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PMI PMI-CPMAI Exam Syllabus Topics:

Topic	Details
Topic 1	• Iterating Development and Delivery of AI Projects (Phase IV): This section of the exam measures the skills of an AI Developer and covers the practical stages of model creation, training, and refinement. It introduces how iterative development improves accuracy, whether the project involves machine learning models or generative AI solutions. The section ensures that candidates understand how to experiment, validate results, and move models toward production readiness with continuous feedback loops.
Topic 2	• Matching AI with Business Needs (Phase I): This section of the exam measures the skills of a Business Analyst and covers how to evaluate whether AI is the right fit for a specific organizational problem. It focuses on identifying real business needs, checking feasibility, estimating return on investment, and defining a scope that avoids unrealistic expectations. The section ensures that learners can translate business objectives into AI project goals that are clear, achievable, and supported by measurable outcomes.
Topic 3	• Identifying Data Needs for AI Projects (Phase II): This section of the exam measures the skills of a Data Analyst and covers how to determine what data an AI project requires before development begins. It explains the importance of selecting suitable data sources, ensuring compliance with policy requirements, and building the technical foundations needed to store and manage data responsibly. The section prepares candidates to support early data planning so that later AI development is consistent and reliable.
Topic 4	• Testing and Evaluating AI Systems (Phase V): This section of the exam measures the skills of an AI Quality Assurance Specialist and covers how to evaluate AI models before deployment. It explains how to test performance, monitor for drift, and confirm that outputs are consistent, explainable, and aligned with project goals. Candidates learn how to validate models responsibly while maintaining transparency and reliability.}
Topic 5	• Operationalizing AI (Phase VI): This section of the exam measures the skills of an AI Operations Specialist and covers how to integrate AI systems into real production environments. It highlights the importance of governance, oversight, and the continuous improvement cycle that keeps AI systems stable and effective over time. The section prepares learners to manage long term AI operation while supporting responsible adoption across the organization.
Topic 6	• Managing Data Preparation Needs for AI Projects (Phase III): This section of the exam measures the skills of a Data Engineer and covers the steps involved in preparing raw data for use in AI models. It outlines the need for quality validation, enrichment techniques, and compliance safeguards to ensure trustworthy inputs. The section reinforces how prepared data contributes to better model performance and stronger project outcomes.

PMI Certified Professional in Managing AI Sample Questions (Q28-Q33):

NEW QUESTION # 28
A hospital project team is tasked with preparing patient telemetry data for a predictive maintenance AI model.
They need to help ensure the data is in the right format and shape for the model.
What should the project manager do to achieve these objectives?

- A. Implement a batch processing system to enhance performance.
- B. Adopt a rule-based extraction, transformation, and loading (ETL) framework.
- C. Utilize an advanced data distribution service (DDS).
- D. Employ machine learning (ML) algorithms.

Answer: B

Explanation:
The best answer is A. Adopt a rule-based extraction, transformation, and loading (ETL) framework . In PMI-CPMAI, the Identify Data Needs domain includes overseeing data cleaning, preprocessing, transformation, and validation so that data is suitable for model development. PMI's official exam outline specifically calls out defining data requirements, coordinating data cleaning and normalization, verifying preprocessing results, and ensuring the prepared data meets the format and quality needed for the intended

AI approach.
An ETL framework is the most direct fit because the scenario is about getting telemetry data into the right format and shape for model use. ETL handles extraction from source systems, transformation into a usable model-ready structure, and loading into the target environment in a controlled, repeatable way. By contrast, DDS is more about data exchange architecture, not primary preparation for modeling. ML algorithms are used to learn from prepared data, not to format it. Batch processing may improve throughput, but performance optimization does not solve the core requirement of structuring and transforming the data correctly. Under PMI-CPMAI logic, data preparation should be systematic, auditable, and aligned to the model's requirements, which makes ETL the strongest answer.

NEW QUESTION # 29
A manufacturing firm is planning to implement a network of intelligent machines to increase efficiency on the assembly line. The machines are equipped with advanced AI capabilities including precision assembly, quality control for predictive maintenance, and real-time data analysis. The intelligent machines should enhance operational efficiency, reduce downtime, and improve product quality. There needs to be seamless communication between the machines and existing systems, compliance with industry regulations, and a managed transition for the workforce.
What is a beneficial outcome of using intelligent machines in this environment?

- A. Higher investment costs without immediate returns
- B. Scalability and flexibility in production
- C. Increased vulnerability to cybersecurity threats
- D. Over-reliance on technology leading to skill degradation

Answer: B

Explanation:
In PMI-CPMAI's framing of AI-enabled automation and "intelligent machines," one of the central benefits highlighted for manufacturing environments is improved scalability and flexibility in production. When intelligent machines are equipped with AI for precision assembly, real-time quality control, predictive maintenance, and data-driven optimization, they can dynamically adjust to changes in demand, product variants, and operating conditions without requiring extensive reconfiguration.
This leads to several positive outcomes consistent with the scenario: higher throughput, reduced unplanned downtime, adaptive scheduling, and the ability to rapidly retool processes for new product lines or custom configurations. These capabilities directly support strategic goals such as operational efficiency, responsiveness, and quality improvement-key value drivers in an AI-enabled factory.
Options B, C, and D describe risks or potential downsides of intelligent machines, not beneficial outcomes:
over-reliance and skill degradation (B), high upfront investment without returns (C), and increased cybersecurity vulnerability (D) are all concerns that PMI-CPMAI suggests addressing through governance, training, risk management, and security controls. However, they are not the intended advantages. The beneficial, value-aligned outcome in this context is clearly scalability and flexibility in production, making option A the correct choice.

NEW QUESTION # 30
A project team is evaluating whether an AI initiative should proceed beyond discovery. Stakeholders are aligned on objectives, but the team has not confirmed data access, quality, or legal constraints. What is the most appropriate next action?

- A. Move directly to deployment planning
- B. Conduct a go/no-go assessment using readiness criteria
- C. Begin model development using sample data
- D. Purchase additional compute infrastructure

Answer: B

Explanation:
PMI-CPMAI explicitly includes conducting AI go/no-go assessments as a gated decision mechanism to determine whether conditions are sufficient to proceed. In CPMAI-aligned practice, stakeholder alignment on objectives is necessary but not sufficient; readiness must also cover data availability, permissions, privacy
/legal constraints, and the feasibility of meeting acceptable performance metrics. A go/no-go assessment brings these prerequisites into a structured review, allowing the project manager to document assumptions, identify critical gaps (e.g., data rights, retention limits, PII handling), and decide whether to proceed, pivot, or stop before incurring avoidable cost and rework. Starting model development prematurely (A) can create downstream rework if data access or compliance fails. Jumping to deployment planning (C) is even more premature when foundational data and legal feasibility are unknown. Buying compute (D) addresses capacity, not

feasibility. The PMI-aligned action that enables responsible forward movement is the formal go/no-go gate using readiness criteria.

NEW QUESTION # 31
Different AI project team members are responsible for various parts of the project, both cognitive and non-cognitive. The project manager needs to ensure effective accountability documentation.
Which method will help to ensure accurate documentation?

- A. Creating separate documentation protocols for cognitive and non-cognitive parts
- B. Implementing periodic documentation reviews by the project manager
- C. Using a centralized documentation system accessible to all team members
- D. Assigning documentation responsibilities to a dedicated documentation team

Answer: C

Explanation:
The PMI-CPMAI framework places strong emphasis on traceability, accountability, and documentation across the entire AI lifecycle-covering both cognitive (ML models, data pipelines) and non-cognitive components (traditional automation, rule engines, integration services). It explains that AI projects typically involve cross-functional roles-data scientists, ML engineers, domain experts, security, compliance, and operations-and that "clear accountability requires that decisions, changes, and artifacts be documented in a way that is shared, searchable, and version-controlled across the team." To achieve this, PMI-CPMAI recommends centralized documentation repositories (for example, a single documentation platform or system-of-record) where all contributors can log design decisions, assumptions, model versions, data lineage, approvals, and test results. Centralization reduces fragmentation, ensures a "single source of truth," and supports audits, governance reviews, and handovers. Periodic reviews by the project manager improve quality but do not, by themselves, create systematic accountability. Splitting protocols for cognitive vs. non-cognitive parts can introduce silos and inconsistencies, and a separate documentation team may distance those doing the work from owning the records.
By contrast, using a centralized documentation system accessible to all team members aligns directly with PMI-CPMAI's call for integrated, lifecycle-wide documentation: every role remains responsible for its own artifacts, but all content lives in a shared, governed environment, enabling accurate, up-to-date accountability documentation.

NEW QUESTION # 32
A logistics company wants to use AI to optimize delivery routes for a client that runs a pizza franchise. Which AI capability should be used?

- A. Autonomous systems
- B. Predictive analytics
- C. Conversational
- D. Hyperpersonalization

Answer: B

Explanation:
PMI describes Predictive analytics & decision support as the AI pattern/capability that uses data-driven learning to anticipate outcomes and inform decisions, including "optimizing resource allocation." Route optimization for pizza delivery is fundamentally a decision-support problem: the organization is using historical and real-time signals (orders, traffic, distance, time windows) to recommend an improved routing plan that minimizes time, cost, or late deliveries. PMI also notes that dynamic route optimization is a common example of "goal-driven systems," often associated with reinforcement learning. However, since "goal-driven systems" is not one of the available answer choices, the closest PMI-aligned option among those provided is Predictive analytics, because it directly supports operational decisions under uncertainty and can continuously improve recommendations as more data becomes available. In CPMAI terms, the project manager should ensure the chosen capability matches the business need (faster deliveries, fewer miles, improved SLA performance) and define measurable success criteria for route recommendations and on-time delivery performance.

NEW QUESTION # 33
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mock tests. This feature of Windows-based PMI Certified Professional in Managing AI software helps you improve time-management abilities and weak areas of the test preparation. We regularly upgrade this PMI PMI-CPMAI Practice Exam software after receiving valuable feedback from experts worldwide.

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