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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q43-Q48):

NEW QUESTION # 43

Which should be documented in a Blueprint?

- A. Transition plans for the implementation of business change into business as usual
- B. Benefit Profiles for individual benefits to be delivered by the P3O
- C. Actual Highlight Reports issued by individual projects
- D. Need for Business Cases for mission-critical programmes to be reported to the Portfolio Board

Answer: A

Explanation:

The Blueprint should document transition plans for implementing business change into business as usual, according to the P3O Foundation (2013) manual. Section 4.3.3 states, "The Blueprint includes transition plans detailing how business change will be embedded into business as usual, providing a roadmap for implementation." This differs from Benefit Profiles (A), which are specific to benefits realization, Business Case needs (C), which are strategic inputs, and Highlight Reports (D), which are operational updates. The

2013 edition emphasizes the Blueprint's role in planning structural and process changes, ensuring smooth integration. This supports the P3O's implementation lifecycle.

Reference: P3O Foundation (2013) manual, Section 4.3.3, AXELOS.

NEW QUESTION # 44

Which of the following describe the governance responsibilities of a P3O model?

1. Provides the governance and control backbone for an organization's change initiatives
2. Provides a single source for all data relating to the organization's change initiatives
3. Implements rules for decision-making relating to programmes and projects
4. Makes decisions on behalf of the main board

- A. 1,2,3
- B. 1,3,4
- C. 2,3,4
- D. 1,2,4

Answer: A

Explanation:

The P3O Foundation (2013) manual outlines that a P3O's governance responsibilities include providing the backbone for change initiatives, a single data source, and decision-making rules. Section 2.1.2 states, "The P3O model provides the governance and control backbone, a single source of data, and implements rules for decision-making to support portfolios, programmes, and projects." However, it does not make decisions on behalf of the main board (4), which remains a senior management function. The 2013 edition emphasizes P3O's supportive governance role, ensuring alignment and consistency without usurping authority. Options B, C, and D include the incorrect fourth element, making A the accurate choice. This framework enhances organizational change management.

Reference: P3O Foundation (2013) manual, Section 2.1.2, AXELOS.

NEW QUESTION # 45

What does a P3O provide to support the principle 'govern effectively'?

- A. A fast track mobilization service to programmes and projects
- B. A benefits tracking service to business owners
- C. Coaching and training to P3O roles
- D. **Independent gated review coordination and assurance**

Answer: D

Explanation:

To support the 'govern effectively' principle, a P3O provides independent gated review coordination and assurance, as per the P3O Foundation (2013) manual. Section 7.3.2 notes, "P3O supports effective governance through independent gated reviews and assurance processes to ensure compliance and quality across change initiatives." This involves objective oversight, unlike coaching/training (A), benefits tracking (C), or fast-track mobilization (D), which serve different purposes (e.g., capacity building or delivery support). The 2013 edition underscores this assurance role as critical for maintaining governance standards, enabling senior management to monitor progress and mitigate risks. This aligns with the P3O's function of providing a robust control framework, ensuring strategic alignment and accountability throughout the change lifecycle.

Reference: P3O Foundation (2013) manual, Section 7.3.2, AXELOS.

NEW QUESTION # 46

What technique enables people to share experiences by connecting people to information or to other people?

- A. Skills development and maintenance
- B. **Knowledge management**
- C. Complexity modelling
- D. Management dashboards

Answer: B

Explanation:

Knowledge management is the technique that enables experience sharing by connecting people to information or others, as per the P3O Foundation (2013) manual. Section 6.3.2 states, "Knowledge management techniques facilitate the sharing of experiences by linking individuals to relevant information and fostering networks for collaboration within the PPM community." This differs from

complexity modelling (A), which analyzes systems, management dashboards (C), which visualize data, and skills development (D), which focuses on training. The 2013 edition highlights knowledge management's role in enhancing organizational learning and efficiency, supporting P3O's operational effectiveness. This technique ensures best practices are shared, strengthening change initiatives.

Reference: P3O Foundation (2013) manual, Section 6.3.2, AXELOS.

NEW QUESTION # 47

Which describes P3O assurance services?

- A. Independent of the programme being assured
- B. Carried out by the delivery function
- C. Supports Programme Managers in delivery
- D. Integrated into the programme being assured

Answer: A

Explanation:

The P3O Foundation (2013) manual describes P3O assurance services as independent of the programme being assured. Section 7.3.2 states, "P3O assurance services are provided independently of the programme or project being assessed to ensure objective evaluation and compliance with governance standards." This contrasts with integration (B), delivery function involvement (C), or support for Programme Managers (D), which compromise objectivity. The 2013 edition emphasizes this independence to maintain credibility and effectiveness in oversight, supporting strategic alignment and risk management. This ensures unbiased assurance across change initiatives, enhancing organizational trust in P3O processes.

Reference: P3O Foundation (2013) manual, Section 7.3.2, AXELOS.

NEW QUESTION # 48

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