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## BCS Foundation Certificate in Business Analysis V4.0 Sample Questions (Q23-Q28):

### NEW QUESTION # 23

The senior managers of an organisation recognise that they employ knowledgeable, committed staff. Under which category of a SWOT will this be recorded?

- A. Opportunities.
- B. Weaknesses,

- C. Threats.
- D. Strengths.

**Answer: D**

**NEW QUESTION # 24**

If a process has been well designed, which of the following issues could still cause a problem and prevent achievement of objectives?

- A. Duplication
- B. Lack of standardisation.
- C. Redundancy
- D. Insufficient resources available to carry out the process

**Answer: D**

Explanation:

A process that is "well designed" (optimally structured, free from unnecessary steps) implies that issues like Redundancy (B), Lack of standardisation (C), and Duplication (D) have been eliminated or minimised through effective process design (i.e., making it lean and efficient). However, even a perfectly designed process will fail to achieve its objectives if the necessary resources are not available to execute it. Insufficient resources (such as people, funding, equipment, or time) represent a constraint on the execution, leading to bottlenecks, delays, and a failure to meet performance targets, regardless of the quality of the process design itself. This is often an implementation or operational management issue, not a design flaw.

(Reference: BCS Business Analysis Practice - Process Improvement)

**NEW QUESTION # 25**

Which auxiliary service supplements all of the services in the Business Analysis Service Framework (BASF)?

- A. Project management.
- B. Stakeholder engagement.
- C. Strategic analysis.
- D. External environment analysis.

**Answer: B**

Explanation:

The Business Analysis Service Framework (BASF) identifies core and auxiliary services that support business analysis activities. Auxiliary services supplement the core services and are essential for delivering value.

Key Considerations:

Strategic Analysis: Focuses on high-level organizational goals and strategies but is not an auxiliary service.

Stakeholder Engagement: Involves identifying, analyzing, and collaborating with stakeholders, which supports all aspects of business analysis.

Project Management: While important, project management is a separate discipline and not part of the BASF.

External Environment Analysis: Examines external factors (e.g., market trends) but is not an auxiliary service.

Evaluation of Each Option:

A . Strategic analysis:

Strategic analysis is a core service, not an auxiliary service.

Conclusion: This is not correct .

B . Stakeholder engagement:

Stakeholder engagement is an auxiliary service that supports all business analysis activities by ensuring stakeholder needs are understood and addressed.

Conclusion: This is correct .

C . Project management:

Project management is outside the scope of the BASF.

Conclusion: This is not correct .

D . External environment analysis:

External environment analysis is a core service, not an auxiliary service.

Conclusion: This is not correct .

## NEW QUESTION # 26

In requirements management, what is change control?

- A. A process to control version numbering.
- B. process to trace requirements.
- C. A process to ensure that changes cannot be made.
- D. A process to manage changes to requirements.

**Answer: D**

Explanation:

Change control is a critical aspect of requirements management in business analysis. It ensures that changes to requirements are systematically evaluated, approved, and implemented without negatively impacting the project.

Key Considerations:

Change Control Definition: Change control is a formal process used to manage modifications to requirements, ensuring that changes are necessary, feasible, and aligned with project goals.

Preventing Changes: Change control does not prevent changes but ensures they are managed appropriately.

Tracing Requirements: Tracing requirements involves tracking their origin and impact, which is separate from managing changes.

Evaluation of Each Option:

A . A process to control version numbering:

Version numbering is a documentation practice, not the purpose of change control.

Conclusion: This is not correct .

B . A process to manage changes to requirements:

This accurately describes change control as a structured approach to handling modifications to requirements.

Conclusion: This is correct .

C . A process to ensure that changes cannot be made:

Change control does not block changes but ensures they are managed effectively.

Conclusion: This is not correct .

D . A process to trace requirements:

Tracing requirements is a related but distinct activity focused on linking requirements to their source and impact.

Conclusion: This is not correct .

## NEW QUESTION # 27

Which of the following investigation techniques is MOST appropriate for collecting quantitative information?

- A. Workshops.
- B. Prototyping.
- C. Interviewing.
- D. Activity sampling

**Answer: D**

## NEW QUESTION # 28

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