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## Scaled Agile SAFe Release Train Engineer Sample Questions (Q89-Q94):

### NEW QUESTION # 89

Which skill do Release Train Engineers (RTEs) have the opportunity to regularly practice and improve?

- A. Test-driven development
- B. Return-on-investment (ROI) projections
- C. Continuous Integration
- D. Servant leadership

**Answer: D**

Explanation:

Release Train Engineers (RTEs) have the opportunity to regularly practice and improve the skill of servant leadership. This skill is central to the RTE role in the SAFe framework, as RTEs are expected to be servant leaders and coaches to their Agile Release Trains (ARTs).

Servant leadership involves focusing on the needs of others, especially team members, before considering one's own. It requires the leader to ensure that other people's highest priority needs are being served to encourage teamwork and personal involvement. An RTE practicing servant leadership will:

1. Facilitate and Support: Help teams navigate through the SAFe processes, removing impediments and fostering an environment where teams can be effective1.
2. Coach and Mentor: Provide guidance to teams, Scrum Masters, and other stakeholders in Lean-Agile practices and mindsets1.
3. Lead by Example: Demonstrate the principles of Lean-Agile leadership, embodying the values and principles of SAFe in their daily work1.
4. Drive Continuous Improvement: Encourage and lead the efforts for relentless improvement within the ART, promoting a culture of innovation and continuous learning1.
5. Communicate and Align: Ensure that everyone on the ART understands the mission, vision, and goals, and is aligned in their efforts to achieve them1.

By regularly practicing and improving their servant leadership skills, RTEs can effectively lead their ARTs to deliver value more efficiently and foster a healthy, collaborative, and high-performing team environment.

#### **NEW QUESTION # 90**

What does assigning business value to a team's PI Objectives influence?

- A. How to achieve objectives
- **B. How teams plan the implementation**
- C. How the Kanban work in process limits are set

**Answer: B**

#### **NEW QUESTION # 91**

Iteration Goals serve what purpose?

- A. To set preliminary PI Objectives
- B. To define the what, the how, and the how much
- **C. To align team members to a common purpose**

**Answer: C**

Explanation:

Iteration Goals in SAFe serve as a high-level summary of the business and technical goals that an Agile Team agrees to accomplish in an Iteration. They are essential for several reasons:

- \* They align team members to a common purpose, ensuring everyone is working towards the same objectives.
- \* They support the alignment of teams to common Program Increment (PI) Objectives and manage dependencies.
- \* They provide transparency and management information, allowing all stakeholders to have a shared language for maintaining alignment, managing dependencies, and making necessary adjustments during the execution of the Planning Interval1.

Iteration goals help create coherence and focus within the team, encouraging collaboration and improving flow by limiting work in process (WIP). In the context of the Agile Release Train (ART), iteration goals help maintain a larger view of what the team intends to accomplish in each iteration and what to present in the upcoming System Demo1.

#### **NEW QUESTION # 92**

What is a primary responsibility of Business Owners in Program Increment (PI) Planning?

- A. To ensure that team members plan all of their priorities
- B. To establish the PI budget
- **C. To set the business context**

**Answer: C**

Explanation:

Business Owners in SAFe have a critical role in Program Increment (PI) Planning. They are responsible for setting the business context for the Agile Release Train (ART). This involves presenting the business vision, key objectives, and market needs to the teams to ensure alignment with the business strategy<sup>1</sup>. They also actively participate in the PI Planning events, providing the teams with the necessary guidance and support to achieve the business goals<sup>2</sup>. Their involvement is crucial for the ART to understand the broader business objectives and to ensure that the solutions developed meet the customer and stakeholder needs<sup>1</sup>.

#### **NEW QUESTION # 93**

What is the best way to foster flow of value, innovation, and apply Lean budgeting in the Enterprise?

- A. Launch Agile Release Trains
- B. Determine Epic job size using the Lean business case
- C. Coordinate all Agile Release Trains to provide feedback for cost of delay factors
- **D. Implement the Lean Portfolio Management core competency**

#### **Answer: D**

Explanation:

The best way to foster flow of value, innovation, and apply Lean budgeting in an enterprise is to implement the Lean Portfolio Management (LPM) core competency. LPM connects the Lean-Agile principles and practices to the business strategy of the enterprise<sup>1</sup>. It provides a governance and alignment model for the portfolios within the enterprise, ensuring that they are aligned and funded to create and maintain the solutions needed to meet business targets<sup>1</sup>.

LPM is one of the seven core competencies of the SAFe framework and is essential for achieving Business Agility. It involves three primary dimensions: Strategy and Investment Funding, Agile Portfolio Operations, and Lean Governance<sup>1</sup>. By implementing LPM, an organization can:

- \* Align its strategy and execution by applying Lean and Agile principles at the portfolio level.
- \* Establish a Lean-Agile budgeting model that supports the flow of value and enables innovation.
- \* Use Portfolio Kanban to visualize and manage the flow of epics through the portfolio.
- \* Support operational excellence and coordinate across value streams.

Implementing LPM allows an enterprise to adapt to the fast-changing market conditions and to deliver innovative solutions more rapidly, which is crucial for maintaining a competitive edge in the digital era<sup>1</sup>.

#### **NEW QUESTION # 94**

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