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Sample Questions & Answers

Q: Which process group includes defining project objectives and obtaining authorization to proceed?

- A) Planning
- B) Executing
- C) Initiating
- D) Monitoring and Controlling

Q: Answer: C) Initiating

Explanation: The Initiating Process Group ensures that the project is formally approved and defined before moving forward.

Q: What is the primary purpose of a Work Breakdown Structure (WBS)?

- A) To break a project into tasks for better cost control
- B) To organize project work into manageable sections
- C) To ensure stakeholder involvement
- D) To list all project tasks

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PMI CAPM (Certified Associate in Project Management) exam is an internationally recognized certification for entry-level project managers. Certified Associate in Project Management (CAPM) certification is offered by the Project Management Institute (PMI), a globally recognized organization that provides project management training and certification.

The CAPM exam is designed and administered by the Project Management Institute (PMI), a globally recognized professional association for project managers. Certified Associate in Project Management (CAPM) certification exam is based on the PMI's Guide to the Project Management Body of Knowledge (PMBOK Guide), which is considered the industry standard for project management. CAPM Exam covers the five process groups of project management: initiating, planning, executing, monitoring and controlling, and closing. The CAPM certification is valid for five years, after which you need to retake the exam or earn a higher-level certification, such as the PMP (Project Management Professional).

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PMI Certified Associate in Project Management (CAPM) Sample Questions (Q113-Q118):

NEW QUESTION # 113

Which of the following lists of tools and techniques is used when conducting procurements?

- A. Expert judgement, procurement negotiations, bidder conferences, proposal evaluation advertising and independent estimates
- B. Budgeting procurement negotiations, bidder conferences, proposal evaluation and advertising, and seller's proposal C. Expert judgement, procurement negotiations bidder conferences, proposal evaluation and advertising, and make-or-buy decisions
- **C. Agreements procurement negotiations, bidder conferences, proposal evaluation and advertising selected seller**

Answer: C

NEW QUESTION # 114

An input of the Control Schedule process is the:

- A. resource calendar.
- B. activity list.
- **C. organizational process assets.**
- D. risk management plan.

Answer: C

Explanation:

Section: Volume C

Explanation:

13.2.1.4 Organizational Process Assets

Described in Section 2.1.4. All organizational process assets are used as inputs for the Plan Stakeholder Management process. Of these, lessons learned database and historical information are of particular importance, because they provide insights on previous stakeholder management plans and their effectiveness.

These can be used to plan the stakeholder management activities for the current project.

Process: 6.7 Control Schedule

Definition: Control Schedule is the process of monitoring the status of project activities to update project progress and manage changes to the schedule baseline to achieve the plan.

Key Benefit: The key benefit of this process is that it provides the means to recognize deviation from the plan and take corrective and preventive actions and thus minimize risk.

Inputs

1. Project management plan
2. Project schedule
3. Work performance data
4. Project calendars
5. Schedule data
6. Organizational process assets

Tools & Techniques

1. Performance reviews
2. Project management software
3. Resource optimization techniques
4. Modeling techniques
5. Leads and lags

6. Schedule compression
7. Scheduling tool

Outputs

1. Work performance information
2. Schedule forecasts
3. Change requests
4. Project management plan updates
5. Project documents updates
6. Organizational process assets updates

NEW QUESTION # 115

Within project integration management, the statement of work (SOW) references which aspects of the project?

- A. Contract, enterprise environmental factors, and organizational process assets
- B. Business plan, project management plan, and project schedule
- C. Product lifecycle, business objective, and management strategy
- **D. Strategic plan, business need, and product scope description**

Answer: D

NEW QUESTION # 116

Which process involves defining, preparing, and coordinating all subsidiary plans and integrating them into a comprehensive plan?

- **A. Develop Project Management Plan**
- B. Plan Quality Management
- C. Monitor and Control Project Work
- D. Direct and Manage Project Work

Answer: A

Explanation:

Section: Volume A

Explanation:

Process: 4.2. Develop Project Management Plan

Definition: The process of defining, preparing, and coordinating all subsidiary plans and integrating them into a comprehensive project management plan. The project's integrated baselines and subsidiary plans may be included within the project management plan.

Key Benefit: The key benefit of this process is a central document that defines the basis of all project work.

Inputs

1. Project charter
2. Outputs from other processes
3. Enterprise environmental factors
4. Organizational process assets

Tools & Techniques

1. Expert judgment
2. Facilitation techniques

Outputs

1. Project management plan

4.2.3.1 Project Management Plan

The project management plan is the document that describes how the project will be executed, monitored, and controlled. It integrates and consolidates all of the subsidiary plans and baselines from the planning processes.

Project baselines include, but are not limited to:

- Scope baseline (Section 5.4.3.1),
- Schedule baseline (Section 6.6.3.1), and
- Cost baseline (Section 7.3.3.1).

Subsidiary plans include, but are not limited to:

- Scope management plan (Section 5.1.3.1),
- Requirements management plan (Section 5.1.3.2),
- Schedule management plan (Section 6.1.3.1),

- Cost management plan (Section 7.1.3.1),
- Quality management plan (Section 8.1.3.1),
- Process improvement plan (Section 8.1.3.2),
- Human resource management plan (Section 9.1.3.1),
- Communications management plan (Section 10.1.3.1),
- Risk management plan (Section 11.1.3.1),
- Procurement management plan (Section 12.1.3.1), and
- Stakeholder management plan (Section 13.2.3.1).

Among other things, the project management plan may also include the following:

Life cycle selected for the project and the processes that will be applied to each phase;

Details of the tailoring decisions specified by the project management team as follows:

- Project management processes selected by the project management team,
- Level of implementation for each selected process,
- Descriptions of the tools and techniques to be used for accomplishing those processes, and
- Description of how the selected processes will be used to manage the specific project, including the dependencies and interactions among those processes and the essential inputs and outputs.

Description of how work will be executed to accomplish the project objectives;

□ Change management plan that documents how changes will be monitored and controlled;

□ Configuration management plan that documents how Configuration management will be performed;

□ Description of how the integrity of the project baselines will be maintained;

□ Requirements and techniques for communication among stakeholders; and

□ Key management reviews for content, the extent of, and timing to address, open issues and pending decisions.

The project management plan may be either summary level or detailed, and may be composed of one or more subsidiary plans.

Each of the subsidiary plans is detailed to the extent required by the specific project. Once the project management plan is baselined, it may only be changed when a change request is generated and approved through the Perform Integrated Change Control process.

NEW QUESTION # 117

The project manager is explaining to others the essential business aspects of the project. To which skill category does this ability belong?

- A. Leadership skills
- B. Technical project management skills
- **C. Strategic and business management skills**
- D. Time management skills

Answer: C

Explanation:

Section: Volume E

Explanation/Reference: <https://www.projectsmart.co.uk/the-role-of-the-project-manager.php>

NEW QUESTION # 118

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