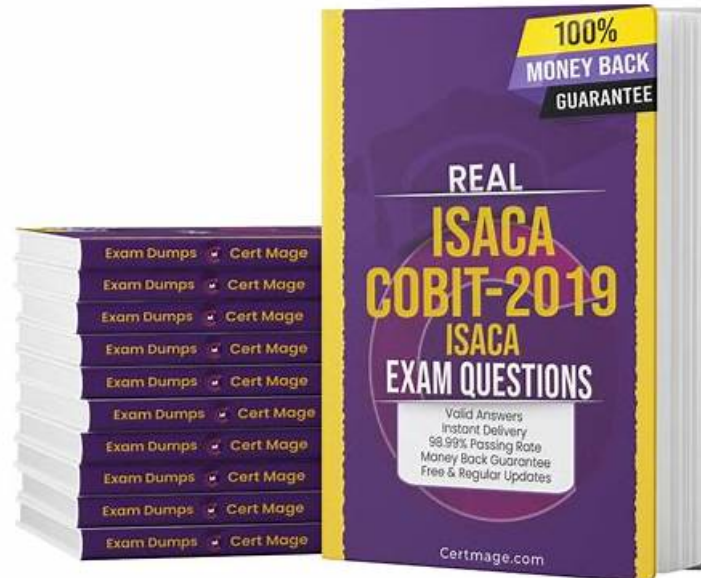


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## ISACA COBIT 2019 Foundation Sample Questions (Q134-Q139):

NEW QUESTION # 134

What is the PRIMARY benefit of conducting a high-level risk analysis during governance design?

- A. Prioritizing governance and management objectives
- B. Establishing a risk response strategy
- C. Communicating IT and business risk scenarios
- D. Identifying enterprise key risk indicators (KRI)

**Answer: A**

Explanation:

Explanation

The high-level risk analysis is a process that involves identifying, assessing, and prioritizing the information and technology risks that an enterprise faces in relation to its governance system design. The high-level risk analysis helps to determine the level of risk appetite and tolerance that an enterprise has for its information and technology activities, as well as the level of control and assurance that is required for its governance framework. The primary benefit of conducting a high-level risk analysis during governance design is to prioritize governance and management objectives. The governance and management objectives are the statements of what an enterprise wants to achieve in terms of its information and technology governance. The governance and management objectives are derived from the enterprise goals, which are the high-level statements of what an enterprise wants to achieve in terms of its mission, vision, values, and strategy. By conducting a high-level risk analysis, an enterprise can identify the areas of risk that have the most impact on its enterprise goals, and therefore prioritize the governance and management objectives that address those risks. This will also help to align the governance framework with the enterprise's strategy and objectives<sup>12</sup> References: 1: COBIT 2019 Design Guide: page 41-43 2: COBIT 2019 Framework: Introduction and Methodology: page 25-26

#### NEW QUESTION # 135

An enterprise that specializes in software development is designing a new IT governance system as part of a transition from traditional waterfall to a more agile approach. Which step in the design phase would this transition impact the MOST?

- A. Implementation method
- B. Sourcing model
- C. Compliance requirements

**Answer: A**

#### NEW QUESTION # 136

Which of the following should be involved in resolving conflicting priorities in order to finalize the governance system design?

- A. Change advisory board
- B. Management of the IT function
- C. IT process owners
- D. Enterprise architects

**Answer: B**

Explanation:

Explanation

The management of the IT function is the function that leads and manages the information and technology function in an enterprise, as well as supports and enables the information and technology governance. The management of the IT function includes roles such as CIO, IT managers, IT process owners, IT service owners, etc. The management of the IT function is responsible for resolving conflicting priorities in order to finalize the governance system design. The governance system design is the process of designing and implementing a governance system for an enterprise using COBIT 2019. The governance system design involves tailoring the COBIT 2019 components such as principles, enablers, goals, processes, practices, roles, structures, metrics etc., according to the enterprise's context and needs. The governance system design also involves considering various design factors such as enterprise strategy archetype; enterprise goals; IT-related goals; risk profile; IT deployment; threat landscape; compliance requirement; operating environment; size of enterprise; culture; stakeholders; etc., that influence how an enterprise designs and implements its governance system using COBIT 2019. By resolving conflicting priorities in order to finalize the governance system design, the management of the IT function ensures that the governance system is appropriate for the enterprise's strategy objectives performance risks issues opportunities etc., that it delivers value and benefits to the enterprise and its stakeholders that it aligns with the relevant standards guidelines regulations best practices etc., that it meets stakeholder requirements and expectations etc<sup>34</sup> References: 3: COBIT 2019 Framework:

### NEW QUESTION # 137

When considering the role of IT design factor, and the design factor value is strategic, which of the following should be a management objective priority?

- A. Managed quality (APO11)
- B. Managed relationships (APO08)
- C. Managed budget and costs (APO06)
- **D. Managed innovation (APO04)**

**Answer: D**

Explanation:

When the design factor value is strategic, the management objective priority should be Managed Innovation (APO04). This objective focuses on the use of creative, innovative, and future-oriented approaches to the development and use of information, technology, and services. This includes the use of emerging technologies, design thinking, and agile development. This objective also focuses on the establishment of a culture which encourages and rewards innovation and the development of new ideas.

### NEW QUESTION # 138

When designing an IT governance system, the NEXT step after considering the enterprise's strategic business objectives is to assess:

- A. the IT implementation method.
- **B. the enterprise's risk profile.**
- C. the role of IT within the enterprise.

**Answer: B**

Explanation:

Explanation

According to the COBIT 2019 Design Guide, when designing an IT governance system, the next step after considering the enterprise's strategic business objectives is to assess the enterprise's risk profile. The enterprise's risk profile reflects the level of risk exposure and appetite that the organization is willing to accept in pursuit of its objectives. The risk profile also influences the selection of governance objectives, components and practices that are appropriate for managing IT-related risks. 1, p. 18-19 References: 1: COBIT 2019 Design Guide: Designing an Information and Technology Governance Solution

### NEW QUESTION # 139

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