

# BCI CBCI日本語サンプル & CBCIテストトレーニング



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>> BCI CBCI日本語サンプル <<

## CBCIテストトレーニング & CBCI日本語版試験勉強法

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## BCI Certificate of the Business Continuity Institute (CBCI) 認定 CBCI 試験問題 (Q13-Q18):

### 質問 # 13

If a Business Continuity (BC) culture gap analysis shows that the gap between the existing culture and the desired BC culture is large, which of the following approaches would be the best one for the BC professional to take?

- A. Expand and enhance BCMS information on the organization's intranet and introduce a requirement that all employees review the information at least once a year.
- **B. Start with the basics, ensuring that employees' needs and perspectives are recognised, and then progress to more advanced topics.**
- C. Introduce an aggressive training programme for all employees that focuses on details of the BCMS.
- D. Adopt a BC culture development approach that was successfully used by another organization.

正解: B

解説:

GPG 7.0 describes Embracing Business Continuity (PP2) as a paradigm shift away from "mandating and enforcing compliance"

toward embedding BC into the organization, building belief, understanding, and sustained commitment. When a culture gap is large, the best approach is progressive and people-centred: establish foundational understanding first, recognise workforce perspectives, and build credibility through practical relevance-then mature toward deeper competencies. This directly matches option C and aligns with PP2's intent to persuade and engage the workforce so BC stays "up-to-date and operational," producing fit-for-purpose capability over time.

Option A is risky because culture is context-specific; copying another organization's approach may ignore your own values, incentives, and constraints. Option B (aggressive training focused on BCMS detail) often creates "tick-box" compliance rather than ownership-exactly what PP2 warns against. Option D (intranet content + annual review requirement) is passive and typically insufficient to close a large culture gap because it does not build real engagement, skills practice, or behavioural change.

#### 質問 # 14

When carrying out the Business Impact Analysis (BIA) process, the Business Continuity professional should use a consistent approach to determine priorities of products, services, and activities. Which of the following is a method that could be used?

- A. Pre-defined impact thresholds
- B. A gap analysis
- C. A risk assessment matrix
- D. A standardized risk rating table

正解: A

解説:

The CBCI 7.0 course details that using pre-defined impact thresholds is an effective and consistent method for prioritizing products, services, and activities during a BIA. These thresholds establish clear criteria for impact levels across various categories, such as financial loss, reputational damage, and regulatory consequences. By applying standardized thresholds, organizations can objectively assess and compare the criticality of different business functions, ensuring that prioritization aligns with organizational risk appetite and strategic objectives. This approach promotes consistency, transparency, and repeatability in BIA processes. While risk matrices and gap analyses are useful tools in risk management, pre-defined impact thresholds directly guide priority-setting within BIAs.

#### 質問 # 15

One of the steps in the risk management process is to establish the risk treatment required. The purpose of risk treatment is to:

- A. Ensure that a named person within the organization takes responsibility for the monitoring and management of the risk
- B. Calculate a risk score based on the combination of the likelihood of the risk occurring and the consequences of this happening
- C. Mitigate each risk identified by reducing the likelihood of the risk occurring or by lowering the impact of disruption
- D. Ensure that regular updates on the current status of the risk are presented to top management

正解: C

解説:

Risk treatment is a fundamental phase within the risk management process, focusing on how identified risks will be managed to reduce their potential impact or likelihood. The CBCI 7.0 course clarifies that risk treatment involves selecting and implementing measures to either prevent risks from occurring or to minimize their adverse effects on the organization. This step is critical to building resilience, as it directly influences the mitigation of unacceptable risks that could disrupt key business activities. While assigning responsibility, scoring risks, and reporting are important supporting actions, the core purpose of risk treatment is to apply controls and strategies that reduce risk exposure effectively, thereby enhancing continuity readiness.

Reference: CBCI 7.0 Study Guide, Module 3: Risk Management and Risk Treatment, pages 50-53.

#### 質問 # 16

Which one of the following is a feature of an effective Business Continuity (BC) policy?

- A. The policy provides details of constraints on specific suppliers.
- B. There is clear top management commitment to the policy and its continued improvement.
- C. The policy can be validated by exercises and updated with the detailed learning that arises from carrying out the exercises.
- D. The policy details the incident management plans and the financial budgets available to support recovery plans.

正解: B

解説:

An effective BC policy is a high-level statement of intent and direction, formally expressed and endorsed by top management. Its effectiveness depends on visible leadership commitment—because leadership is responsible for ensuring the policy aligns with the organization's strategic direction, is communicated, resourced, and kept under review for suitability. In BCI guidance, establishing the business continuity policy specifically requires top management action, support, and commitment, with governance to maintain and improve the policy over time.

Option A best reflects this core characteristic: top management commitment and continual improvement. The other options describe items that are typically handled in plans or supporting documents (e.g., incident management plan details, budget specifics, supplier constraints, or exercise lessons learned). Those elements may inform the BCMS, but they do not define what a BC policy is. The policy sets the framework and expectations; detailed procedures, constraints, and exercise learnings are managed elsewhere within the BCMS lifecycle.

#### 質問 # 17

Which of the following will determine the way that an organization uses Business Impact Analysis (BIA)?

- A. Feedback from risk management professionals
- B. Consultation with internal and external stakeholders on their views of priorities and risks
- C. The outcomes of exercises testing existing BC plans
- **D. The size, complexity and type of organization**

正解: D

解説:

In BCI 7.0 / GPG 7.0, BIA is a core Analysis technique, but it is not "one size fits all." The depth, method, and tooling used for BIA are determined primarily by the organization's size, complexity, and type, because these factors dictate how products/services are delivered, how many activities and dependencies exist, how centralized or distributed operations are, and how much formalization is needed to produce consistent outputs. The BCI GPG Lite explicitly notes that implementation should suit "organizational size and complexity," which directly applies to how BIA is performed (e.g., workshops vs. questionnaires, single-layer vs. multi-layer BIA, degree of consolidation, number of stakeholder groups involved). (thebci.org) Stakeholder consultation (A) provides valuable input but doesn't "determine the way" BIA is used as strongly as organizational characteristics do. Exercise outcomes (C) inform validation and improvements, not the fundamental BIA approach. Risk management feedback (D) can help align approaches, but BIA design is primarily shaped by organizational structure and complexity. Therefore, B is correct.

#### 質問 # 18

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**CBCIテストトレーニング**: <https://www.certjuken.com/CBCI-exam.html>

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