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NCARB Project-Management Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">Project Quality Control: This section of the exam measures skills of project managers and covers procedures for ensuring quality and maintaining the Standard of Care throughout the project. It focuses on applying regulatory requirements, reviewing documentation for quality, reducing risks and liabilities, and managing the design process to preserve its objectives
Topic 2	<ul style="list-style-type: none">Contracts: This section of the exam measures the skills of project managers and covers the analysis of contracts that govern the relationships between architects, owners, contractors, and consultants. It highlights verifying adherence to agreements, interpreting key contractual elements, and ensuring consultant work is properly integrated into the project.
Topic 3	<ul style="list-style-type: none">Resource Management: This section of the exam measures the skills of project managers and covers how to determine the right team composition and manage time allocation for successful project delivery. It focuses on evaluating criteria for assembling teams and ensuring resources are properly managed to execute the project within agreed terms.

Topic 4	<ul style="list-style-type: none"> • Project Work Planning: This section of the exam measures the skills of architectural associates and covers the development and communication of an effective project work plan. It emphasizes maintaining schedules, setting clear criteria for work planning, and ensuring consistent communication with stakeholders, including owners, contractors, consultants, and internal staff.
Topic 5	<ul style="list-style-type: none"> • Project Execution: This section of the exam measures skills of architectural associates and covers the management of project execution through administrative procedures rather than design decisions. It addresses evaluating budgets, managing scope changes, preparing project documentation in line with delivery methods, and securing necessary approvals from relevant authorities.

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NCARB ARE 5.0 Project Management (PjM) Exam Sample Questions (Q58-Q63):

NEW QUESTION # 58

Who is typically responsible for verifying the contractor's schedule of values?

- A. Construction manager
- **B. Architect**
- C. Contractor's project manager
- D. Owner

Answer: B

Explanation:

The architect typically reviews and verifies the contractor's schedule of values, which breaks down contract costs by work category for payment applications. This review ensures the breakdown aligns with the contract scope and allows for proper evaluation of payment requests. While the contractor prepares it and the construction manager or owner may review, the architect plays a key role in contract administration and cost verification as per ARE 5.0 PjM contract administration topics.

NEW QUESTION # 59

Which document authorizes the contractor to proceed with work?

- A. Certificate of Substantial Completion
- B. Change Order
- **C. Notice to Proceed**
- D. Purchase Order

Answer: C

Explanation:

The Notice to Proceed is a formal document issued by the owner or architect authorizing the contractor to begin work on the project and establishing the contract start date. Purchase orders are for procurement; change orders modify contracts; certificates of substantial completion recognize project milestones. ARE 5.0 PjM tests knowledge of construction administration documents.

NEW QUESTION # 60

Which of the following best describes the architect's role in cost estimating during schematic design?

- **A. Providing a preliminary opinion of probable construction cost**
- B. Developing a detailed quantity takeoff and vendor pricing
- C. Approving final project budget with the owner
- D. Verifying contractor bids and change order pricing

Answer: A

Explanation:

During schematic design, the architect provides a preliminary opinion of probable construction cost (OPCC) based on conceptual design. This estimate is less detailed but important for budgeting and feasibility analysis.

It helps the owner make informed decisions about project scope and design direction early in the process.

Detailed quantity takeoffs and vendor pricing occur later in the design development or construction documents phases. Verifying bids and approving final budgets are responsibilities tied to later stages. The ARE 5.0 PjM exam highlights early-stage cost estimating as a critical tool for scope control and project feasibility.

NEW QUESTION # 61

The management of architectural projects by a project manager consists of which responsibilities? Check the four that apply.

- **A. Planning, organizing, and staffing the project**
- **B. Facilitating the work**
- C. Producing construction documents
- **D. Monitoring progress**
- **E. Concluding the project**
- F. Providing liability insurance

Answer: A,B,D,E

Explanation:

The project manager's role in architectural projects is centered on overseeing and guiding the project from inception through completion. The key responsibilities include:

* Planning, organizing, and staffing the project (B): The project manager is responsible for organizing the project team, assigning roles, and ensuring that the project is staffed with the appropriate personnel.

* Facilitating the work (D): This involves coordinating communication, resolving conflicts, and ensuring smooth collaboration among team members and consultants.

* Monitoring progress (E): The project manager tracks project milestones, schedules, budgets, and quality control to ensure the project stays on track.

* Concluding the project (F): This includes finalizing all project documentation, conducting closeout meetings, and ensuring all contractual obligations have been met.

Responsibilities not typically part of the project manager's role:

* Producing construction documents (A): This is the responsibility of the design team (architects, drafters, and consultants), not the project manager per se.

* Providing liability insurance (C): This is an administrative or firm responsibility, not a direct function of the project manager managing the project.

References from ARE 5.0 Project Management (PjM) division:

- * Roles and responsibilities of the project manager in architectural projects
- * Project management principles: planning, organizing, staffing, monitoring, and closing projects
- * NCARB ARE 5.0 PjM study materials discussing project manager duties and scope
- * AIA contract and management guidelines emphasizing project management functions

NEW QUESTION # 62

Which of the following is a key advantage of using Building Information Modeling (BIM)?

- A. Guarantees cost savings
- **B. Allows integrated coordination of architectural, structural, and MEP systems**
- C. Replaces the contractor's role in construction
- D. Eliminates the need for construction documents

Answer: B

Explanation:

BIM facilitates integrated coordination of multiple disciplines by enabling a shared digital model, reducing conflicts, improving visualization, and enhancing collaboration. It supports clash detection and improves efficiency but does not eliminate construction documents or replace contractors. ARE 5.0 PjM emphasizes technology's role in project delivery.

NEW QUESTION # 63

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