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The Open Group TOGAF Business Architecture Foundation Exam Sample Questions (Q106-Q111):

NEW QUESTION # 106

In the diagram, what are the items labelled A, B, and C?

- A. A-Architecture Repository, B-Governing Board, C-Enterprise Capability
- B. Enterprise Repository, B-Board repository, C-Enterprise Capability
- C. A-Enterprise Repository, B-Governance Repository. C-Board Repository
- D. A-Architecture Repository, B-Governance Repository. C-Architecture Capability

Answer: A

Explanation:

In the provided diagram, item A refers to the Architecture Repository, which is a part of the TOGAF framework where all the architecture assets are stored. This includes the architectural models, patterns, architecture descriptions, and other artifacts relevant

to the architecture. Item B is labeled as the Governing Board, which is likely referring to the Architecture Board or a similar governance structure responsible for oversight and decision-making regarding the enterprise architecture. Item C refers to Enterprise Capability, which encompasses the processes, tools, skills, and other capabilities that enable the architecture function within the enterprise.

NEW QUESTION # 107

Consider the following modeling example, relating business capabilities to organization units so as to highlight duplication and redundancy:

	Organizational Units			
Business Capabilities	Human Resources	Real Estate	Information Technology	Sales and Marketing
Project Management		G	Y	
Learning Management	G		G	R

(Note in this example the cells colored green, yellow, and red, are also marked G, Y, and R, respectively) Which of the following best describes this technique?

- A. Relationship Mapping
- B. Capability Mapping
- C. Perspective Analysis
- D. Gap Analysis

Answer: A

Explanation:

The technique shown in the example is called relationship mapping. It is a technique that can be used to show how a business architecture addresses stakeholder concerns across different parts of an organization². It can highlight gaps or overlaps in the coverage of stakeholder concerns by a business architecture. In this case, the technique is used to relate business capabilities to organization units so as to highlight duplication and redundancy.

This modeling technique is referred to as Relationship Mapping. It's used to relate business capabilities to organizational units to highlight areas of duplication and redundancy, as well as to indicate where capabilities are being performed well (green), where there are potential issues (yellow), and where there are significant problems or gaps (red). This visualization helps in understanding the alignment between organizational units and capabilities, and where improvements or changes may be needed.

5.2.1 Capability/Organization Mapping https://pubs.opengroup.org/to-gaf-standard/business-architecture/business-capabilities.html#_Toc95135898

NEW QUESTION # 108

Consider the following chart:



Which important concept for Enterprise Architecture Practitioners does it illustrate?

- A. An Enterprise Architecture must be developed in phases with a limited fixed duration.
- B. ADM phases must be run simultaneously until the relevant information has been produced
- **C. ADM phases must be run in a sequenced approach to produce the Architecture**
- D. Enterprise Architects must use Gantt charts to communicate with Stakeholders.

Answer: C

Explanation:

The chart depicted is a Gantt chart, which typically represents the schedule for project activities. In the context of TOGAF's ADM, it is used to illustrate the sequence and interdependencies of tasks across different phases of architecture development. The ADM is an iterative cycle that includes various phases, from the preliminary phase, through architecture vision, business, information systems, and technology architectures, to opportunities and solutions, migration planning, implementation governance, and architecture change management. Each phase must be conducted in a sequence to ensure that the outputs of one phase feed into the next, thereby producing a coherent and structured architecture.

NEW QUESTION # 109

Explain how business models can be used according to the TOGAF standard.

- A. To plan the Implementation activities for the architecture project.
- B. To define a taxonomy of services needed to support the change
- **C. To identify new capabilities required to realize the target business model.**
- D. To estimate resource requirements for the definition of the architecture.

Answer: C

Explanation:

According to the TOGAF standard, business models are used to understand and describe the business itself, including its organization, its objectives, and how it operates. This understanding is crucial when defining an enterprise architecture as it provides a frame of reference. Business models help in identifying new capabilities that the business must develop to achieve its future state as outlined in the target business model.

These capabilities may be processes, information, or technologies that the business must adopt or adapt to fulfill the strategic objectives and deliver value. TOGAF emphasizes the alignment of IT with business strategy, and the business model serves as a key link in ensuring that the capabilities delivered by the enterprise architecture will enable the desired business outcomes.

NEW QUESTION # 110

When developing a Business Architecture, which of the following best describes the approach to take if no Architecture Descriptions exist?

- A. Review the contents of the Architecture Repository.
- **B. Information should be gathered, and Business Architecture models developed.**
- C. Validate the business principles and update the Statement of Architecture Work.
- D. Identify the business goals, business objectives, and drivers for the enterprise

Answer: B

Explanation:

In the absence of existing Architecture Descriptions, the development of a Business Architecture would begin with the gathering of relevant information about the business. This information can come from strategic documents, business plans, process documents, and stakeholder interviews, among other sources. Once gathered, this information would be used to create Business Architecture models that articulate the business vision, strategy, governance, organization, and key business processes. These models provide a blueprint that captures the essence of the business and guides subsequent architecture work.

NEW QUESTION # 111

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