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ISACA COBIT Design and Implementation Certificate Sample Questions (Q87-Q92):

NEW QUESTION # 87
Who is responsible for monitoring the achievement of the overall EGIT implementation program plan results, including the achievement of goals and realization of benefits?

- A. IT managers
- B. IT process owners
- C. Program steering committee
- D. CIO

Answer: C

Explanation:
The COBIT 2019 Implementation Guide clearly assigns accountability for overall program oversight to the program steering committee. This body is responsible for monitoring whether the implementation program delivers its intended outcomes, including achievement of enterprise goals, realization of benefits, and alignment with strategic drivers.
While the CIO typically sponsors or chairs the steering committee, the responsibility is collective and not individual. IT managers and process owners are accountable for executing specific activities and processes, but they do not have authority over program-level outcomes.
The Implementation Guide emphasizes that benefit realization, stakeholder value, and performance tracking must be governed at a level that can make cross-functional decisions, resolve escalations, and redirect priorities when necessary. The steering committee fulfills this role by providing governance oversight, ensuring continued alignment with enterprise objectives, and validating that outcomes justify investments.
Therefore, monitoring overall EGIT program results-including goals and benefits-is explicitly the responsibility of the program steering committee.

NEW QUESTION # 88
What can management do to help ensure a planned IT initiative will meet future state objectives?

- A. Establisha return on investment (ROI)target.
- B. Monitor key risk indicators (KRIs).
- C. Conduct stage gate reviews during implementation.
- D. Define operational performance metrics.

Answer: C

Explanation:
To ensure a planned IT initiative meets future state objectives, management should conduct stage gate reviews during implementation. Stage gate reviews are a critical part of project management and governance, ensuring that projects are on track, meeting their objectives, and adhering to the planned schedule and budget.
Stage gate reviews are formal checkpoints at various phases of a project where progress is assessed, and decisions are made about whether to proceed to the next stage. These reviews help to ensure that:
* The project remains aligned with business objectives and stakeholder expectations.
* Risks are identified and managed effectively.
* Necessary adjustments are made based on the current project status and future state objectives.
COBIT 2019 emphasizes the importance of governance and management practices to ensure successful project outcomes. Stage

gate reviews align with COBIT's governance objectives by providing oversight, ensuring alignment with business goals, and enabling course corrections when needed.

COBIT 2019 Framework References:

* COBIT 2019 Framework: Governance and Management Objectives, BAI01 Manage Programs and Projects:This objective highlights the importance of structured project management and governance practices, including stage gate reviews.

* COBIT 2019 Design Guide:Emphasizes the need for effective monitoring and control mechanisms throughout the project lifecycle to ensure alignment with enterprise goals.

Conducting stage gate reviews is a proactive measure to ensure that IT initiatives stay on track and achieve their intended future state objectives, making it the best choice among the given options.

NEW QUESTION # 89

Which of the following is BEST suited for evaluating the performance of processes?

- A. Capability levels
- B. Aligned goals
- C. Key goal indicators
- D. Key performance areas

Answer: C

Explanation:

Key goal indicators (KGIs) are best suited for evaluating the performance of processes. KGIs measure the outcome of processes and indicate whether the objectives are being met, providing a clear picture of performance.

References in COBIT 2019 Design and Implementation:

* COBIT 2019 Framework: Governance and Management Objectives, MEA01 (Managed Performance and Conformance Monitoring):This objective highlights the use of key goal indicators to measure and monitor the performance of governance and management processes.

* COBIT 2019 Implementation Guide, Chapter 5:This chapter discusses the importance of using KGIs to evaluate process performance and ensure alignment with enterprise goals.

By focusing on KGIs, enterprises can effectively monitor and evaluate the success of their processes in achieving desired outcomes, leading to continuous improvement and better alignment with business objectives.

NEW QUESTION # 90

Which of the following is a design factor workflow component for determining the initial scope of a governance system?

- A. Considering the risk profile of the enterprise
- B. Considering the risk profile of the IT portfolio
- C. Considering the enterprise's culture
- D. Considering the enterprise's market position

Answer: A

Explanation:

The COBIT 2019 Design Guide defines Step 2: Determine the Initial Scope of the Governance System, which explicitly includes considering the risk profile of the enterprise as a formal design factor. The enterprise risk profile identifies the types of IT-related risks that are most significant and therefore influence which governance and management objectives should be prioritized.

Enterprise culture and market position are contextual elements but are not listed as formal design factors in the initial scoping workflow. Similarly, the risk profile of the IT portfolio is a narrower operational view, whereas COBIT requires an enterprise-wide perspective to ensure governance decisions reflect overall business exposure.

By analyzing the enterprise risk profile early, governance designers can identify critical areas requiring stronger controls, assurance, or capability levels. This directly impacts the initial scope by determining which objectives fall inside or outside the governance system boundary.

Therefore, considering the enterprise risk profile is a core workflow component for determining the initial governance scope.

NEW QUESTION # 91

Which of the following is an example of a governance system component?

- A. The role of IT for the enterprise
- B. The compliance regulations applicable to the enterprise
- C. The risk register of the enterprise
- D. The geopolitical landscape in which the enterprise operates

Answer: C

Explanation:
COBIT 2019 identifies governance system components, which include processes, organizational structures, policies and procedures, information flows, culture, ethics and behavior, skills, and infrastructure.
"Governance system components are the elements required to build and sustain a governance system.
Examples include the risk register, policies, organizational structures, etc." The risk register is a specific component that provides information used in governance processes.
Reference:COBIT 2019 Framework: Introduction and Methodology, Section 3.2

NEW QUESTION # 92

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