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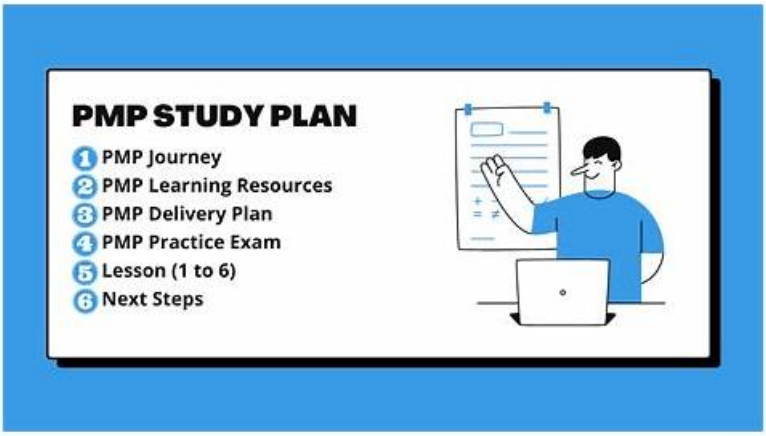

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PMI Project Management Professional (2025 Version) (PMP中文版) Sample Questions (Q1252-Q1257):

NEW QUESTION # 1252
專案章程已獲得批准，專案經理已被指派到該專案。專案經理目前正在與專案團隊合作，細分專案工作包。
專案經理在做什麼？

- A. 網路圖
- B. 資源均衡
- C. 分解
- D. 工作分解結構（WBS）

Answer: D

Explanation:
The project manager is engaging in the process of creating a Work Breakdown Structure (WBS). This involves subdividing the project deliverables and project work into smaller, more manageable components, known as work packages. The WBS is a deliverable-oriented hierarchical decomposition of the work to be executed by the project team, which is essential for detailed

project planning, assigning responsibilities, and tracking project progress.
References:
* PMBOK Guide - Sixth Edition and the Practice Standard for Work Breakdown Structures - Third Edition1.
* "Effective sizing and content definition of work packages" from the Project Management Journal2.
* "PMP Exam Tip: The Work Breakdown Structure (WBS)"3.
* "Decomposition in Project Management - PM Vidya" which defines Decomposition as a technique used for dividing and subdividing the project scope and project deliverables into smaller, more manageable parts4.

NEW QUESTION # 1253
一個大型矩陣組織正在採用一種新的溝通方法。這是必要的，因為他們的專案通常需要以來自各個部門和部門的專家的形式提供專業知識的資源。
專案經理應該怎麼做才能建立有效的溝通？

- A. 盡可能使用進階的技術語言並避免使用隱喻。
- B. 確保發送給收件者的郵件已送達。
- C. 計劃以易於理解的方式傳輸訊息。
- D. 關注接收者的需求，而不是資訊本身。

Answer: C

NEW QUESTION # 1254
某公司推出了最新的零售管理系統，專案已移交營運。營運團隊發現系統未涵蓋許多日常需求，且對專案的支援時間有限。專案團隊已經解散，合約資源不再用於該專案。因此，營運團隊一直面臨許多客戶問題。
專案負責人最初應該做什麼來避免這種情況？

- A. 建立了詳細的操作手冊
- B. 讓營運利害關係人參與規劃
- C. 增加營業時間的支援時間
- D. 檢討專案管理計劃

Answer: B

NEW QUESTION # 1255
IT 團隊已聯繫專案經理，尋求指導，當系統停機會影響專案資源時應使用哪種溝通方法。
專案經理應該推薦哪兩種溝通方法？ （選擇2）

- A. 透過專案團隊的文件管理網站進行溝通。
- B. 在 IT 風險論壇中交流。
- C. 透過即時訊息進行交流。
- D. 與關鍵專案利害關係人進行口頭溝通。
- E. 透過電子郵件與專案的電子郵件分發群組溝通。

Answer: D,E

NEW QUESTION # 1256
內部虛擬團隊每天召開會議，審查迭代進度，並與關鍵利益相關者進行其他技術和後續通話。團隊似乎已經脫離了。
項目經理應該如何應對這種情況？

- A. 給團隊成員放幾天假，以減輕壓力。
- B. 審查團隊分配並減少工作量。
- C. 減少內部和外部會議的次數。
- D. 安排一對一會議和團隊建設會議。

Answer: D

NEW QUESTION # 1257
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