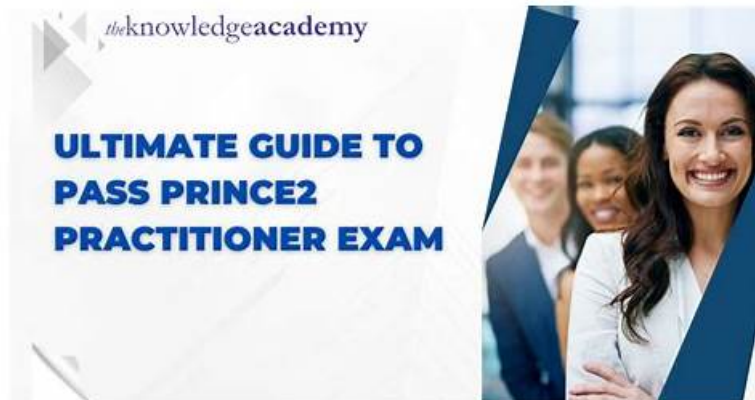


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### PRINCE2 Practitioner Exam Sample Questions (Q11-Q16):

#### NEW QUESTION # 11

Using the Project Scenario and the Extract from Stage Plan for stage 3 provided as additional intonation for this question in the Scenario Booklet, answer the following 5 questions.

The Stage Plan for stage 3 has been produced.

The Engineering Manager insists that there are to be no interruptions to operations whilst photographs are being taken of the engineering staff performing their everyday duties and operating machinery. Two weeks ago the professional photographer produced the photo session schedule based on the operational staff schedule.

The operational staff schedule is produced weekly and maintained by the Engineering Manager.

None of the E500 change budget has been used to date and this is available for the stage.

Which 2 statements apply to the Budgets section?

- A. Delete entry 17 because the risk budget should be shown in the Risk Management Strategy.

- B. Add 'Change budget - E500'.
- C. Add 'Cost tolerance - +E6k 1-E6k
- D. Delete entry 16 because timescales should NOT be shown under the heading of budgets.
- E. Amend entry 15 because it should also include the cost of management activities.

**Answer: B,E**

Explanation:

Explanation/Reference:

Plans Theme

Question Set 2

## NEW QUESTION # 12

HOTSPOT

NO: 7 HOTSPOT

Scenario

A photographer from Portraits Ltd, a professional photographic company, has taken on the role of Team Manager after taking some time to understand the requirements of the project. A contract for their services has been set up and is being monitored by the Purchasing Manager and a Work Package has been agreed. This contract specifies that the photographer must arrange a meeting with the Engineering Manager to establish a schedule for the photo sessions to minimize the impact on the Engineering staff. This meeting should have occurred by now.

The Engineering Manager was made aware of this requirement but when asked he reported that he has received no communication from the photographer. The Project Manager has tried to call the photographer and has had no response. The Project Manager believes there is a risk that Portraits Ltd are overbooking work and prioritizing other clients' work. If Portraits Ltd do not deliver on schedule the project will be delayed and the expected benefits will be reduced.

The contract is to be reviewed and Portraits Ltd reminded of their agreement.

The project is now in stage 2. The Project Manager has heard about the possibility of a competitor also producing a calendar to be delivered earlier than the target date for this project. There is a threat that the early release of a competitor's calendar may weaken the impact of the MNO Manufacturing Company calendar, thereby reducing the anticipated benefits of the Calendar project.

Using the Project Scenario answer the following question. The Plan for stage 3 has been approved and work has commenced.

Column 1 contains a number of issues for this project. Select from Column 2 the appropriate category for each issue. Each selection from Column 2 can be used once, more than once or not at all.

Drop down the right answer from column 1 to column 2.

□

**Answer:**

Explanation:

□

## NEW QUESTION # 13

ABC has experience of delivering training projects that respond to new legislation. Previous projects have had to change the acceptance criteria, due to further updates being made to legislation during the project.

What action should be taken to address this, and why?

- A. Set the quality tolerances for the acceptance criteria in the product descriptions, because quality tolerances define the acceptable range.
- B. Agree and prioritize the acceptance criteria during the initiation stage, because they can be amended through change control, if needed.
- C. Agree and prioritize the acceptance criteria during the initiation stage, because these criteria will be used to determine if the project can be closed.
- D. Set the quality tolerances for the acceptance criteria in the product descriptions, because this would allow for additional changes in legislation.

**Answer: B**

## NEW QUESTION # 14

Who sets the tolerances for a work package?

- A. The project manager
- B. The project board
- C. Corporate or programme management
- D. The team manager

**Answer: A**

#### NEW QUESTION # 15

During stage 3, the project scope was extended to include a practice test for learners to take during the training course. The cost of this test will be included in the cost of the course.

The change to project scope was approved and the cost of E2,500 was paid for from the change budget. The project manager documented an increase of E2,500 in the project budget in the business case.

Is this an appropriate action, and why?

- A. Yes, because the justification for the project should be recalculated based on the revised project budget.
- B. No, because changes to operational costs post-project should have been included in the business case.
- C. No, because the use of the change budget means that the project budget does not need to be increased.
- D. Yes, because the project manager determines which costs need to be updated at the end of each stage

**Answer: D**

Explanation:

Explanation/Reference:

Organization Theme

Testlet 1

Scenario

Additional Information

Chief Executive Officer (CEO): He started the company 25 years ago and knows his job very well. He injured his leg two years ago which has restricted his visits to the engineering area. As CEO he has an overall perspective of the business strategic requirements and the authority to commit resources as required.

Marketing Director: She has been with the company for three years, following a successful career with a publicity company. She has the ability to represent the needs of the business, particularly as this is a marketing project. She has the authority to commit the annual business marketing budget, from which the project will be funded, as she sees appropriate. She will be responsible for monitoring the expected benefits of the calendar, in particular the improvement of the company's image.

Engineering Manager: He has been responsible for many engineering innovations in the company and is still as keen and energetic as the day he started. Whilst he will not be part of the project team, his staff will feature in the photos for the promotional calendar.

Central Records: This group of five staff looks after all company records and document control. They now maintain all project files.

Bright Lights: This is the local office supplies company. It supplies all the stationery and office equipment needs of the company and will supply the stationery for this project.

Portraits Ltd: This is a professional photographic company with a number of excellent photographers and a history of successful work. This company has been selected to take the photos for the company calendar. It has yet to be decided which of the photographers to use.

#### NEW QUESTION # 16

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I checked the Use a graphical identity plate" option, clicked the Locate File button, Valid Test PRINCE2-Practitioner Tips and chose the image I had worked on in Photoshop, However, it appears that the implementation has been slow to gather momentum in this particular case.

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