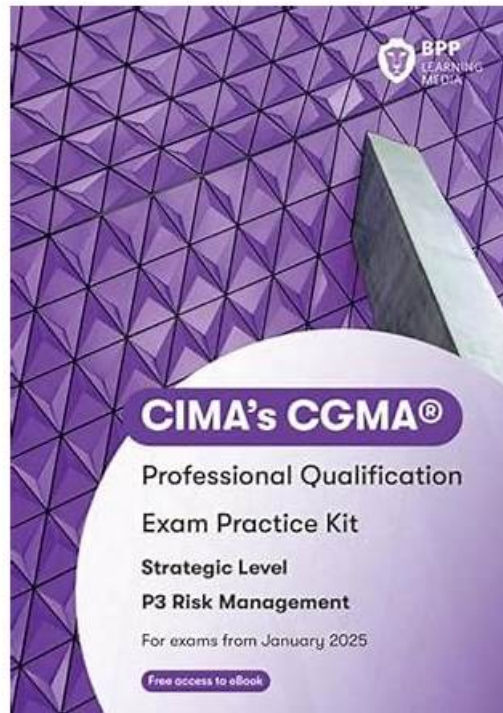


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CIMA Risk Management Sample Questions (Q80-Q85):

NEW QUESTION # 80

A's directors do not believe that they always get value for money from their investment in capital projects.

Over the past decade the company has invested in 55 projects that have cost more than \$1m. They are considering introducing a system of post completion audit to see if this will help them to understand any problems they have had with projects in the past. They hope to use the results of the post completion audits to significantly improve the results of their capital investments. State whether you agree or disagree with the points raised by A's directors.

Answer:

Explanation:

NEW QUESTION # 81

M built a large factory last year and it has just been completed. The initial outflows on this project have a present value of \$400 million and the entire project has a net present value of \$30 million.

The initial phase of the project caused problems and there was an overspend of \$35 million as there was unstable soil. The foundations had to be underpinned with large steel bars to ensure the building would be safe. There was no other suitable site for the project.

The construction could not be abandoned as the site would have had very little commercial value.

The Internal Audit department has been asked to carry out a post completion audit. What issues should it concentrate on?

- A. The audit should consider the initial survey report when the land was purchased to see if the survey mentioned the unstable soil.
- B. The audit should consider whether it should have built the factory without underpinning and sold it on quickly.
- C. The audit should look at documentation to ensure proper procedures were followed at all stages of the project.
- D. The audit should consider what lessons could be learned for future projects.
- E. The audit should find out who was to blame for the project being over budget.

Answer: A,C,D

NEW QUESTION # 82

DFG's call centre budgets four minutes for its operators to deal with a customer's enquiry and conclude the call. Team leaders are evaluated on the basis of the average call length.

Simone is a team leader. Her team's average call length is five minutes and 30 seconds. Simone accepts full responsibility. She encourages her team members to check that the customer is satisfied before concluding the call.

On investigation, it was discovered that 2% of the customers who dealt with Simone's team had to call DFG again within seven days. Other teams had an average of 25% of customers call back within seven days because their first call had not fully resolved their problem.

Which of the following statements are true?

- A. The use of average call length may be leading to dysfunctional behaviour.
- B. Simone is in breach of call centre policy.
- C. Team leaders should be responsible for setting policy on performance measurement within the call centre.
- D. Average call length should be replaced with the average rate of return calls as the primary performance measure for team leaders.
- E. It would be better to evaluate team leaders on the basis of multiple criteria.

Answer: A,B,E

NEW QUESTION # 83

Internal audit should be both efficient and effective.

Which THREE of the following measure the efficiency of internal audit?"

- A. The cost per audit report
- B. The number of breaches in internal controls prevented.
- C. The number of improvements in internal controls introduced.
- D. The cost per audit day.
- E. The number of internal audit reports produced.

Answer: B,C,E

NEW QUESTION # 84

Select the correct ethical principle that corresponds to each ethical dilemma described.

Answer:

Explanation:

NEW QUESTION # 85

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