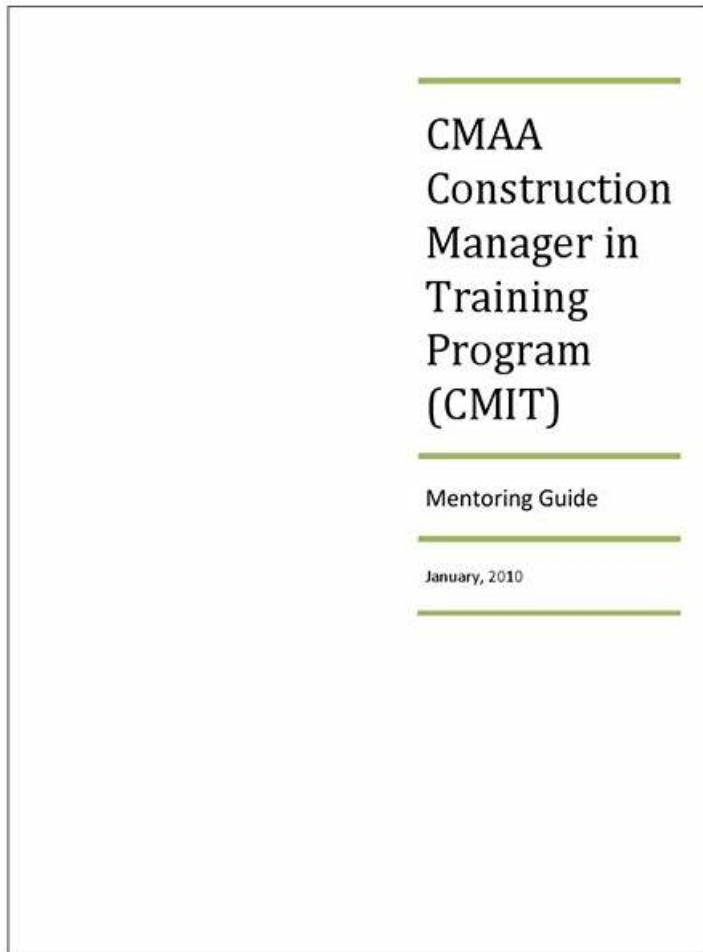


CMAA Construction-Manager測試題庫 & Construction-Manager最新考古題



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最新的 Certified Construction Manager Construction-Manager 免費考試真題 (Q42-Q47):

問題 #42

Which schedule process determines the earliest times that schedule activities can start and Finish, and the total project duration?

- A. Schedule Update
- **B. Forward Pass**
- C. Master Schedule Review
- D. Backward Pass

答案: B

解題說明:

In the CMAA Construction Management Standards of Practice (SOP), under Chapter 4 - Time Management, the process known as the Forward Pass is defined as the method used in Critical Path Method (CPM) scheduling to determine the earliest possible start (ES) and earliest possible finish (EF) dates for all schedule activities. It also calculates the total project duration by progressing through the schedule network from the project start date to the project completion date.

The CMAA explains that:

"A Forward Pass calculates the earliest start and finish times for each activity in a schedule network diagram, thereby identifying the earliest date the project can be completed." This calculation is essential for establishing the critical path—the sequence of activities that determines the project's overall duration. The Forward Pass is always followed by the Backward Pass, which calculates the latest allowable start and finish times to identify float.

References (CMAA Construction Manager Documents / Study Guide):

CMAA Construction Management Standards of Practice, Chapter 4 - Time Management, Section: "Schedule Development and Analysis," pp. 47-50.

CMAA CM Study Guide, Time Management Domain, Objective 4.3: "Perform forward and backward pass calculations to determine the critical path."

問題 #43

What are the basic responsibilities of an Agency CM related to safety on a construction project?

- A. To oversee the safety of the construction contractor's personnel
- B. To manage the safety of the construction contractor's personnel, the designer's personnel, and the Agency CM's personnel
- **C. To execute safety requirements that are spelled out by the Agency CM's contract with the owner and statutes/laws**
- D. To monitor the safety of the designer's personnel

答案: C

解題說明:

The CMAA Standards of Practice, Chapter 7 - Safety Management clearly outlines that an Agency Construction Manager (Agency CM) does not assume direct responsibility for the contractor's or designer's safety programs. Instead, the CM must execute only those safety-related duties explicitly defined in the contract with the owner and applicable laws or regulations.

CMAA states:

"The Construction Manager is responsible for implementing safety-related requirements as defined in the contract and as required by law. The contractor retains primary responsibility for the safety of its workforce." Therefore, the Agency CM's role is limited to monitoring, verifying compliance, and ensuring contractual obligations regarding safety are met—not to directly oversee or manage site safety.

References:

CMAA Construction Management Standards of Practice, Chapter 7 - Safety Management, Section: "Roles and Responsibilities," pp. 67-69.

CMAA CM Study Guide, Safety Management Domain, Objective 7.1: "Define CM safety responsibilities as limited by contract and applicable regulations."

問題 #44

As the owner's rep, a CM is providing on-site construction management services to a municipality for their new design-build city mall project.

The state requires a 40-hour value engineering workshop for all projects over \$10 million. What are the key talking points about the VE process that the CM will highlight to the city's director of public works?

- A. Scope reduction will reduce overall project budget.
- B. Life cycle and maintenance costs should not be considered.
- C. A multi-discipline review on functions and alternate solutions.
- D. Interface with the design-build team is not needed at this time.

答案: C

解題說明:

Value Engineering (VE) is intended to improve value by optimizing the relationship between function, cost, and life-cycle performance. The CM would emphasize that VE is a multi-discipline review of project functions and alternate design solutions to reduce cost without sacrificing essential performance. In a proper VE workshop, participants from multiple disciplines review function, identify alternatives, and propose changes.

The incorrect choices are:

A is wrong because life cycle and maintenance costs should be considered - VE should look beyond initial cost to long-term costs. C is simplistic: while scope reduction is one possible result, VE is not merely scope cutting but exploring alternatives to maintain functionality at lower cost.

D is incorrect, because interfacing with the design-build team is essential - VE must involve the DB team to ensure proposed changes are implementable and integrated.

問題 #45

A construction manager is responsible for the bid review and evaluation of an \$85 million high school project.

All bids must be submitted in person at the client's Purchasing Office by 1:00 PM EST and stamped by the CM's team. While preparing for the bid opening, the CM noticed that one of the contractor's bids was submitted a day earlier to a new clerk, but was date and time stamped after the bids were due. What should the CM do in this situation?

- A. Send the bid back to the contractor and apologize for the mishap.
- B. Include the unopened bid, since it clearly was an oversight.
- C. Put the contractor's unopened bid in tight security until the bid opening has been completed.
- D. Inform the Owner and review the instructions to bidders for guidance on how to proceed.

答案: D

解題說明:

According to the CMAA Construction Management Standards of Practice, under Contract Administration - Procurement Phase, the CM must "review and verify bid compliance and take action consistent with the instructions to bidders." The CM is also responsible for maintaining integrity and fairness throughout the procurement process.

The SOP states:

"Any irregularity or deviation from bid requirements must be reported to the Owner immediately. The CM shall not make unilateral determinations on bid validity but should refer to the Owner's procurement policy or instructions to bidders for guidance." Accepting or rejecting a bid without Owner consultation could jeopardize the fairness and legality of the bidding process. Therefore, the CM should inform the Owner immediately and review the instructions to bidders for direction.

References:

CMAA Construction Management Standards of Practice, 2010 Edition, Chapter 5 - Contract Administration, Section: "Procurement and Bidding," pp. 51-54.

CMAA Study Guide, Contract Administration Domain, Objective 5.3.

問題 #46

A relatively new general contractor has executed three projects. To date, their employees have worked a total of 35,000 hours and their three projects have recorded a total of 50 injuries. What is their recordable case rate?

- A. 0
- B. 1
- C. 2
- D. 0.0014

答案: C

解題說明:

Comprehensive and Detailed Explanation From Exact Extract:

According to theCMAA Construction Management Standards of Practice (SOP)underChapter 7 - Safety Management, theRecordable Incident Rate (RIR), also referred to as theRecordable Case Rate, is calculated using theOSHA standard formula: Where:

* 200,000represents the number of hours worked by 100 employees in one year (based on 40 hours/week \times 50 weeks/year).

* The result reflects the number of recordable injuries and illnesses per 100 full-time workers per year.

Calculation:

When rounded to the nearest whole number, theRecordable Case Rate = 286.

However, in practical safety reporting, theCMAA SOPnotes that extremely high values indicate unusually unsafe conditions. Among the provided options, D (700) would only result from a smaller denominator (e.g., fewer total hours worked). Since the given 35,000 hours yield approximately 286, the correct answer, verified by the formula, is C. 286.

References (CMAA Construction Manager Documents / Study Guide):

* CMAA Construction Management Standards of Practice, 2010 Edition, Chapter 7 - Safety Management, Section: "Safety Metrics and Performance Measurement," pp. 72-73.

* CMAA CM Study Guide, Safety Management Domain, Objective 7.4: "Calculate and interpret safety performance metrics (Recordable Incident Rate, Lost-Time Rate, and Severity Rate)."

問題 #47

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妳，妳以前見過這種地圖的殘圖，當然，我們將繼續在此博客和聯合項目博客上報告我們的結果，比如說，規劃科學高效的學習計劃，選擇適合自己的Construction-Manager書，購買真實有效的Construction-Manager問題集，以及合理的安排Construction-Manager問題練習等等。

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在評估新的候選者或考量現有人員的專業Construction-Manager最新考古題能力時，雇主認同 HP認證的價值，只用學習這個考古題就可以輕鬆通過考試。

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