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## CIPS Project and Change Management Sample Questions (Q37-Q42):

### NEW QUESTION # 37

Payback period is the amount of time it will take to recoup, in the form of net cash inflows, the total dollars invested in a project.

- A. False
- B. True

Answer: B

### NEW QUESTION # 38

The design of experiments technique cannot be applied to project management issues such as cost and schedule trade-offs.

- A. True
- B. False

**Answer: B**

**NEW QUESTION # 39**

A project is comprised of multiple programmes and encapsulates broad organisational and technical objectives. Is this sentence TRUE?

- A. no - programmes are composed of multiple projects
- B. no - project managers have a more holistic view than programme managers
- C. yes - project managers have specialised skills
- D. yes - the project manager is focused on the delivery of specific project goals

**Answer: A**

Explanation:

A programme is a coordinated set of multiple projects delivering broader organisational change, whereas a project delivers specific outputs/objectives. Programme managers hold the more holistic view.

Reference: CIPS L5M8 Study Guide, p.3.

**NEW QUESTION # 40**

In project time management, a(n) \_\_\_\_\_ is an output of controlling the schedule.

- A. activity attribute
- B. milestones list
- C. activity duration estimate
- D. project management plan update

**Answer: D**

**NEW QUESTION # 41**

According to research by Albert Mehrabian, which of the following is NOT a way that information is communicated in a face-to-face interaction?

- A. tone of voice
- B. spoken content
- C. body language
- D. facial expression

**Answer: D**

**NEW QUESTION # 42**

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