

ISACA COBIT-Design-and-Implementation Frequent Updates, COBIT-Design-and-Implementation Real Question



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ISACA COBIT-Design-and-Implementation Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">Implementing & Optimizing I&T Governance Overview: Senior IT leaders, governance directors, and consultants step into the spotlight here. The exam assesses their profound expertise in establishing and refining IT governance practices across the entire enterprise landscape. Their proficiency in ensuring strategic alignment, facilitating sound decision-making, and maximizing value is vital.
Topic 2	<ul style="list-style-type: none">Governance Implementation Lifecycle: In this section, the focus is on assessing the capabilities of IT governance professionals and senior managers in implementing and managing the complex world of enterprise technology governance. They will showcase their comprehensive understanding of the full lifecycle, encompassing planning, design, execution, monitoring, and enhancement of robust governance systems. Their expertise in aligning these systems with strategic objectives is key.

Topic 3	<ul style="list-style-type: none"> • Key Topics Decision Matrix: IT governance analysts, advisors, and consultants showcase their proficiency in employing a decision matrix as a tool. They exhibit their skill in evaluating and prioritizing key topics, making well-informed choices that ultimately enhance the implementation and ongoing improvement of robust governance systems.
Topic 4	<ul style="list-style-type: none"> • Impact of Design Factors: Management consultants, IT strategists, and governance specialists take center stage as they delve into understanding the far-reaching impact of design factors. They assess how these factors influence the effectiveness of governance systems, processes, and the attainment of strategic objectives. Their insight ensures the optimization of governance practices.
Topic 5	<ul style="list-style-type: none"> • The Governance System Design Workflow: The exam zeroes in on IT architects, designers, and consultants as the primary audience. This section evaluates their prowess in crafting effective governance systems. These professionals will exhibit their talent for creating streamlined workflow processes, defining clear governance structures, and customizing governance frameworks to perfectly suit the unique needs of their organizations.
Topic 6	<ul style="list-style-type: none"> • Design Factors for a Governance System: This domain targets IT strategists, enterprise architects, and governance advisors. It assesses their keen ability to identify and dissect critical design factors that hold significant influence over the development and deployment of a thriving governance system. Their expertise ensures the system is tailored to the organization's distinct requirements.

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ISACA COBIT Design and Implementation Certificate Sample Questions (Q106-Q111):

NEW QUESTION # 106

When considering the compliance requirement design factor, and the design factor value is high, which of the following should be a management objective priority?

- A. Managed relationships
- B. Managed risk
- C. Managed data (AP014)
- D. Managed security (AP013)

Answer: B

Explanation:

In environments with high compliance requirements, managing risk is crucial to avoid legal penalties, financial losses, and reputational damage. The "Managed risk" objective ensures that risks related to compliance are identified, assessed, and mitigated effectively.

COBIT 2019 Framework References:

* COBIT 2019 Framework: Governance and Management Objectives, APO12 Managed Risk: This objective focuses on establishing a risk management framework to identify and mitigate risks, including those related to compliance.

* COBIT 2019 Design Guide, Chapter 2: Emphasizes the importance of managing risk in environments with high compliance requirements.

Prioritizing "Managed risk" ensures that the enterprise has robust processes in place to manage compliance-related risks, thereby safeguarding the organization against potential regulatory issues.

NEW QUESTION # 107

Which of the following will BEST enable management to identify all additional resources required to implement planned I&T changes?

- A. Performing a SWOT analysis
- **B. Conducting a gap analysis.**
- C. Creating a capability maturity model
- D. Defining improvement opportunities

Answer: B

Explanation:

Conducting a gap analysis will best enable management to identify all additional resources required to implement planned I&T changes. A gap analysis helps to identify the differences between the current state and the desired future state, highlighting the necessary resources and actions needed to bridge the gaps.

A gap analysis involves assessing the current capabilities, processes, and resources and comparing them to the requirements needed to achieve the desired state. This process identifies specific gaps in resources, skills, and processes that need to be addressed to implement planned changes successfully.

COBIT 2019 Framework References:

* COBIT 2019 Implementation Guide, Chapter 5: Discusses the use of gap analysis to identify the necessary resources and actions required for successful implementation.

* COBIT 2019 Design Guide, Chapter 2: Highlights the importance of understanding current capabilities and identifying gaps to inform the planning and resourcing of I&T changes.

By conducting a gap analysis, management can systematically identify and address resource needs, ensuring a comprehensive approach to implementing planned changes.

NEW QUESTION # 108

At which stage of the EGIT implementation life cycle should the enterprise determine the impact of an improvement program on IT and the business and how to maintain the improvement momentum?

- A. When defining the EGIT implementation road map
- B. When developing the EGIT implementation program plan
- C. When initiating an EGIT program
- **D. When executing the EGIT implementation program plan**

Answer: D

Explanation:

The COBIT 2019 framework outlines a structured approach to implementing Enterprise Governance of Information and Technology (EGIT). Understanding the impact of an improvement program on IT and the business, as well as maintaining the improvement momentum, is crucial during the execution stage of the EGIT implementation life cycle.

Detailed Explanation with References:

* Initiating an EGIT Program (Option A):

* At this initial stage, the focus is on understanding the current state, identifying stakeholders, and obtaining executive sponsorship. The primary activities involve setting objectives and scope rather than assessing impacts or maintaining momentum.

* Defining the EGIT Implementation Road Map (Option B):

* This stage involves planning the high-level steps and timeline for the EGIT implementation.

While this includes identifying key milestones and dependencies, it is not the primary phase for determining the impact or maintaining momentum.

* Developing the EGIT Implementation Program Plan (Option C):

* Developing the program plan involves detailing the specific actions, resources, and responsibilities needed to implement the EGIT. It sets the foundation for execution but focuses more on preparation and organization rather than assessing impact or maintaining momentum.

* Executing the EGIT Implementation Program Plan (Option D):

* During execution, the organization puts the plan into action. This is the stage where the actual improvements are implemented, and their impacts on IT and the business can be observed and assessed. Maintaining the improvement momentum becomes critical as the changes start to take effect. Continuous monitoring, managing resistance, addressing issues, and ensuring that the improvements are sustained are key activities during this phase.

Conclusion: The correct answer is D. When executing the EGIT implementation program plan. At this stage, the enterprise is actively

implementing the changes, and it is crucial to determine the impact on IT and the business, as well as to maintain the improvement momentum to ensure the success and sustainability of the program.

References:

* ISACA. COBIT 2019 Implementation Guide: Implementing and Optimizing an Information and Technology Governance Solution. ISACA.

* ISACA. COBIT 2019 Framework: Introduction and Methodology. ISACA.

NEW QUESTION # 109

A COBIT consultant is performing a detailed review of current I&T risk assessments to customize design factors for a COBIT implementation project. The consultant notes that board members and executive management are reluctant to engage with IT and that IT lacks committed sponsors. Which of the following governance and management objectives would BEST address this situation?

- A. EDM03 Ensured Risk Optimization
- B. APO07 Managed Human Resources
- C. APO08 Managed Relationships
- D. EDM05 Ensured Stakeholder Engagement

Answer: D

Explanation:

The COBIT 2019 Governance and Management Objective EDM05, "Ensured Stakeholder Engagement," focuses on ensuring that stakeholders are engaged, their expectations are considered, and the communication between IT and the business is effective.

"The purpose of EDM05 is to ensure that stakeholders are identified and engaged in alignment with enterprise objectives. It supports building commitment and accountability across stakeholders, especially at the executive and board levels." In this scenario, where there is reluctance and lack of sponsorship from senior stakeholders, EDM05 is the most appropriate to address engagement and alignment.

Reference: COBIT 2019 Framework: Governance and Management Objectives, EDM05

NEW QUESTION # 110

Who is responsible for performing a stakeholder satisfaction survey and gathering feedback on lessons learned from the implementation of an EGIT program plan?

- A. The risk and compliance function and IT audit
- B. The CIO and the program steering committee
- C. Business executives and the I&T governance board
- D. IT managers and IT process owners

Answer: B

Explanation:

The CIO and the program steering committee are responsible for performing a stakeholder satisfaction survey and gathering feedback on lessons learned from the implementation of an EGIT program plan. They play a critical role in ensuring that the feedback is collected systematically and used to improve future initiatives.

References in COBIT 2019 Design and Implementation:

* COBIT 2019 Framework: Governance and Management Objectives, MEA04 (Managed Stakeholder Engagement): This objective outlines the importance of engaging stakeholders and gathering their feedback to improve governance and management practices.

* COBIT 2019 Implementation Guide, Chapter 5: This chapter highlights the role of senior leadership, including the CIO and the steering committee, in overseeing the implementation of governance programs and ensuring continuous improvement through stakeholder feedback.

By actively gathering and analyzing feedback, the CIO and the program steering committee can identify areas for improvement and ensure that the governance framework remains aligned with stakeholder needs and expectations.

NEW QUESTION # 111

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