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Practicing for an PMI Project Management Office Certified Professional (PMI-PMOCP) exam is one of the best ways to ensure success. It helps students become familiar with the format of the actual PMI-PMOCP practice test. It also helps to identify areas where more focus and attention are needed. Furthermore, it can help reduce the anxiety and stress associated with taking an PMI Project Management Office Certified Professional (PMI-PMOCP) exam as it allows students to gain confidence in their knowledge

and skills.

PMI Project Management Office Certified Professional Sample Questions (Q66-Q71):

NEW QUESTION # 66

A PMO professional for an engineering company conducted an assessment to collect the benefits expectations of PMO stakeholders. With their input, several services have been defined.

What should the PMO professional do to maximize the chances of success in rolling out these services to PMO customers?

- A. Prioritize quick wins in the initial phases of the implementation to demonstrate early success.
- B. Apply a phased approach for rolling out the PMO service offerings with metrics to monitor the progress.
- C. Engage with PMO stakeholders to collect further input and get a deeper understanding of their requirements.
- D. Develop detailed contingency plans for potential risks identified in later phases of the implementation.

Answer: A

Explanation:

Prioritizing quick wins early in service rollout builds momentum, gains stakeholder confidence, and demonstrates tangible benefits that help sustain support for further implementation.

While contingency planning (Option B) and phased approaches with metrics (Option C) are valuable, early visible successes are critical. Further stakeholder engagement (Option D) is important but should follow initial implementation to maintain focus.

PMI-PMOCP Lifecycle Management recommends quick wins as a strategy to accelerate adoption.

References:

PMI-PMOCP Exam Content Outline, Lifecycle Management Domain

PMI Practice Standard for Project Management Offices (2013), Service Implementation PMI PMO Value Ring, Change Management

NEW QUESTION # 67

A PMO professional created a formal PMO charter including the PMO's roles and responsibilities.

What should the PMO professional do to ensure that the charter remains relevant in the organization?

- A. Create a framework to regularly review and update the PMO mandate and its relevance.
- B. Have the PMO charter approved by key PMO customers so that they are engaged in the process.
- C. Seek feedback from PMO customers about the PMO charter to ensure it fulfills their expectations.
- D. Review the PMO's services regularly as defined in the PMO charter.

Answer: A

Explanation:

To keep the PMO charter relevant, PMI-PMOCP recommends establishing a formal framework for periodic review and updates. This ensures the PMO mandate, roles, and responsibilities evolve alongside organizational changes, strategic shifts, and stakeholder expectations.

While reviewing services (option A), seeking feedback (option C), and getting approval (option D) are important, a structured framework guarantees systematic governance of the charter, preventing it from becoming outdated or misaligned.

Reference: PMI Project Management Office Certified Professional (PMI-PMOCP) Examination Content Outline, PMI 2021. PMI-PMOCP Study Guide, Chapter on PMO Governance and Strategic Alignment.

NEW QUESTION # 68

An enterprise PMO (EPMO) in a large telecommunications company is overwhelmed with service requests from various departments. With limited resources, the EPMO cannot serve all customers and meet their expectations in the short term.

Which action should the PMO professional take to ensure efficient delivery?

- A. Allocate PMO resources to incoming requests based on their experience.
- B. Escalate the issue to the executive team and request additional resources.
- C. Educate customers on service-level agreements (SLAs) for each service.
- D. Prioritize and assign service requests based on their strategic impact.

Answer: D

Explanation:

The PMI-PMOCP Lifecycle Management domain guides PMOs to prioritize resources and services based on strategic impact, ensuring that limited capacity is allocated to initiatives that deliver the highest organizational value.

Escalation (Option A) may be necessary eventually but is not the immediate corrective action. Allocating resources by experience (Option B) ignores strategic prioritization. Educating customers on SLAs (Option D) is useful but secondary to prioritization decisions.

This prioritization approach helps the EPMO maximize impact, manage expectations, and optimize service delivery under constraints.

References:

PMI-PMOCP Exam Content Outline, Lifecycle Management Domain

PMI Practice Standard for Project Management Offices (2013), Service Delivery and Prioritization PMI PMO Value Ring, Resource Management and Prioritization

NEW QUESTION # 69

The board of directors wants to oversee the company's strategic portfolio of capital projects. The PMO will support portfolio management.

What should the PMO professional do to ensure that the portfolio's alignment to strategy meets executives' expectations?

- A. Define the proper portfolio alignment to the company's strategy.
- B. Develop a feedback loop so executives can provide their perceptions of service outcomes.
- C. Implement portfolio management software for tracking progress.
- D. Establish a benefits realization process to ensure aligned business outcomes.

Answer: A

Explanation:

The best answer is C because the PMO must first define how the portfolio aligns with organizational strategy before tools, benefits tracking, or feedback loops can be effective. Strategic portfolio management requires clear alignment criteria, prioritization logic, decision rules, and visibility into how each capital project contributes to strategic objectives. Option A is only a tool-based response and does not ensure strategic alignment. Option B is valuable, but benefits realization depends on first knowing which strategic outcomes the portfolio is intended to support. Option D helps improve executive satisfaction but does not establish the alignment structure itself. PMI-PMOCP guidance positions the PMO as a connector between strategy and execution; therefore, defining proper alignment to strategy is the foundational step.

Reference: PMI-PMOCP Study Guide: Strategic Alignment, Portfolio Management, Strategy Execution, Executive Governance.

NEW QUESTION # 70

A construction company is undertaking a large-scale infrastructure project to build a new highway network connecting major cities. The project involves multiple phases, including planning, design, construction, and maintenance. A PMO professional has been tasked with supporting the project manager to ensure the successful completion of the project.

What should the PMO professional do to help the project manager overcome the challenges with this project?

- A. Assess the needs of the project manager as a PMO customer in the project to define a valuable set of PMO services to offer.
- B. Assign additional resources to projects based on project managers' requests to alleviate workload pressures.
- C. Minimize communication with the project manager to avoid micromanagement and encourage autonomy.
- D. Implement firm project management methodologies and processes to standardize project execution and control.

Answer: A

Explanation:

The role of the PMO professional, as defined in the PMI Project Management Office Certified Professional (PMI-PMOCP) framework, is primarily to act as a strategic partner and customer-centric service provider to the project manager and the project team. To effectively support the project manager, the PMO professional must first assess and understand the specific needs and challenges faced by the project manager. This assessment allows the PMO to tailor and offer the most relevant and valuable PMO services—whether that involves governance support, resource management, reporting, risk facilitation, or process guidance. Simply assigning resources or enforcing rigid methodologies without this needs analysis may not effectively address the unique challenges of the project or the project manager's current context. Furthermore, reducing communication contradicts the PMO's function to enhance collaboration and provide timely assistance.

According to PMI-PMOCP guidance (PMI, 2021), successful PMO engagement is rooted in understanding the "customer" (project manager) and delivering value-added services aligned with project needs and organizational objectives. This customer-centric approach strengthens governance, optimizes resource utilization, and enhances project delivery success across complex, multi-phased projects like large infrastructure developments.

Reference: PMI Project Management Office Certified Professional (PMI-PMOCP) Examination Content Outline, PMI 2021. PMI-PMOCP Study Guide, Chapter on Governance and PMO Service Delivery.

NEW QUESTION # 71

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