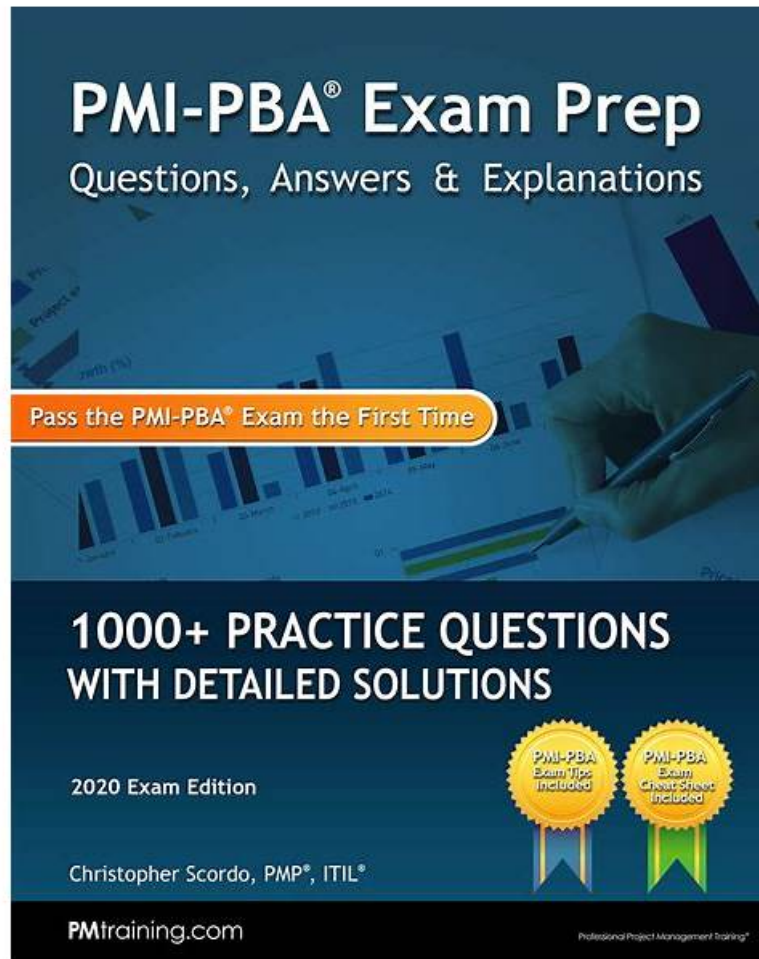


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## **PMI Professional in Business Analysis (PMI-PBA) Sample Questions (Q80-Q85):**

### **NEW QUESTION # 80**

The document that defines the process for managing requirements revisions is the:

- **A. change management plan.**
- B. communications management plan.
- C. project management plan.
- D. scope management plan.

**Answer: A**

### **NEW QUESTION # 81**

A business analyst has incorporated all the relevant feedback from stakeholders in the business analysis plan. Which next step should the business analyst take?

- A. Start implementing the project.
- B. Start documenting requirements.
- **C. Obtain approval on the plan.**
- D. Store the document for safe keeping.

**Answer: C**

Explanation:

The next step that the business analyst should take after incorporating all the relevant feedback from stakeholders in the business analysis plan is to obtain approval on the plan. The business analysis plan is a document that describes how the business analysis activities will be performed, managed, and controlled throughout the project. It should be approved by the key stakeholders before the business analyst starts documenting or implementing the requirements. The approval process ensures that the stakeholders agree on the scope, approach, deliverables, roles, and responsibilities of the business analysis work. Starting documenting requirements without obtaining approval on the plan is not advisable, as it may lead to confusion, rework, or conflicts among the stakeholders. Storing the document for safe keeping is not a productive step, as it does not communicate or validate the plan with the stakeholders. Starting implementing the project without obtaining approval on the plan is not feasible, as it may result in wasted resources, missed expectations, or failed outcomes. References: Business Analysis for Practitioners: A Practice Guide 1, page 29-30; PMI Professional in Business Analysis (PMI-PBA) Examination Content Outline 2, page 13.

### **NEW QUESTION # 82**

Through user acceptance testing, a software flaw was identified. What should the business analyst do next as part of the root cause analysis in order to analyze and resolve the discrepancy?

- A. Create a Delphi estimation.
- B. Create a functional decomposition.
- C. Create an interface analysis
- **D. Create a fishbone diagram.**

**Answer: D**

Explanation:

Explanation/Reference:

Reference: [http://www.itqb.org/sites/default/files/glossary/ISTQB\\_glossary\\_CTELITP\\_v3.01%28EN%29.pdf](http://www.itqb.org/sites/default/files/glossary/ISTQB_glossary_CTELITP_v3.01%28EN%29.pdf)

### NEW QUESTION # 83

Company A would like to enter into a new market. The business analyst has been assigned to a project for which nobody in Company A has any prior experience. The project manager has asked the business analyst to assist in resource planning. What should the business analyst recommend to the project manager?

- A. Ask the sponsor for more resources.
- B. Hire external subject matter experts for the core project team.
- **C. Review the business case to reconsider the project.**
- D. Ask the developer's team manager for more resources.

Answer: C

### NEW QUESTION # 84

A stakeholder requests to add new critical requirements the day before the scheduled baseline requirements approval meeting. The stakeholder insists that these requirements must be taken into account despite time and budget constraints. What is the most effective way to manage this situation?

- A. Postpone the baseline approval meeting, analyze the impact, and schedule a new meeting to discuss dependencies and priorities with stakeholders.
- B. Ask for more resources to manage this change and justify these additional resources with the value the change will give to the company.
- **C. Share the new requirements with all stakeholders and ask them to submit their comments before the meeting.**
- D. Discuss the change with stakeholders during the baseline approval meeting and ask them to approve the new baseline.

Answer: C

### NEW QUESTION # 85

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