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## CIPS Project and Change Management Sample Questions (Q71-Q76):

### NEW QUESTION # 71

In which of the following contracts does the buyer pay the supplier for allowable performance costs along with a predefined percentage based on total costs?

- A. CPPC
- B. CPIF
- C. FPIF
- D. CPAF

**Answer: A**

### NEW QUESTION # 72

Which of the following is one of Deming's 14 Points for Management?

- A. Eliminate the annual rating or merit system

- B. Award business based on price tag alone rather than on other considerations
- C. An organization should increase dependence on inspection to achieve quality
- D. Minimize total cost by working with multiple suppliers rather than a single supplier

**Answer: A**

#### **NEW QUESTION # 73**

Subcontractors are primary members of the supply chain and have an impact on value-adding activities of a project. Is this sentence TRUE?

- A. no - subcontractors do not have an impact on value-adding activities
- B. yes - subcontractors can fulfil a need for a complex skill
- **C. no - subcontractors are not primary members of the supply chain**
- D. yes - subcontractors are always used on large, complex projects

**Answer: C**

Explanation:

Subcontractors typically sit at tier 2/3, so they are not primary (tier-1) members. However, they do influence value creation and project success, so D is incorrect.

Reference: CIPS L5M8 Study Guide, p.30.

#### **NEW QUESTION # 74**

A(n) \_\_\_\_\_ is an overall model for thinking about things as sets of interacting components working within an environment to fulfill some purpose.

- A. preventive actions
- B. scope statement
- C. finish-to-start
- **D. systems philosophy**

**Answer: D**

#### **NEW QUESTION # 75**

In project procurement management, which of the following processes involve completion and settlement of each contract, including resolution of any open items?

- **A. Closing procurements**
- B. Controlling procurements
- C. Planning procurement management
- D. Conducting procurements

**Answer: A**

#### **NEW QUESTION # 76**

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