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Topic	Details
Topic 1	• Problem Solving: Develop expertise in addressing complex programme management challenges and resolving issues efficiently and effectively.
Topic 2	• Programme Management: Develop expertise in programme management best practices, mastering principles, themes and processes to help organizations manage programmes effectively.

Topic 3	• Governance and Control: Gain an in-depth understanding of programme governance, including setting up and maintaining governance structures, accountability mechanisms and assurance processes to deliver programme success.
Topic 4	• Quality Management: Understand quality assurance and control processes to ensure that programme deliverables and outcomes meet or exceed defined quality standards.
Topic 5	• Risk and Issue Management: Acquire advanced knowledge of identifying, assessing and managing risks and issues that can impact a programme's success.
Topic 6	• Tailoring: Learn how to tailor the MSP 5th edition method to suit the specific needs and context of your programme and organization.

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Peoplecert MSP Practitioner, 5th edition Exam Sample Questions (Q44-Q49):

NEW QUESTION # 44
Which of the following statements is FALSE?

- A. The SRO is appointed by the Sponsoring Group.
- B. The SRO must have enough seniority to take on accountability for the programme delivery.
- C. The SRO is likely to be a peer of the Sponsoring Group.
- D. The SRO acts as the Project Executive on all the Project Boards.

Answer: D

Explanation:
The false statement here is that the SRO acts as the Project Executive on all the Project Boards. The MSP Practitioner explicitly clarifies that the SRO does not take on this project-level responsibility. Instead, the SRO's role is to provide overall accountability for the programme and to ensure the programme delivers its intended outcomes and benefits.
The SRO holds a senior position with enough authority to make decisions and secure resources and is typically a peer of the Sponsoring Group to ensure alignment with corporate strategy. The Sponsoring Group appoints the SRO to oversee the programme's governance and delivery effectively.
Project Executives, in contrast, represent individual projects within the programme and report to the SRO via the programme governance structure. They focus on delivering specific project outputs, while the SRO's responsibility is to coordinate these efforts to achieve strategic benefits.
This distinction is vital to MSP's governance architecture: it prevents the SRO from being burdened with operational project detail, allowing focus on strategic oversight, stakeholder engagement, and benefit realization.
The MSP Practitioner states: "SRO doesn't act as a project representative," underscoring the clear division between programme and project governance to maintain effective control and leadership throughout the programme lifecycle.

NEW QUESTION # 45
Which is not a valid response for a threat?

- A. Enhance
- B. Avoid
- C. Reduce
- D. Accept

Answer: A

NEW QUESTION # 46
Which of following groups can be a stakeholder for building a city programme?

- A. People interested in being residents
- B. All of above
- C. Political leadership
- D. Employees

Answer: B

Explanation:
All the listed groups are valid stakeholders in a city-building programme. MSP recognizes that stakeholders can be diverse, including internal groups like employees, external political leadership, and the wider community such as potential residents.
The MSP Practitioner notes: "All are valid stakeholders in programme," emphasizing the importance of identifying and engaging a broad spectrum of stakeholders to ensure programme success.
Inclusive stakeholder management supports better decision-making, risk mitigation, and benefits realization by addressing varied needs and expectations across the stakeholder landscape.

NEW QUESTION # 47
When it is found that an acceptable Business Case is not emerging, which of the following is NOT one of the normal options?

- A. Seek further funding for the programme
- B. Design a Blueprint that is less ambitious
- C. Find a different approach to delivering the Blueprint
- D. Close the Programme

Answer: A

Explanation:
When a viable Business Case does not emerge, seeking further funding is generally not considered a normal or effective response.
The MSP Practitioner explicitly states that funding should not be increased without a credible justification, as this risks wasted resources on programmes unlikely to deliver benefits.
Instead, typical responses include redesigning a less ambitious Blueprint to reduce complexity or costs, closing the programme if it is no longer viable, or exploring alternative approaches to delivering the Blueprint that might improve feasibility and value realization.
The Business Case acts as a foundational control and justification mechanism, ensuring programmes only proceed with a clear strategic rationale and realistic benefit realization plan. Continuing to invest without a strong Business Case undermines governance principles and risks programme failure.
Therefore, while redesign or closure are pragmatic approaches, "Further funding is not provided in case of inability to find a viable business case," reinforcing MSP's disciplined approach to investment and risk management.

NEW QUESTION # 48
Which document identifies appropriate milestones for benefit reviews?

- A. Business case
- B. Quality and assurance plan
- C. Benefit realization plan
- D. Information management plan

Answer: C

Explanation:

The Benefit Realization Plan identifies milestones for benefit reviews. This plan details when and how benefits will be measured, reviewed, and managed to ensure they are achieved as expected.

The MSP Practitioner explains: "Benefits management plan identifies benefit reviews to increase likelihood of success." Regular benefit reviews help detect issues early, enable corrective actions, and maintain stakeholder confidence.

This plan is crucial for monitoring benefit progress post-delivery, coordinating with business change activities, and ensuring benefits sustain over the long term. It aligns benefit tracking with programme stages and organizational priorities, enhancing accountability and transparency.

NEW QUESTION # 49

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