution, and significance of DevOps in modern software and infrastructure environments.
Topic 3	<ul style="list-style-type: none"> Core DevOps Principles: This section of the exam measures the skills of IT operations specialists and covers essential DevOps principles such as the Three Ways, the Theory of Constraints, and Chaos Engineering. It also introduces the concept of learning organisations, showing how systemic thinking supports continuous improvement.
Topic 4	<ul style="list-style-type: none"> Business and Technology Frameworks: This section of the exam measures the skills of IT operations specialists and covers various supporting frameworks that intersect with DevOps. These include Agile and Lean, IT Service Management, Value Stream Management, Site Reliability Engineering, Safety Culture, Learning Organisations, and Continuous Funding models that enable long-term adaptability.
Topic 5	<ul style="list-style-type: none"> Key DevOps Practices: This section of the exam measures the skills of DevOps engineers and covers core DevOps practices including Continuous Integration, Continuous Testing, Continuous Delivery, and Continuous Deployment. It explores concepts such as Site Reliability Engineering, DevSecOps, Value Stream Management, Platform Engineering, and modern practices like ChatOps and observability.

Topic 6	<ul style="list-style-type: none"> • Culture, Behaviours, Operating Models: This section of the exam measures the skills of DevOps engineers and covers how to assess and evolve organisational culture in relation to DevOps transformation. It includes concepts such as Cultural Debt, Behavioural Models, and Organisational Maturity, helping professionals understand team dynamics and readiness for change.
Topic 7	<ul style="list-style-type: none"> • Sharing, Shadowing and Evolving: This section of the exam measures the skills of IT operations specialists and covers the collaborative and adaptive elements of DevOps in enterprise settings. It explores leadership, typical barriers and risks, and outlines how organisations can evolve their DevOps practices through continuous learning, peer shadowing, and experience-based transformation.

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Peoplecert PeopleCert DevOps Foundationv3.6Exam Sample Questions (Q58-Q63):

NEW QUESTION # 58

Which of the following is NOT a typical IT constraint?

- A. Loosely coupled architectures
- B. Development delays
- C. Security assessments
- D. Bureaucratic processes

Answer: A

Explanation:

Loosely coupled architectures are not typical IT constraints; in fact, they are often a solution to constraints.

Typical IT constraints include:

- * Security assessments (slow approvals)
- * Bureaucratic processes (excessive paperwork or approvals)
- * Development delays (resource or tool bottlenecks)

Extract-style reference:

"Loosely coupled architectures enable teams to work independently, reducing constraints imposed by tightly integrated systems."

-Accelerate: The Science of Lean Software and DevOps

DevOps Foundation v3.6 lists constraints as blockers to fast flow and highlights architectural decoupling as a DevOps enabler.

NEW QUESTION # 59

An organization wants to use experiments to improve its ITSM processes in support of DevOps practices.

Which approach could this organization use to design and implement small, incremental improvements?

- A. All of the Above
- B. Agile Service Management
- C. Improvement Kata
- D. Value Stream Mapping

Answer: C

Explanation:

The Improvement Kata is a structured, scientific approach to continuous improvement. It uses small, iterative steps to move from the current state toward a target condition, testing hypotheses along the way.

In the DevOps context, the Improvement Kata helps teams experiment with process changes, measure outcomes, and adapt quickly—reducing risk while fostering a learning culture. It is especially useful for improving ITSM processes incrementally.

And Bare valuable techniques but serve different purposes—Agile Service Management adapts ITSM to Agile principles, and Value Stream Mapping visualizes and analyzes workflow. While they can complement Improvement Kata, C is the direct experimental framework for small, incremental improvement.

Thus, the correct answer is C.

References:

PeopleCert DevOps Foundation v3.6 - Improvement Kata and Continuous Improvement Mike Rother - Toyota Kata

NEW QUESTION # 60

How do you define Wait Time?

- A. Cycle time minus lead time
- B. Lead time plus cycle time
- C. Cycle time multiplied by lead time
- **D. Lead time minus cycle time**

Answer: D

Explanation:

Wait Time is the time work spends waiting between process steps—wasted, non-value-added time.

* Mathematically, $Wait\ Time = Lead\ Time - Cycle\ Time$

* Lead Time: Time from work request to delivery.

* Cycle Time: Time spent actively working on the item.

Why is this important in DevOps?

Identifying and reducing wait time (waste) is central to Lean/DevOps, directly improving flow and reducing delays.

Extract-style reference:

"Wait time is calculated as the difference between lead time and cycle time—highlighting bottlenecks in the value stream."

-DevOps Handbook

PeopleCert DevOps Foundation v3.6: Wait time is a core Lean concept for optimizing flow.

NEW QUESTION # 61

A healthcare organization's software developers have been practicing agile development techniques and have been able to make new features available at the end of every two-week sprint cycle. But the set-up of the production processes and infrastructure means that they have to deploy to live every quarter.

Why would DevOps be a solution to their problems?

- A. DevOps is focused on software development
- B. DevOps is the same as agile
- **C. IT Operations have been left behind**
- D. It will break the cadence between development and IT operations

Answer: C

Explanation:

When developers practice agile but operations is slow to deploy, it means IT Operations have not kept pace—classic "left behind" scenario. DevOps aims to align development and operations, breaking down barriers and enabling faster, safer, and more frequent deployments. DevOps is not only about development (B is incorrect), does not break cadence but instead aligns it (C is incorrect), and is not the same as agile but complements it (D is incorrect).

Reference: DevOps Foundation v3.6 syllabus section 1.5; The Phoenix Project; Accelerate.

NEW QUESTION # 62

A large insurance provider has an aggressive growth strategy that includes opening a record number of new locations, a digital transformation, and the replacement of several legacy applications.

What is the MOST effective way to minimize the change fatigue that teams experience when introducing DevOps?

- A. Tie the introduction of DevOps to business strategies and goals
- B. Use email to communicate about the changes more frequently
- C. Reward and promote innovators only
- D. Provide project-based funding to support the adoption of DevOps practices

Answer: A

Explanation:

Change fatigue occurs when employees experience too many changes without clear purpose or connection to business value. The most effective way to reduce resistance is to ensure that DevOps adoption is aligned with strategic business goals and clearly demonstrates how it supports organizational priorities.

When teams see the direct business impact of their work—such as improved customer experience, faster delivery of products, or increased competitiveness—they are more likely to embrace change.

Options A, B, and C may have short-term benefits but do not address the underlying need for strategic alignment and purpose.

Thus, D is the most effective way to minimize change fatigue during DevOps introduction.

References:

PeopleCert DevOps Foundation v3.6 - Organizational Change Management

The DevOps Handbook - Aligning DevOps with Business Outcomes

NEW QUESTION # 63

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