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The Open Group OGEA-103 Certification Exam is ideal for professionals who are interested in taking their career in enterprise architecture to the next level. OGEA-103 exam is designed for individuals who want to demonstrate their expertise in the TOGAF framework and their ability to apply it to real-world situations. TOGAF Enterprise Architecture Combined Part 1 and Part 2 Exam certification is ideal for professionals who want to differentiate themselves in a competitive job market and demonstrate their commitment to professional development.

## The Open Group TOGAF Enterprise Architecture Combined Part 1 and Part 2 Exam Sample Questions (Q11-Q16):

### NEW QUESTION # 11

Which section of the TOGAF template for Architecture Principles should highlight the business benefits of adhering to the principle?

- A. Name
- **B. Rationale**
- C. Statement
- D. Implications

**Answer: B**

Explanation:

According to the TOGAF Standard, 10th Edition, the rationale section of the architecture principles template should highlight the business benefits of adhering to the principle, as well as the business risks of not adhering to it 1. The rationale section should explain the reasoning behind the principle, and provide evidence or arguments to support it. The rationale section should also link the principle to the business drivers, goals, and objectives of the enterprise, and show how the principle contributes to the value and success of the enterprise. The other options are not correct, as they have different purposes in the architecture principles template. The name section should provide a short and memorable name for the principle, such as "Information is an Asset" or "Business Continuity" 1. The statement section should provide a concise and formal statement of the principle, such as "The enterprise's information is recognized as a core asset, and is managed accordingly" or "The enterprise's ability to provide critical services and products must be maintained in the event of a disaster" 1. The implications section should identify the impact of the principle on the enterprise, such as the changes, costs, benefits, and risks that may result from applying or violating the principle 1. Reference: 1: TOGAF Standard, 10th Edition, Part III: ADM Guidelines and Techniques, Chapter 23: Architecture Principles, Section 23.3 Developing Architecture Principles.

### NEW QUESTION # 12

Exhibit

Consider the illustration showing an architecture development cycle Which description matches the phase of the ADM labeled as item 1?

- A. Conducts implementation planning for the architecture defined in previous phases
- **B. Operates the process of managing architecture requirements**
- C. Provides architectural oversight for the implementation
- D. Establishes procedures for managing change to the new architecture

**Answer: B**

Explanation:

The illustration shows an architecture development cycle based on the TOGAF ADM (Architecture Development Method), which is a method for developing and managing an enterprise architecture 1.

The ADM consists of nine phases, each with a specific purpose and output. The phases are 1:

Preliminary Phase: To prepare and initiate the architecture development cycle, including defining the architecture framework, principles, and governance.

Phase A: Architecture Vision: To define the scope, vision, and stakeholders of the architecture initiative, and to obtain approval to proceed.

Phase B: Business Architecture: To describe the baseline and target business architecture, and to identify the gaps between them.

Phase C: Information Systems Architectures: To describe the baseline and target data and application architectures, and to identify the gaps between them.

Phase D: Technology Architecture: To describe the baseline and target technology architecture, and to identify the gaps between them.

Phase E: Opportunities and Solutions: To identify and evaluate the opportunities and solutions for implementing the target architecture, and to define the work packages and transition architectures.

Phase F: Migration Planning: To finalize the implementation and migration plan, and to ensure alignment with the enterprise portfolio and project management.

Phase G: Implementation Governance: To provide architecture oversight and guidance for the implementation projects, and to manage any architecture change requests.

Phase H: Architecture Change Management: To monitor the changes in the business and technology environment, and to assess the impact and performance of the architecture.

In addition to these phases, there is a central process called Requirements Management, which is labeled as item 1 in the illustration. This process operates throughout the ADM cycle, and its purpose is to manage the architecture requirements throughout the architecture development, ensuring that they are aligned with the business requirements and the stakeholder concerns<sup>2</sup>.

Therefore, the description that matches the phase of the ADM labeled as item 1 is C. Operates the process of managing architecture requirements.

1: The TOGAF Standard, Version 9.2, Chapter 5: Architecture Development Method (ADM)

2: The TOGAF Standard, Version 9.2, Chapter 17: Requirements Management

### NEW QUESTION # 13

What is present in all phases within the ADM and should be identified, classified and mitigated before starting a transformation effort?

- A. Budgetary constraints
- B. Information gaps
- C. Schedule constraints
- **D. Risk**

**Answer: D**

Explanation:

According to the TOGAF Standard, 10th Edition, risk is present in all phases within the Architecture Development Method (ADM), and it should be identified, classified, and mitigated before starting a transformation effort<sup>1</sup>. Risk is defined as "the effect of uncertainty on objectives"<sup>2</sup>, and it can have positive or negative impacts on the architecture project. Risk management is a technique that helps to assess and address the potential risks that may affect the achievement of the architecture objectives, and to balance the trade-offs between opportunities and threats. Risk management is applied throughout the ADM cycle, from the Preliminary Phase to the Requirements Management Phase, and it is integrated with other techniques, such as stakeholder management, business transformation readiness assessment, gap analysis, and migration planning<sup>1</sup>. The other options are not correct, as they are not present in all phases within the ADM, and they are not necessarily identified, classified, and mitigated before starting a transformation effort. Budgetary constraints are the limitations on the financial resources available for the architecture project, and they are usually considered in Phase E: Opportunities and Solutions, and Phase F: Migration Planning<sup>3</sup>. Schedule constraints are the limitations on the time available for the architecture project, and they are also usually considered in Phase E and F<sup>3</sup>. Information gaps are the missing or incomplete data or knowledge that may affect the architecture project, and they are usually identified in Phase B: Business Architecture, Phase C:

Information Systems Architecture, and Phase D: Technology Architecture . References: 1: TOGAF Standard, 10th Edition, Part III: ADM Guidelines and Techniques, Chapter 32: Risk Management. 2: TOGAF Standard, 10th Edition, Part I: Introduction, Chapter 3: Definitions. 3: TOGAF Standard, 10th Edition, Part II: Architecture Development Method, Chapter 16: Phase E: Opportunities and Solutions, and Chapter 17: Phase F: Migration Planning : TOGAF Standard, 10th Edition, Part II: Architecture Development Method, Chapter 13: Phase B: Business Architecture, Chapter 14: Phase C: Information Systems Architecture, and Chapter 15: Phase D: Technology Architecture.

### NEW QUESTION # 14

Which of the following is a purpose of Phase A of the TOGAF ADM?

- A. Defining the Enterprise strategy
- B. Describing the target architecture
- **C. Identifying key stakeholders**
- D. Developing an Enterprise Architecture Capability

**Answer: C**

Explanation:

\* Phase A: Architecture Vision identifies stakeholders, their concerns, and defines the scope and objectives of the architecture

engagement.

\* Defining enterprise strategy is outside ADM (it is a business planning activity).

\* Describing the target architecture happens in Phases B, C, and D.

\* Developing an EA Capability is done in the Preliminary Phase, not Phase A.

Reference: TOGAF Standard, Version 9.2, Part II: ADM, Phase A.

## NEW QUESTION # 15

What concept enables the simultaneous operation of multiple ADM phases?

- A. Digital Transformation
- B. Change Management
- C. Iteration
- D. Transition Planning

**Answer: C**

Explanation:

Comprehensive and Detailed In-Depth Explanation from Expert in Enterprise Architecture, guiding in TOGAF and ArchiMate: TOGAF explicitly allows the ADM to be executed in a non-linear and iterative manner.

Iteration enables:

Multiple ADM phases to be active at the same time

Overlapping work across architecture domains

Incremental refinement of architectures

Agile and responsive architecture development

Why Option A is correct:

Iteration is the TOGAF mechanism that enables simultaneous and repeated execution of ADM phases.

Why the other options are incorrect:

B . Change Management: Controls change, but does not enable parallel ADM execution.

C . Digital Transformation: A business initiative, not an ADM execution concept.

D . Transition Planning: A specific planning activity, not an execution model.

## NEW QUESTION # 16

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