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CBAP vs CCBA EXAM PATTERN	
CBAP	CCBA
Requirements Analysis and Design Definition	Requirements Analysis and Design Definition
30%	32%
Strategy Analysis	Strategy Analysis
15%	12%
Requirements LCM	Requirements LCM
15%	18%
Solution Evaluation	Solution Evaluation
14%	6%
Business Analysis Planning and Monitoring	Business Analysis Planning and Monitoring
14%	12%
Elicitation and Collaboration	Elicitation and Collaboration
12%	20%

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IIBA Certification of Capability in Business Analysis (CCBA) Sample Questions (Q156-Q161):

NEW QUESTION # 156

In preparation for your business analysis examinations, you should be familiar with the tasks to complete requirements management and communication activities. How many tasks are there in the knowledge area of requirements management and communication?

- A. 0
- **B. 1**
- C. 2
- D. 3

Answer: B

NEW QUESTION # 157

You are the business analyst for your organization and you're using a plan-driven approach to business analysis processes. In this environment, what types of communications are most likely required to be used in regard to requirements?

- A. Ad hoc
- **B. Formal**
- C. Face-to-face
- D. Informal

Answer: B

Explanation:

Explanation

Plan driven approaches to business analysis practices most often use the formal type of communication. This means the communication of the actual requirements is in writing and often uses pre-defined forms requiring signatory approvals. All project documentation is normally archived as part of the project history.

Answer C is incorrect. Face-to-face is an effective communication method, but for plan-driven approaches, formal communication is preferred in regard to requirements.

Answer B is incorrect. Ad hoc describes the sudden, quick conversations. This is an informal approach to communication and isn't appropriate for a plan-driven business analysis approach.

Answer A is incorrect. Informal isn't preferred in a plan-driven approach.

NEW QUESTION # 158

A business analyst has just completed an elicitation event. What stakeholder(s) is/are involved in the documentation of the elicitation results?

- A. Business analyst
- B. Project manager, project team, and business analyst
- C. Project manager, business analyst, and project sponsor
- **D. Business analyst and key stakeholders**

Answer: D

Explanation:

The documentation of the elicitation results is the process of recording the information provided by the stakeholders during the elicitation event, such as meeting notes, recordings, whiteboards, etc. The documentation of the elicitation results involves the business analyst and the key stakeholders who participated in the elicitation event. The business analyst is responsible for capturing, organizing, and verifying the accuracy and completeness of the elicitation results. The key stakeholders are responsible for providing, reviewing, and confirming the elicitation results. The documentation of the elicitation results helps to ensure the traceability, quality, and validity of the requirements and other business analysis deliverables. The other options are not involved in the documentation of the elicitation results, but they may be involved in other processes, such as the confirmation of the elicitation results, the communication of the requirements, or the management of the project. Reference:

Let Your Stakeholders Know You Heard Them (BABOK 3.3, 3.4)

The Business Analyst Exam Quiz! - ProProfs Quiz

Preparing for elicitation - The Functional BA

NEW QUESTION # 159

A business analyst (BA) is given an additional requirement near the end of the development phase that needs to be incorporated into the system as part of the same release. In this situation, the first activity the BA performs to understand the effect of the proposed change is to:

- A. consult with the technical team for technical feasibility.
- B. check with the project manager for timeline and budget metrics.
- **C. determine whether the additional requirement is traceable to a need.**
- D. determine whether stakeholders are available for further elicitation.

Answer: C

Explanation:

Explanation

The first activity that the BA should perform to understand the effect of the proposed change is to determine whether the additional requirement is traceable to a need. This will help to assess the value and relevance of the requirement, and whether it aligns with the project scope and objectives. Determining stakeholder availability, consulting with the technical team, and checking with the project manager are possible subsequent activities, but not the first one. References: BABOK Guide v3, page 160; CCBA Mock Test, question 12

NEW QUESTION # 160

As a business analyst, you should work to identify opportunities to improve the operations of your organization. Which one of the following improvement opportunities aims to improve the experience of the customer?

- A. Automate or simplify the work people perform.
- B. Improve the purchasing process.
- C. Increase consistency of behavior.
- D. Eliminate redundancy.

Answer: C

Explanation:

Explanation

When customers experience the same process, such as checkout in different ways, it's frustrating. This improvement opportunity aims to create consistency in all behaviors to improve the customer experience.

Answer B is incorrect. Automating or simplifying the work people perform helps streamline costs and improve quality by doing the work in the same way each time the work is performed.

Answer A is incorrect. Eliminating redundancy considers that stakeholders may have common needs that can be met with a single solution, reducing the cost of implementation.

Answer D is incorrect. While this choice is tempting, it's not an actual improvement opportunity for the business analyst to consider.

NEW QUESTION # 161

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