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## CBCI Exam Newest Actual Exam 2025 Complete 100 Questions And Correct Detailed Answers | LATEST VERSION

What does the business continuity policy do **Correct Answer** It sets out the purpose, scope and governance of the business continuity programme

If an organisation doesn't have any business continuity capacity **Correct Answer** Get an interim structure and plan in place

The BCP should be what **Correct Answer** Short, precise and to the point

Business Continuity should include **Correct Answer**  
Definition for use.  
Objectives and scope  
Roles and responsibilities  
Legals and standards  
Identification of interested parties  
Measurement and review frequency and methods  
Sign off and comms

The definition of scope should be? **Correct Answer** Which areas of the organisation are included and which aren't. A grasp of the organisation's strategies, objectives and culture and its risk appetite. Also list its regulatory constraints

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## BCI CBCI Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"><li>Validation: This final module emphasizes testing and verifying the effectiveness of implemented plans through exercises and reviews—ensuring that what was designed and implemented actually performs as intended under real-world conditions.</li></ul>
Topic 2	<ul style="list-style-type: none"><li>Design: Here, learners explore how to translate analysis into strategic plans by developing continuity designs that mitigate identified risks, ensuring critical operations remain functional or can be quickly restored during disruptions.</li></ul>

Topic 3	<ul style="list-style-type: none"> <li>• Analysis This module dives into the analytical stage, focusing on tools such as Business Impact Analysis (BIA) and risk assessment to identify critical functions and vulnerabilities—essential for understanding what the organization must protect and why.</li> </ul>
Topic 4	<ul style="list-style-type: none"> <li>• Introduction: This section lays the groundwork for newcomers to business continuity by clarifying what business continuity is, why it matters in organizational resilience, and how its fundamental practices interconnect under the Good Practice Guidelines (GPG) framework.</li> </ul>

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## BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q84-Q89):

### NEW QUESTION # 84

Which of the following statements best describes the relationship between Business Continuity strategies and solutions?

- A. Strategies focus on the methods and procedures for business as usual activities whereas solutions focus on the treatments and actions to minimize risks
- B. Strategies align to the direction set out in the Business Continuity policy whilst solutions address the outlined objectives in the Business Continuity Management System (BCMS)
- **C. Strategies are high-level approaches for meeting the organization's Business Continuity requirements whereas solutions detail how the strategies will be implemented**
- D. Strategies are based on the outcomes of the Business Impact Analysis (BIA) whereas solutions are based on the outcomes of the risk assessment

**Answer: C**

Explanation:

According to CBCI 7.0, strategies represent the high-level approaches that define how the organization will maintain or recover critical operations, aligned with Business Continuity requirements identified through BIAs and risk assessments. Solutions, on the other hand, are the specific, detailed methods and resources deployed to implement these strategies effectively. Strategies set the direction, while solutions translate these into practical capabilities such as alternate site arrangements, backup systems, or communication plans.

Distinguishing strategies from solutions clarifies planning and execution responsibilities within the BCMS.

Reference: CBCI 7.0 Study Guide, Module 5: Solutions Design, pages 88-90.

### NEW QUESTION # 85

When selecting solutions to mitigate unacceptable risks and single points of failure, the activity/resource owner will take into account:

- A. The Business Continuity culture index
- B. The risks expected to materialise in the future
- C. Findings from the Business Impact Analysis (BIA)
- **D. Advantages and disadvantages of the solution**

**Answer: D**

Explanation:

The CBCI 7.0 course clarifies that when activity or resource owners evaluate solutions, they must carefully consider the advantages and disadvantages of each option, including cost, feasibility, operational impact, and alignment with organizational goals. While BIA

findings inform priority, and future risk projections shape preparedness, the practical trade-offs in implementing solutions are central to decision-making. The Business Continuity culture index is a tool for measuring engagement, not a direct factor in solution selection. Balanced assessment ensures that selected solutions are not only effective but sustainable and appropriate. Reference:CBCI 7.0 Study Guide, Module 5: Solution Evaluation, pages 95-97.

#### NEW QUESTION # 86

Which of the following could the Business Continuity professional use to explain how embracing Business Continuity could add value to the organization?

- A. It will increase health and safety standards in the organization by reducing stress levels as personnel do not need to be concerned during disruptions
- **B. It increases competitive advantage by increasing the ability of the organization to remain operational in the face of a disruption**
- C. It will resolve all conflicts between personnel and departments in the organization as personnel will re- focus their priorities to shared Business Continuity activities
- D. It will enable senior managers to delegate their responsibilities to team members as personnel will be willing to take on additional accountabilities leaving senior managers free to develop new products and services

**Answer: B**

Explanation:

The CBCI 7.0 course stresses that embracing Business Continuity adds value primarily by enhancing organizational resilience, which translates into a competitive advantage. Being able to maintain operations during disruptions preserves customer confidence, safeguards revenue, and protects reputation. While improved health and safety and conflict resolution are indirect benefits, they are not the primary value drivers.

Delegating responsibilities effectively supports continuity but does not capture the strategic benefit.

Communicating resilience as a competitive edge helps secure leadership buy-in and resource allocation for continuity initiatives.

Reference:CBCI 7.0 Study Guide, Module 4: Business Continuity Culture and Value, pages 66-69.

#### NEW QUESTION # 87

Which of the following factors affects the way in which an organization selects and combines the different types of Business Impact Analysis (BIA)?

- A. The outcomes of a gap analysis to identify where there is greatest need for Business Continuity capability to be improved
- **B. The scope of the Business Continuity Management System (BCMS)**
- C. Consultation with internal and external stakeholders on the extent of analysis that is required
- D. The outcomes of an organization's risk assessment to determine which part of the organization is at greatest risk

**Answer: B**

Explanation:

The CBCI 7.0 course explains that the scope of the BCMS is the primary factor influencing the selection and combination of BIA types (e.g., activity, product, or process BIAs). The scope defines which organizational units, activities, and resources are covered, thereby guiding the level and focus of impact analysis. While risk assessments, gap analyses, and stakeholder consultations inform aspects of BCMS development, they do not determine the BIA methodology as directly as the defined scope. Aligning BIAs to scope ensures consistency and resource-effective analysis.

Reference:CBCI 7.0 Study Guide, Module 3: Business Impact Analysis, pages 43-45.

#### NEW QUESTION # 88

Which of the following statements about an Activity Business Impact Analysis (BIA) is correct?

- **A. An Activity BIA identifies and prioritizes the activities that deliver the most urgent products and services and determines the resources and dependencies required to enable continuity**
- B. An Activity BIA identifies risks to delivery activities and establishes strategies to either prevent risks arising or to mitigate their effects should they arise
- C. An Activity BIA ensures that all of the activities undertaken by an organization can continue as usual during a disruption and sets out a detailed plan to enable continuity

- Answer: A**

An Activity Business Impact Analysis (BIA) is a crucial component of the Business Continuity Management System (BCMS) that focuses on identifying and prioritizing the activities within the organization that contribute to delivering critical products and services. According to the CBCI 7.0 course, the Activity BIA maps out which activities are most urgent and vital, and it determines the necessary resources and interdependencies required to maintain or restore these activities following a disruption. This detailed understanding enables the organization to allocate resources effectively and design recovery strategies tailored to priority activities. Unlike a broad process or product BIA, the Activity BIA provides granular insights into operational components, ensuring continuity plans address practical recovery needs and dependencies.

### NEW QUESTION # 89

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