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ISTQB Certified Tester Advanced Level - Test Manager Sample Questions (Q146-Q151):

NEW QUESTION # 146
Which test management control option is most appropriate to adopt under these circumstances? 2 credits

- A. Advise the user community regarding the reduced scope of requirements and the additional incremental delivery.
- B. Reconsider the exit criteria and review the test plan in the context of the current situation.
- C. Introduce mandatory evening and weekend working to retrieve the 3 week slippage.
- D. Arrange a meeting with the user community representatives to discuss the user interface.

Answer: B

NEW QUESTION # 147
Comparing TMMi and TPI, which is not a valid reason for choosing either TPI or TMMi? 2 credits

- A. If the organization is already applying CMMI, TMMi may be preferred since it has the same structure and uses the same terminology. TMMi addresses management commitment very strongly and is therefore more suitable to support a top-down improvement process.
- B. TMMi can only be used with the traditional V model, whereas TPI can be used with all types of software life cycles.
- C. If the scope of test performance improvement covers all test levels, TMMi is preferred since TPI focusses mainly on black-box testing.
- D. TPI is much more a bottom-up model that is suitable for addressing test topics for a specific (test) project.

Answer: B

Explanation:
Explanation/Reference:
Explanation:

NEW QUESTION # 148
You are the Test Manager for a new product that is being developed according to an iterative lifecycle. At this point, you have 100% of your smoke tests automated, 20% of your functional tests and 50% of your regression tests. Your iterations are four weeks long. You are finding that with each iteration significant maintenance is required for your automated tests and you are not able to complete the testing within the planned timeframe. The test plan you created at the beginning of the project indicates that all automated tests should be run before any manual tests.
Which of the following is a reasonable change to this plan based on how the project is going? [2]

- A. Continue to run all the automation first, performing whatever maintenance is needed and then transfer testing resources from manual testing to increase the automation coverage.
- B. Run the automated regression tests first then proceed with the manual and automated functional tests, discontinuing the automated smoke.
- C. Run the manual tests first and maintain the automation as time allows.
- D. Continue to run the automated smoke tests first, execute the automated regression test and new manual functional tests in parallel, and discontinue automating any new functional test cases.

Answer: D

Explanation:
The most reasonable change to the plan based on how the project is going is to continue to run the automated smoke tests first, execute the automated regression test and new manual functional tests in parallel, and discontinue automating any new functional test cases. This is because this option can help to reduce the maintenance effort and time for the automated tests, while still ensuring that the most critical and frequently changed areas are tested adequately. By running the automated smoke tests first, the test team can verify the basic functionality and stability of the new build before proceeding to more detailed testing. By executing the automated regression test and new manual functional tests in parallel, the test team can optimize the use of the available testing resources and cover the most relevant test cases for the current iteration. By discontinuing automating any new functional test cases, the test team can avoid adding more complexity and maintenance overhead to the existing automation suite. Test Automation - ISTQB not-for-profit association References: Certified Tester Advanced Level Test Manager (CTAL-TM) - ISTQB not-for-profit association, ISTQB Test Manager Certification - ISTQB Exams Worldwide - ISTQB Official Registration, Test Automation - ISTQB not-for-profit association

NEW QUESTION # 149
Your Project Manager has challenged you to come up with a process improvement strategy using the IDEAL model.

Which step within the process defines the success criteria? [2]

- A. Initiation
- B. Entrance
- C. Analysis
- D. Diagnosing

Answer: D

Explanation:
In the IDEAL model, the Diagnosing step is where the success criteria are defined. This step involves understanding the current state and identifying gaps between the current and desired states. It sets the stage for creating action plans to address these gaps and defines the metrics for success.

NEW QUESTION # 150
SCENARIO 3
You are the Test Manager for a software house called "MakeMyApp" that specialise in mobile phone applications, agile techniques are used for all software development projects.
A new project is underway to develop enhancements to a 'photo sharing' application, known as 'PictureFriend'. There are two types of user account available -Premium Users and Guest Users. Guest users only have limited functionality available. The enhanced features to PictureFriend are:
* Feature 1: Guest Users can share photos with other Guest Users and Premium Users;
* Feature 2: Premium Users can edit pictures before posting to their account;
* Feature 3: Premium Users can create '3D-effect' photographs
The requirements for each feature will be broken down into a number of User Stories with acceptance criteria created for each of them. User Stories are planned and delivered in 2-week 'Sprints'. The project will have 3 sprints.
Refer to SCENARIO 3
You have been asked to select an appropriate review type and review remit for the project.
Which of the following is the BEST review type and remit for this project?
SELECT ONE OPTION

- A. Inspections will be used to review the acceptance criteria and software architecture. Review comments will be recorded in a document where each
- B. Informal reviews will be used to review acceptance criteria and design documentation. The artifacts will be reviewed and updated during each sprint.
- C. Informal reviews will be used to review the test risks and test plans. Review comments will be recorded in a document for consideration by the Product Owner,
- D. Walkthroughs will be used to review all acceptance criteria and design documentation. The first review will take place after the final sprint.

Answer: B

Explanation:
will be marked as closed once addressed.

NEW QUESTION # 151
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