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The Open Group OGBA-101 Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">Information Mapping: The topic is all about applying information mapping when developing a TOGAF Business Architecture.

Topic 2	<ul style="list-style-type: none"> • Development of a Business Architecture: This topic explains how a Business Architecture is developed with the TOGAF ADM.
Topic 3	<ul style="list-style-type: none"> • Enterprise Architecture and the TOGAF Standard: In this topic of the OGBA-101 exam, TOGAF business architects learn about the contents of the TOGAF framework, the TOGAF Architecture Development Method (ADM), and the TOGAF Library.
Topic 4	<ul style="list-style-type: none"> • Organization Mapping: In this topic of the TOGAF Business Architecture Foundation exam, TOGAF business architects learn how to apply organization mapping when developing a Business Architecture.
Topic 5	<ul style="list-style-type: none"> • Key Terminologies: The focal point of this TOGAF Business Architecture Foundation exam topic is about key terminologies of the Business Architecture.
Topic 6	<ul style="list-style-type: none"> • TOGAF Business Scenario method: The focal point of this OGBA-101 Exam Topic is the application of the TOGAF Business Scenario method.

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The Open Group TOGAF Business Architecture Foundation Exam Sample Questions (Q97-Q102):

NEW QUESTION # 97

Complete the following sentence:

Presenting different _____ and _____ to stakeholders helps architects to extract hidden agendas, principles, and requirements that could impact the final Target Architecture.

- A. Alternatives, Trade-offs
- B. Business Scenarios, Business Models
- C. Solutions, Applications
- D. Architecture Views, Architecture Viewpoints

Answer: D

Explanation:

Presenting different alternatives and trade-offs to stakeholders is a crucial technique in TOGAF for eliciting valuable feedback and refining the Target Architecture. This approach encourages stakeholders to actively participate in the architecture development process and express their preferences and concerns.

Here's why this approach is effective:

- * Reveals hidden agendas: By presenting different options with varying implications, stakeholders may reveal priorities or concerns that were not explicitly stated before. This helps architects uncover hidden agendas that could influence the architecture's success.
- * Uncovers underlying principles: Stakeholder reactions to different alternatives can reveal their underlying principles and values, providing insights into what they consider important in the architecture.
- * Identifies unspoken requirements: Through discussions and comparisons of alternatives, stakeholders may express needs or requirements that were not captured during initial requirements gathering.

NEW QUESTION # 98

Consider the following statements:

A whole corporation or a division of a corporation

A government agency or a single government department

Partnerships and alliances of businesses working together, such as a consortium or supply chain What are those examples of according to the TOGAF Standard?

- A. Business Units
- **B. Enterprises**
- C. Architectures Scopes
- D. Organizations

Answer: B

Explanation:

The examples given (a whole corporation, a division of a corporation, a government agency, a single government department, partnerships, and alliances) are considered "Enterprises" according to the TOGAF Standard. Here's a detailed explanation:

Definition of an Enterprise:

Enterprise: According to TOGAF, an enterprise is any collection of organizations that share a common set of goals. It can be a whole corporation, a division of a corporation, a government agency, or a consortium of businesses.

Examples of Enterprises:

Corporation or Division: An enterprise can be a whole corporation or just a division within a larger organization.

Government Entities: It includes government agencies or individual departments within the government.

Partnerships and Alliances: Enterprises can also be partnerships and alliances of businesses, such as consortia or supply chains.

TOGAF Reference:

Scope of Enterprise Architecture: TOGAF defines enterprise architecture as encompassing the entire scope of the enterprise, including all its sub-units and external partnerships.

Enterprise Continuum: TOGAF's Enterprise Continuum provides a framework for understanding and organizing the artifacts that make up the enterprise architecture.

In summary, the examples provided are considered "Enterprises" according to the TOGAF Standard, as they represent collections of organizations with shared goals.

NEW QUESTION # 99

When developing a Business Architecture, which of the following is recommended if an enterprise has existing Architecture Descriptions?

- **A. They should be used as the basis for the Baseline Description.**
- B. They should be reviewed, and work packages identified for portfolio planning.
- C. They should be used to validate the business principles.
- D. They should be added to the Governance Repository within the Architecture Repository.

Answer: A

Explanation:

When developing a Business Architecture, TOGAF provides guidance on how to leverage existing architecture descriptions to build a comprehensive and accurate Baseline Description. Here's a step-by-step explanation:

* Existing Architecture Descriptions:

* Existing architecture descriptions provide valuable insights into the current state of the enterprise's architecture. These descriptions can include documentation of processes, systems, technologies, and organizational structures.

* Baseline Description:

* The Baseline Description represents the current state of the enterprise architecture. It serves as the starting point for developing the Target Architecture and planning the transition from the current state to the future state.

* Using Existing Descriptions:

* Review and Analyze: Existing architecture descriptions should be reviewed and analyzed to understand the current state accurately. This involves identifying all relevant artifacts, documents, and data.

* Integration into Baseline: The information from the existing descriptions should be integrated into the Baseline Description. This ensures that the Baseline accurately reflects the current state, providing a solid foundation for future planning.

* Gaps and Opportunities: By using existing descriptions, architects can identify gaps in the current architecture and opportunities for improvement. This helps in formulating a more effective Target Architecture.

* TOGAF ADM References:

* Phase A: Architecture Vision: This phase involves establishing the architecture vision, which includes defining the scope and approach for the Baseline Description.

* Phase B: Business Architecture: During this phase, the Baseline Business Architecture is developed using existing architecture descriptions as a key input.

In summary, using existing architecture descriptions as the basis for the Baseline Description ensures that the current state is accurately documented, providing a reliable foundation for developing the Target Architecture and planning the transition.

NEW QUESTION # 100

Which of the following is a purpose of mapping capabilities to value stream stages?

- A. To provide a self-contained business description that is independent of the organizational structure.
- **B. To classify, group, and align capabilities into categories for a deeper understanding.**
- C. To describe the business in terms of services provided and consumed.
- D. To identify and eliminate business capabilities that do not contribute to the business.

Answer: B

Explanation:

One of the purposes of mapping capabilities to value stream stages is to classify, group, and align capabilities into categories for a deeper understanding of how they support value creation and delivery². By mapping capabilities to value stream stages, the architect can identify which capabilities are required for each stage of the value stream, how they relate to each other, and how they contribute to the overall value proposition. This can help to assess the maturity, effectiveness, performance, and value or cost contribution of each capability.

NEW QUESTION # 101

Which of the following is a benefit of value streams and value stream mapping?

- A. Value streams help to identify value, duplication, and redundancy across the enterprise.
- B. Value streams help to ensure that investments and project initiatives are prioritized and funded at an appropriate level commensurate with their value.
- C. Value streams highlight the value of individual work packages needed to develop the business architecture.
- **D. Value streams provide a framework for more effective business requirements analysis, case management, and solution design.**

Answer: D

Explanation:

According to the TOGAF Business Architecture Guide, value streams play a key role in providing a structured framework that supports more effective analysis of business requirements, case management, and solution design. Value streams offer a high-level, customer-centric view of how value flows through the organization, which helps in aligning business requirements and ensuring solutions are well-targeted to meet those requirements.

* Role of Value Streams in Business Requirements Analysis Value streams help stakeholders understand the key stages and outcomes that deliver value to customers or stakeholders. This framework facilitates a clear alignment between business requirements and the value outcomes each requirement supports. By mapping requirements to specific value stream stages, architects can ensure that requirements are directly tied to business outcomes.

* Supporting Case Management Value streams also provide a structured approach for managing various business cases. By identifying key stages in the value creation process, value streams help in evaluating and prioritizing cases based on their impact on value delivery. This structured approach enhances case management by focusing on value, efficiency, and alignment with organizational goals.

* Enhancing Solution Design Solution design is more effective when informed by a value stream view, as it allows architects to focus on delivering value at each stage of the process. By understanding the flow of value, architects and solution designers can ensure that technology, processes, and capabilities are aligned to support the most critical aspects of the value stream. This alignment optimizes solution design to meet specific business needs more effectively.

* Why Option B is Correct The TOGAF Business Architecture Guide explicitly states that value streams provide a framework for business requirements analysis, case management, and solution design. This insight indicates that value streams are instrumental in ensuring that these elements are aligned with how value is delivered within the organization.

Why Other Options are Incorrect:

* Option A (Identify value, duplication, and redundancy): While value streams can provide insights into operational efficiency, they are not primarily focused on identifying duplication and redundancy across the enterprise. Instead, this aspect is typically covered by detailed process mapping or capability assessments.

* Option C (Highlighting value of individual work packages): Value streams do not emphasize individual work packages but rather focus on the overall flow of value. Work packages are more granular and usually defined during implementation and migration planning.

* Option D (Ensuring investment prioritization): Investment prioritization is more closely associated with portfolio management rather than value stream mapping. Although value streams inform decision-making, they do not directly handle funding prioritization.

Conclusion:

The correct answer is B because value streams provide a framework that directly supports business requirements analysis, case management, and solution design, as outlined in the TOGAF Business Architecture Guide.

Reference:

TOGAF Business Architecture Guide, Value Streams Section

NEW QUESTION # 102

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