

PMI CAPM Verified Answers - CAPM Books PDF

CAPM Exam Prep, PMI Questions, PMBOK 6th Edition - CAPM Prep, CAPM Exam Prep Questions with Verified Answers

360-degree appraisal - CORRECT ANSWER A performance review completed by a person's peers, manager, and subordinates. It's called a 360-degree appraisal as it's a circle of reviews by people at different levels of an organization.

Acceptance - CORRECT ANSWER This is a response to a risk event, generally made when the probability of the event and/or impact are small. It is used when mitigation, transference, or avoidance are not selected.

Active listening - CORRECT ANSWER This occurs when the receiver confirms the message is being received by feedback, questions, prompts for clarity, and other signs of having received the message.

Activity attributes - CORRECT ANSWER Activities that special conditions, requirement, risks, and other conditions should be documented.

Activity cost estimates - CORRECT ANSWER The cost of resources including materials, services, and when warranted, labor should be estimated.

Activity list - CORRECT ANSWER A listing of all of the project activities required to complete each project phase or the entire project. This list is an input to the project network diagram.

Activity on node - CORRECT ANSWER A network diagramming approach that places the activities on a node in the project network diagram.

Activity sequencing - CORRECT ANSWER The process of mapping the project activities in the order in which the work should be completed.

Actual costs - CORRECT ANSWER The amount of funds the projects has spent to date. The difference between actual costs and earned value will reveal the cost variance.

Adjourning - CORRECT ANSWER The final stage of team development; once the project is done, the team moves onto other assignments either as a unit or the project team ream is disbanded and individual team members go onto other work.

Affinity diagram - CORRECT ANSWER Clusters like ideas together and allows for decomposition of ideas to compare and contrast project requirements.

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PMI CAPM (Certified Associate in Project Management) is a certification exam offered by the Project Management Institute (PMI) that validates an individual's knowledge and understanding of project management principles and practices. The CAPM certification is designed for individuals who are new to project management and are looking to establish their foundational knowledge in the field. Passing the CAPM exam demonstrates a commitment to professional development and a desire to advance in the field of project management.

Target Audience for CAPM Exam

The Certified Associate in Project Management exam targets individuals who want to develop in the field of project management by gaining up-to-date skills. It requires one to meet some prerequisites:

- Completing at least 23 hours of education in project management before sitting for the CAPM test.
- Having a high school diploma, or another secondary degree, or a global equivalent;

Also, an enrollment fee is required. It is \$225 for members of PMI and rises up to \$300 for other non-member candidates.

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PMI CAPM certification is a great way for individuals to demonstrate their understanding of project management principles and practices. It is a globally recognized certification that can help individuals kickstart their career in project management. With the demand for project managers increasing, the CAPM Certification can be a valuable asset to have on your resume.

PMI Certified Associate in Project Management (CAPM) Sample Questions (Q1163-Q1168):

NEW QUESTION # 1163

Match each dimension of the communications management plan to its corresponding focus.

□

Answer:

Explanation:

□

Explanation:

□

NEW QUESTION # 1164

Organizational planning impacts projects by means of project prioritization based on risk, funding, and an organizations:

- A. Budget plan
- B. Strategic plan
- C. Resource plan
- D. Scope plan

Answer: B

Explanation:

According to the PMBOK Guide, specifically within the sections on Project Management and Strategy, projects are the primary means by which an organization achieves its strategic goals. Organizational planning dictates how projects are selected and prioritized.

* Strategic Alignment: Projects are typically authorized as a result of one or more strategic considerations. The Strategic Plan serves as the highest-level roadmap for the organization, and any potential project must be evaluated against how well it aligns with these long-term goals.

* Prioritization Factors: When an organization conducts its planning, it looks at several variables to decide which projects to fund and initiate:

* Risk: The potential for negative impacts or failure.

* Funding: The availability of capital and expected Return on Investment (ROI).

* Strategic Goals: Market demand, technological advance, legal requirements, or social need as defined in the Strategic Plan.

* Portfolio Management: This is the level where organizational planning most directly impacts projects.

Portfolio managers use the Strategic Plan to ensure that the "right" work is being done to move the company toward its vision.

Analysis of other choices:

* Choice A (Budget plan): While funding is a constraint mentioned in the question, the "Budget Plan" is usually a subset of the broader strategic and operational plans. It tells you if you can afford a project, but the Strategic Plan tells you why you should do it.

* Choice B (Resource plan): Resource planning (human and physical) is a critical operational component, but prioritization is driven by the value the project brings to the organization's strategy, not just the availability of staff.

* Choice C (Scope plan): Scope planning is project-specific. It defines what the project will do once it has already been selected. It does not drive the organizational-level prioritization process.

NEW QUESTION # 1165

Which are examples of processes that may be used once or at predefined points in the project life cycle?

- A. Develop Project Charter and Close Project or Phase
- B. Monitor Communications and Control Costs
- C. Define Activities and Acquire Resources
- D. Control Schedule and Conduct Procurements

Answer: A

NEW QUESTION # 1166

A project can be defined as a:

- A. Temporary endeavor that produces repetitive outputs
- B. Permanent endeavor that produces repetitive outputs
- C. Permanent endeavor undertaken to create a unique product, service, or result
- D. Temporary endeavor undertaken to create a unique product, service, or result

Answer: D

Explanation:

Explanation/Reference:

Explanation:

1.2 What is a Project?

A project is a temporary endeavor undertaken to create a unique product, service, or result. The temporary nature of projects indicates that a project has a definite beginning and end. The end is reached when the project's objectives have been achieved or when the project is terminated because its objectives will not or cannot be met, or when the need for the project no longer exists. A project may also be terminated if the client (customer, sponsor, or champion) wishes to terminate the project. Temporary does not necessarily mean the duration of the project is short. It refers to the project's engagement and its longevity. Temporary does not typically apply to the product, service, or result created by the project; most projects are undertaken to create a lasting outcome. For example, a project to build a national monument will create a result expected to last for centuries. Projects can also have social, economic, and environmental impacts that far outlive the projects themselves.

NEW QUESTION # 1167

Which degree of authority does a project manager have on a project in a strong matrix organizational structure?

- A. High to almost total
- B. Low to moderate
- C. Moderate to high
- D. Limited

Answer: C

NEW QUESTION # 1168

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