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## ISACA COBIT 2019 Foundation Sample Questions (Q42-Q47):

### NEW QUESTION # 42

Which of the following is an example of a focus area within COBIT?

- A. Robotic process automation

- B. Digital transformation
- C. Internet of Things

**Answer: B**

Explanation:

Explanation

A focus area within COBIT is a topic that is relevant to governance and management of enterprise information and technology, and that requires additional guidance to address specific challenges or priorities. Digital transformation is one of the focus areas that COBIT provides guidance on, as it involves the use of technology to create new or modify existing business processes, culture, and customer experiences to meet changing business and market requirements<sup>1</sup>, p. 23. References: 1: COBIT 2019 Framework: Introduction and Methodology

#### NEW QUESTION # 43

When tailoring COBIT 2019 to enterprise requirements, which of the following is the PRIMARY objective of preparing a risk profile?

- A. To identify areas of risk that exceed risk appetite
- B. To identify areas of risk that impact business continuity
- C. To identify areas of risk that require mitigation
- D. To identify areas of risk that cause technology disruption

**Answer: A**

Explanation:

According to Isaca COBIT 2019, the primary objective of preparing a risk profile is to identify areas of risk that exceed the risk appetite of the enterprise. This involves assessing the potential risks that the enterprise is exposed to, and determining if these risks exceed the level of risk that the enterprise is willing to accept. This helps the enterprise understand and prioritize the areas of risk that need to be addressed, and helps to ensure that appropriate measures are taken to mitigate these risks.

#### NEW QUESTION # 44

In Phase 1 of the COBIT implementation approach, which of the following should be used to outline executive management's desire for change within the enterprise?

- A. Balanced scorecard
- B. Business case
- C. Risk assessment

**Answer: B**

Explanation:

Phase 1 of the COBIT implementation approach focuses on recognizing the need for change and initiating the program. A critical component of this phase is articulating executive management's desire and rationale for change within the enterprise. The most effective tool for this purpose is the development of a "Business case."

\* Business Case: This document serves as a formal justification for undertaking a change initiative. It outlines the strategic alignment of the proposed change with enterprise goals, the expected benefits, costs, potential risks, and the overall impact on the organization. By presenting a well-structured business case, executive management can communicate the necessity and anticipated value of the change, securing stakeholder buy-in and guiding decision-making processes.

Option A, "Balanced scorecard," is a strategic planning and management tool used to monitor organizational performance against strategic goals. While valuable for performance measurement, it is not specifically designed to convey the impetus for change.

Option B, "Risk assessment," involves identifying and evaluating potential risks that could impact the organization. Although understanding risks is essential, a risk assessment does not comprehensively capture the executive management's motivation and justification for change.

Therefore, in Phase 1 of the COBIT implementation approach, a "Business case" is the appropriate instrument to outline executive management's desire for change within the enterprise.

References:

COBIT 2019 Implementation Guide: Implementing and Optimizing an Information and Technology Governance Solution, ISACA, 2018.

COBIT 2019 Framework: Introduction and Methodology, ISACA, 2018.

#### NEW QUESTION # 45

When assessing organizational structures, it is MOST helpful when subcriteria for each criterion are defined and linked to:

- A. capability levels.
- B. job descriptions.
- C. performance metrics.

**Answer: A**

Explanation:

When assessing organizational structures, it is most helpful when subcriteria for each criterion are defined and linked to capability levels. Organizational structures are the arrangements of roles and responsibilities that enable the enterprise to achieve its objectives.

Organizational structures can be assessed using six criteria:

clarity, comprehensiveness, integration, alignment, authority, and accountability. Each criterion can be further divided into subcriteria that describe the specific aspects or attributes of the criterion. Capability levels are the measures of how well a process or activity is performed in terms of effectiveness, efficiency, completeness, reliability, etc. Capability levels can range from 0 (incomplete) to 5 (optimizing). Defining and linking subcriteria to capability levels helps to evaluate the current and desired state of organizational structures, as well as to identify gaps and improvement opportunities.<sup>123</sup> References: COBIT 2019 Framework:

Introduction and Methodology, COBIT 2019 Design Guide: Designing an Information and Technology Governance Solution, COBIT 2019 Framework: Roles, Responsibilities & RACI Charts

#### NEW QUESTION # 46

Which of the following COBIT organizational structure roles fulfills the practice and creates the intended outcome?

- A. Consulted (C)
- B. Responsible (R)
- C. Accountable (A)

**Answer: B**

Explanation:

The responsible role fulfills the practice and creates the intended outcome within an organizational structure chart (RACI chart). A RACI chart is a tool that assigns different levels of responsibility, accountability, consultation, and information to roles and organizational structures for each governance and management objective. The responsible role means performing or overseeing a task or process. There can be more than one responsible role for each task or process, but they must be coordinated by the accountable role. The responsible role fulfills the practice and creates the intended outcome by executing or supervising the process activities.<sup>13</sup> References: COBIT 2019 Framework: Introduction and Methodology, COBIT 2019 Framework: Roles, Responsibilities & RACI Charts

#### NEW QUESTION # 47

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