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Peoplecert DevOps-Foundation Exam Syllabus Topics:

Topic	Details
Topic 1	• Key DevOps Practices: This section of the exam measures the skills of DevOps engineers and covers core DevOps practices including Continuous Integration, Continuous Testing, Continuous Delivery, and Continuous Deployment. It explores concepts such as Site Reliability Engineering, DevSecOps, Value Stream Management, Platform Engineering, and modern practices like ChatOps and observability.
Topic 2	• Automation, Architecting DevOps Toolchains: This section of the exam measures the skills of IT operations specialists and covers key automation principles within the DevOps toolchain. It focuses on CI • CD pipelines, Infrastructure as Code, containerisation, cloud-native architecture, platform engineering, and emerging technologies like Machine Learning and Generative AI in DevOps contexts.
Topic 3	• Core DevOps Principles: This section of the exam measures the skills of IT operations specialists and covers essential DevOps principles such as the Three Ways, the Theory of Constraints, and Chaos Engineering. It also introduces the concept of learning organisations, showing how systemic thinking supports continuous improvement.
Topic 4	• Culture, Behaviours, Operating Models: This section of the exam measures the skills of DevOps engineers and covers how to assess and evolve organisational culture in relation to DevOps transformation. It includes concepts such as Cultural Debt, Behavioural Models, and Organisational Maturity, helping professionals understand team dynamics and readiness for change.
Topic 5	• Sharing, Shadowing and Evolving: This section of the exam measures the skills of IT operations specialists and covers the collaborative and adaptive elements of DevOps in enterprise settings. It explores leadership, typical barriers and risks, and outlines how organisations can evolve their DevOps practices through continuous learning, peer shadowing, and experience-based transformation.
Topic 6	• Measurement, Metrics, and Reporting: This section of the exam measures the skills of DevOps engineers and covers metrics that help monitor and evaluate the performance of DevOps practices. Topics include speed, quality, culture, change lead time, cycle time, and the use of dashboards, value-driven metrics, and AIOps in reporting and decision-making.
Topic 7	• Business and Technology Frameworks: This section of the exam measures the skills of IT operations specialists and covers various supporting frameworks that intersect with DevOps. These include Agile and Lean, IT Service Management, Value Stream Management, Site Reliability Engineering, Safety Culture, Learning Organisations, and Continuous Funding models that enable long-term adaptability.

Peoplecert PeopleCert DevOps Foundationv3.6Exam Sample Questions (Q50-Q55):

NEW QUESTION # 50
Which of the following metrics relates to The Third Way?

- A. Change fail rate
- B. Change lead times
- C. Change cycle times
- D. Hypothesis or experiments log

Answer: D

Explanation:
TheThird Wayin DevOps emphasizescontinuous learning and experimentation. It's about fostering a culture where teams test hypotheses, take calculated risks, and learn from both successes and failures.
Ahypothesis or experiments logdirectly supports this principle by capturing:
* The changes or experiments attempted
* The hypothesis behind them
* The results and insights gained

Metrics like A, B, and C are more aligned with the First Way (flow) and Second Way (feedback). They measure speed and stability but not the experimental learning process itself.

By tracking experiments, organizations can make data-driven decisions, reinforce a learning culture, and continuously refine practices-core aspects of the Third Way.

References:

PeopleCert DevOps Foundation v3.6 - Third Way and Learning Culture

The DevOps Handbook- Continual Experimentation

NEW QUESTION # 51

A team has recently introduced their first Kanban board and are saying that they are finding it hard to focus and are feeling exhausted from context switching. Additionally, the business is complaining that nothing is being finished and they are yet to receive any of what they asked for.

What do the team need to do?

- A. Add more development resources to the team to cope with the workload
- B. Unblock any blocked work items
- C. Push more work onto the board to provide more opportunities to deliver something
- D. Try using Work in Progress limits

Answer: D

Explanation:

When Kanban teams feel overwhelmed and nothing is getting finished, it's a sign that too much work is in progress (WIP).

Work in Progress (WIP) limits are a key Kanban and Lean practice: they restrict how many tasks can be active at one time, forcing teams to focus, finish, and deliver before starting new work.

* Pushing more work (A) or adding more resources (B) worsens the problem.

* Unblocking work (D) is helpful, but the core issue is overload.

Extract-style reference:

"WIP limits encourage teams to finish work before starting new tasks, reducing context switching and enabling better flow and faster delivery."

-Kanban: Successful Evolutionary Change for Your Technology Business, David J. Anderson PeopleCert DevOps Foundation: Limiting WIP is essential for effective flow and sustainable pace.

NEW QUESTION # 52

A healthcare organization's software developers have been practicing agile development techniques and have been able to make new features available at the end of every two-week sprint cycle. But the set-up of the production processes and infrastructure means that they have to deploy to live every quarter.

Why would DevOps be a solution to their problems?

- A. DevOps is the same as agile
- B. IT Operations have been left behind
- C. It will break the cadence between development and IT operations
- D. DevOps is focused on software development

Answer: B

Explanation:

When developers practice agile but operations is slow to deploy, it means IT Operations have not kept pace- classic "left behind" scenario. DevOps aims to align development and operations, breaking down barriers and enabling faster, safer, and more frequent deployments. DevOps is not only about development (B is incorrect), does not break cadence but instead aligns it (C is incorrect), and is not the same as agile but complements it (D is incorrect).

Reference: DevOps Foundation v3.6 syllabus section 1.5; The Phoenix Project; Accelerate.

NEW QUESTION # 53

How do you define Wait Time?

- A. Lead time minus cycle time

- B. Cycle time multiplied by lead time
- C. Cycle time minus lead time
- D. Lead time plus cycle time

Answer: A

Explanation:
Wait Timeis the time work spends waiting between process steps-wasted, non-value-added time.
* Mathematically,Wait Time = Lead Time - Cycle Time
* Lead Time:Time from work request to delivery.
* Cycle Time:Time spent actively working on the item.
Why is this important in DevOps?
Identifying and reducing wait time (waste) is central to Lean/DevOps, directly improving flow and reducing delays.
Extract-style reference:
"Wait time is calculated as the difference between lead time and cycle time-highlighting bottlenecks in the value stream."
-DevOps Handbook
PeopleCert DevOps Foundation v3.6:Wait time is a core Lean concept for optimizing flow.

NEW QUESTION # 54
What is NOT a feature of Safety Culture?

- A. Creating Single Points of Failures (SPOFs)
- B. Valuing incidents
- C. Blameless post-mortems
- D. Giving thanks for learning opportunities

Answer: A

Explanation:
Creating Single Points of Failure (SPOFs)is not a feature of Safety Culture-in fact, it's the opposite.
* Safety Culture in DevOps promotesblameless post-mortems,valuing incidents as learning opportunities, andthanking contributors for uncovering weaknesses.
* SPOFs increase risk and discourage experimentation.
Extract-style reference:
"Safety Culture is built on blamelessness, psychological safety, and learning from failure, not punishment.
SPOFs are an anti-pattern that increases fragility."
-The DevOps Handbook
PeopleCert DevOps Foundation v3.6: Stresses the importance of a safe, collaborative environment for innovation.

NEW QUESTION # 55
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