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PMI Certified Associate in Project Management (CAPM) Sample Questions (Q1031-Q1036):

NEW QUESTION # 1031

The most commonly used type of precedence relationship in the precedence diagramming method (PDM) is:

- A. start-to-finish (SF)
- B. finish-to-start (FS)
- C. start-to-start (SS)

- D. finish-to-finish (FF)

Answer: B

NEW QUESTION # 1032

The project manager needs to review the templates in use. The templates are part of the:

- A. Corporate knowledge base.
- B. Historical information,
- C. Organizational process assets.
- D. Enterprise environmental factors.

Answer: C

Explanation:

Section: Volume D

NEW QUESTION # 1033

A graphic display of project team members and their reporting relationships is known as a:

- A. Responsibility assignment matrix (RAM).
- B. Project organization chart.
- C. Resource breakdown structure (RBS).
- D. Resource calendar.

Answer: B

Explanation:

Section: Volume B

Explanation:

Project organization charts. A project organization chart is a graphic display of project team members and their reporting relationships. It can be formal or informal, highly detailed or broadly framed, based on the needs of the project. For example, the project organization chart for a 3,000-person disaster response team will have greater detail than a project organization chart for an internal, twenty-person project.

NEW QUESTION # 1034

Which is an example of an internal enterprise environmental factor?

- A. Market share brand recognition
- B. Factory location
- C. Local government regulation
- D. Industry research

Answer: C

Explanation:

Section: Volume E

Explanation/Reference: <https://pmstudycircle.com/2012/01/enterprise-environmental-factors-organizational-process-assets/>

NEW QUESTION # 1035

A tool and technique used in the Develop Project Charter process is:

- A. change control tools
- B. expert judgment
- C. analytical techniques
- D. meetings

Answer: B

Explanation:

Section: Volume B

Explanation:

4.1.2.1 Expert Judgment

Expert judgment is often used to assess the inputs used to develop the project charter. Expert judgment is applied to all technical and management details during this process. Such expertise is provided by any group or individual with specialized knowledge or training and is available from many sources, including:

Other units within the organization,

Consultants,

Stakeholders, including customers or sponsors,

Professional and technical associations,

Industry groups,

Subject matter experts (SME), and

Project management office (PMO).

4.1.3.1 Project Charter

The project charter is the document issued by the project initiator or sponsor that formally authorizes the existence of a project and provides the project manager with the authority to apply organizational resources to project activities. It documents the business needs, assumptions, constraints, the understanding of the customer's needs and high-level requirements, and the new product, service, or result that it is intended to satisfy, such as:

Project purpose or justification,

Measurable project objectives and related success criteria,

High-level requirements,

Assumptions and constraints,

High-level project description and boundaries,

High-level risks,

Summary milestone schedule,

Summary budget,

Stakeholder list,

Project approval requirements (i.e., what constitutes project success, who decides the project is successful,

and who signs off on the project),

Assigned project manager, responsibility, and authority level, and

Name and authority of the sponsor or other person(s) authorizing the project charter.

Process: 4.1. Develop Project Charter

Definition: The process of developing a document that formally authorizes the existence of a project and provides the project manager with the authority to apply organizational resources to project activities.

Key Benefit: The key benefit of this process is a well-defined project start and project boundaries, creation of a formal record of the project, and a direct way for senior management to formally accept and commit to the project.

Inputs

1. Project statement of work

2. Business case

3. Agreements

4. Enterprise environmental factors

5. Organizational process assets

Tools & Techniques

1. Expert judgment

2. Facilitation techniques

Outputs

1. Project charter

NEW QUESTION # 1036

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