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Exam : OGBA-101

Title : TOGAF Business
Architecture Foundation
Exam

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The Open Group TOGAF Business Architecture Foundation Exam Sample Questions (Q43-Q48):

NEW QUESTION # 43

Which of the following Business Architecture concepts should the architect examine and search for when developing the Architecture Vision?

- A. Organization Map, Business Capabilities
- B. Architecture Principles, Business Goals
- C. Implementation Factor Catalog, Business Value Assessment Matrix
- D. Architecture Continuum, Architecture Repository

Answer: A

Explanation:

In developing an Architecture Vision within TOGAF, the architect should examine and search for foundational Business Architecture concepts to ensure that the enterprise architecture is aligned with the organization's strategy and delivers value to stakeholders. Here's a detailed breakdown of the relevant Business Architecture concepts that need to be examined in this context:

Business Capabilities

Business Capabilities represent the core abilities or capacities of an organization that allow it to achieve specific purposes or outcomes. In TOGAF, identifying and analyzing Business Capabilities helps architects understand the organization's functional strengths and gaps. This examination provides insight into which capabilities are critical for achieving strategic goals and how they may need to evolve to support the target architecture.

Value Streams

Value Streams depict the end-to-end processes that deliver value to customers, stakeholders, or end users. By identifying Value Streams, the architect can understand how value is created and delivered, ensuring that architecture decisions support these value-generating processes. Value Streams in TOGAF are integral to identifying areas where improvements, efficiencies, or innovations can be applied, enhancing the organization's ability to meet its strategic objectives.

Organization Maps

Organization Maps outline the relationships between various entities within the enterprise, including internal departments, partners, and stakeholders. These maps provide a structural overview, showing the formal and informal relationships that influence how work is conducted across the organization. In the Architecture Vision phase, Organization Maps help architects understand organizational dependencies, stakeholder concerns, and potential alignment issues between business units.

Application in the Architecture Vision Phase:

By examining these concepts-Business Capabilities, Value Streams, and Organization Maps-the architect can gain a comprehensive understanding of the current state of the business and how it is structured to deliver value. This analysis is essential for setting a realistic and strategically aligned vision that addresses core business needs and prepares the organization for future growth and transformation.

TOGAF Reference:

TOGAF Standard, Architecture Vision Phase

TOGAF Business Architecture guidelines on Business Capabilities, Value Streams, and Organization Mapping

NEW QUESTION # 44

Which of the following best describes a TOGAF business scenario?

- A. A method to develop a business model.
- B. A technique to elaborate an architecture effort.
- C. A business case.
- D. A use-case providing detailed descriptions.

Answer: B

Explanation:

A TOGAF business scenario is a technique that can be used to fully understand the requirements of information technology and align it with business needs. It is not a business case, which is a document that provides justification for a proposed project or initiative. It is not a method to develop a business model, which is a description of how an organization creates, delivers, and captures value.

for its stakeholders⁷. It is not a use-case, which is a description of how a system interacts with external actors to achieve a specific goal.

A TOGAF business scenario is a technique that helps to derive architecture requirements by describing a business process, application, or set of activities. It includes detailing the actors, roles, goals, business policies, business processes, and the environment in which the scenario takes place. Business scenarios are used within TOGAF to ensure that the architecture has a clear link to the business requirements.

NEW QUESTION # 45

Which of the following is a benefit of organization mapping?

- A. An organization map improves the ability to consume, process, and deliver information.
- B. An organization map can be reused for training and employee development.
- C. An organization map improves strategic planning.
- D. An organization map highlights inefficiencies and reduces operational costs.

Answer: C

Explanation:

Organization mapping is a technique used to represent the structure and relationships within an organization. Here's a detailed explanation of its benefits, particularly for strategic planning:

Organization Mapping:

Organization maps visually represent the hierarchical structure of an organization, including departments, teams, and reporting relationships. They provide insights into how the organization is structured and how different parts interact.

Benefits for Strategic Planning:

Alignment with Strategy: An organization map helps in aligning organizational structure with strategic goals. By understanding how the organization is structured, leaders can ensure that resources are allocated efficiently and that the organizational design supports the strategic objectives.

Identifying Gaps and Overlaps: Organization maps highlight areas where there might be gaps or overlaps in roles and responsibilities. This information is crucial for making strategic decisions about restructuring or reallocating resources.

Improving Communication: By clearly depicting the organizational structure, these maps improve communication and collaboration within the organization. This is particularly important for strategic planning, as it ensures that all parts of the organization are aligned and working towards the same goals.

TOGAF Reference:

Phase B: Business Architecture: Organization mapping is a key activity in this phase, where the current organizational structure is analyzed to ensure it supports the business strategy and architecture vision.

Strategic Planning: TOGAF emphasizes the importance of aligning the business architecture with strategic planning. Organization maps are tools that facilitate this alignment by providing a clear representation of the organizational structure.

In summary, organization mapping improves strategic planning by providing a clear, visual representation of the organizational structure, helping to align resources and design with strategic goals.

NEW QUESTION # 46

Consider the following statement:

When considering agile development, Architecture to Support Project will identify what products the Enterprise needs, the boundary of the products, and the constraints that the product owner has.

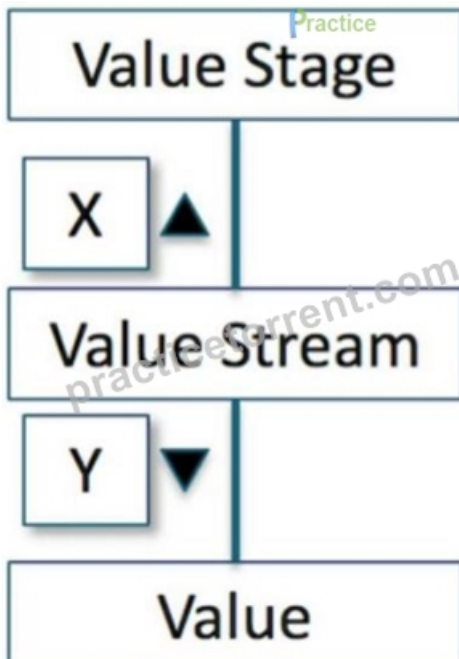
What else does it help to define for the Enterprise?

- A. operations
- B. the backlog
- C. lifecycle economics
- D. workflow management

Answer: B

NEW QUESTION # 47

Consider the following extract of a model showing relationships between Business Architecture concepts:



- A. Consists of
- B. Receives
- C. Enables
- D. Creates

Answer: A

Explanation:

In the context of TOGAF and Business Architecture, the diagram depicts the relationship between a Value Stream, Value Stage, and Value.

Value Stream: Represents the end-to-end set of activities that create and deliver value to a stakeholder.

Value Stage: A distinct step or phase within the Value Stream.

Value: The benefit delivered to the stakeholder.

The relationship "X" indicates that a Value Stream is composed of multiple Value Stages.

Think of it like a journey (Value Stream) with multiple stops along the way (Value Stages). Each stage contributes to the overall value delivered at the end of the journey.

NEW QUESTION # 48

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