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NCARB Project-Management Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> Contracts: This section of the exam measures the skills of project managers and covers the analysis of contracts that govern the relationships between architects, owners, contractors, and consultants. It highlights verifying adherence to agreements, interpreting key contractual elements, and ensuring consultant work is properly integrated into the project.
Topic 2	<ul style="list-style-type: none"> Project Execution: This section of the exam measures skills of architectural associates and covers the management of project execution through administrative procedures rather than design decisions. It addresses evaluating budgets, managing scope changes, preparing project documentation in line with delivery methods, and securing necessary approvals from relevant authorities.
Topic 3	<ul style="list-style-type: none"> Project Work Planning: This section of the exam measures the skills of architectural associates and covers the development and communication of an effective project work plan. It emphasizes maintaining schedules, setting clear criteria for work planning, and ensuring consistent communication with stakeholders, including owners, contractors, consultants, and internal staff.
Topic 4	<ul style="list-style-type: none"> Resource Management: This section of the exam measures the skills of project managers and covers how to determine the right team composition and manage time allocation for successful project delivery. It focuses on evaluating criteria for assembling teams and ensuring resources are properly managed to execute the project within agreed terms.
Topic 5	<ul style="list-style-type: none"> Project Quality Control: This section of the exam measures skills of project managers and covers procedures for ensuring quality and maintaining the Standard of Care throughout the project. It focuses on applying regulatory requirements, reviewing documentation for quality, reducing risks and liabilities, and managing the design process to preserve its objectives.

NCARB Project-Management PDF Dumps Format - A Convenient Preparation Method

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NCARB ARE 5.0 Project Management (PjM) Exam Sample Questions (Q77-Q82):

NEW QUESTION # 77

The architect is on site to evaluate the completed work by the contractor. During the evaluation, the architect notices a structural connection that deviates from the contract documents.

According to AIA B101, to which party should the architect report this observed deviation?

- A. Building inspector
- B. Contractor
- C. Owner
- D. Structural engineer

Answer: C

Explanation:

Per AIA B101 § 3.6.2.1, the architect is required to notify the owner of any deviations from the contract documents observed during site visits. While the architect may also discuss it with the contractor and engineer, the formal obligation is to report it to the owner. The contractor is ultimately responsible for conformance with contract documents, and further action (like issuing a notice of nonconformance or requiring correction) may follow.

References:

AIA B101-2017 § 3.6.2.1

AIA A201-2017 §§ 3.3 and 4.2

NCARB ARE 5.0 Handbook - Construction Administration Task Overview

NEW QUESTION # 78

During the predesign phase of a project, the architect discovers that the owner's budget is insufficient to meet the program requirements.

Which of the following should the architect do?

- A. Scale down the program to meet the budget.
- B. Recommend that the owner complete the project in two phases.
- C. Advise the owner to increase the budget.
- D. Inform the owner that the project as budgeted is not feasible.

Answer: D

Explanation:

Comprehensive Detailed Explanation:

During the predesign or programming phase, it is the architect's responsibility to advise the owner when the scope and budget are misaligned. The correct professional approach is to notify the owner that the program cannot be met within the current budget. Solutions (phasing or budget increase) may be discussed after this acknowledgment. The architect should not unilaterally scale down the program without owner input.

References:

NCARB ARE 5.0 Handbook - Budget evaluation in Programming/Predesign

NEW QUESTION # 79

What is the best method for an architect to reduce liability related to unknown site conditions?

- A. Assume full responsibility for site conditions
- B. Use the same geotechnical report for multiple projects
- **C. Clearly define the scope of services and responsibilities in contracts**
- D. Ignore unforeseen conditions unless notified by the contractor

Answer: C

Explanation:

The architect reduces liability by clearly defining scope, responsibilities, and exclusions in contracts, particularly regarding site conditions. Site investigations and geotechnical reports are typically the owner's responsibility. The architect should not assume unknown conditions or ignore notifications. Using outdated or non-specific reports is risky. ARE 5.0 PjM addresses risk management, scope clarity, and contract administration to mitigate liability.

NEW QUESTION # 80

A project is being delivered by Integrated Project Delivery (IPD). The architect is developing the internal budget. Which of the following should require less staff time?

- **A. Requests for Information**
- B. Project Meeting Management
- C. Applications for Payment
- D. Field Observations and Reports

Answer: A

Explanation:

Verified Answer

In an IPD project, all major stakeholders (owner, architect, contractor, consultants) collaborate from early design phases, reducing fragmentation and miscommunication. This integrated process significantly reduces the volume of Requests for Information (RFIs), which are more prevalent in traditional delivery methods due to drawing gaps or coordination issues.

RFIs arise when documents are unclear or uncoordinated. In IPD, high collaboration and early involvement of builders reduce such occurrences.

Reference: AIA Integrated Project Delivery Guide

NCARB ARE 5.0 Handbook - PjM Content Area 5: Construction Phase Responsibilities

NEW QUESTION # 81

What is the architect's primary responsibility when responding to a contractor's Request for Information (RFI) during construction?

- A. Inspecting the contractor's work for quality
- B. Issuing a change order immediately
- C. Revising the contract to include additional services
- **D. Providing a clear and timely clarification to avoid delays**

Answer: D

Explanation:

An RFI is a formal request from the contractor for clarification regarding the contract documents during construction. The architect's primary responsibility is to respond clearly and promptly to avoid project delays and confusion. The architect reviews the question, interprets the design intent, and provides necessary clarifications or directs the contractor accordingly. While an RFI can lead to change orders, issuing them is a separate process involving owner approval. The architect's role focuses on maintaining project momentum and communication flow. This aligns with the ARE 5.0 PjM emphasis on construction phase communication, contractor coordination, and proper documentation of clarifications as part of contract administration.

NEW QUESTION # 82

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