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ISACA COBIT Design and Implementation Certificate Sample Questions (Q120-Q125):

NEW QUESTION # 120

A COBIT consultant has been hired with a mandate from the board to ensure the enterprise uses leading-edge technologies to provide exceptional service delivery to its customers and enhance the enterprises reputation as a first mover. Which of the following governance and management objectives should the consultant recommend?

- A. APO02 Managed Strategy
- **B. APO04 Managed Innovation**
- C. BAI08 Managed Knowledge
- D. AP011 Managed Quality

Answer: B

Explanation:

To ensure the enterprise uses leading-edge technologies to provide exceptional service delivery and enhance its reputation as a first mover, the COBIT consultant should recommend the governance and management objective APO04 Managed Innovation. This objective focuses on fostering and managing innovation to improve business processes and services.

References in COBIT 2019 Design and Implementation:

* COBIT 2019 Framework: Governance and Management Objectives, APO04 (Managed Innovation): This objective is specifically designed to support and manage the innovation process, ensuring that the enterprise can leverage new technologies and ideas to maintain a competitive edge.

* COBIT 2019 Implementation Guide, Chapter 4: This chapter discusses the importance of innovation in achieving strategic goals and the role of managed innovation in governance.

By focusing on managed innovation, the enterprise can systematically explore and adopt new technologies, enhancing service delivery and maintaining its status as a market leader.

NEW QUESTION # 121

When tailoring a governance system using COBIT 2019 for a nonprofit enterprise seeking to improve IT service delivery, which of the following enterprise strategy design factors is MOST relevant?

- A. Cost
- B. Growth
- **C. Stability**
- D. Innovation

Answer: C

Explanation:

COBIT 2019 identifies enterprise strategy archetypes as a key design factor for tailoring governance systems. Nonprofit organizations typically prioritize mission continuity, reliability, and predictable service delivery over aggressive growth, innovation, or cost leadership.

The stability strategy archetype aligns with organizations that aim to maintain consistent operations, manage risks prudently, and

ensure dependable support for core services. For nonprofits, improving IT service delivery usually means enhancing reliability, availability, and user satisfaction rather than pursuing innovation or expansion.

Cost is always a consideration, but it is not an enterprise strategy archetype in COBIT 2019. Growth and innovation strategies are more applicable to competitive or commercial enterprises seeking market expansion or differentiation.

The Design Guide emphasizes that governance systems must reflect organizational purpose and constraints. A stability-focused strategy drives governance priorities toward service continuity, risk control, and operational effectiveness-making it the most relevant design factor for a nonprofit improving IT service delivery.

NEW QUESTION # 122

An assessment of the gaps in capability should result in a list of:

- A. Performance measures.
- B. Unmitigated residual risks.
- C. Potential improvements.
- D. Implementation costs.

Answer: C

Explanation:

The COBIT 2019 Design Guide explains:

"The outcome of assessing current capability versus target capability is the identification of capability gaps.

These gaps indicate areas for potential improvement and feed directly into the planning and implementation stages." Hence, the result of such an assessment is a list of potential improvements.

Reference: COBIT 2019 Design Guide, Section 5.2

NEW QUESTION # 123

Which function within the IT corporate structure is responsible for classifying information using an agreed- upon classification scheme for a new data collection system?

- A. Enterprise architecture
- B. Information security
- C. IT governance
- D. Information privacy

Answer: B

Explanation:

The function within the IT corporate structure responsible for classifying information using an agreed-upon classification scheme for a new data collection system is the Information Security function. Information security ensures that data is properly classified to protect it according to its sensitivity and criticality.

References in COBIT 2019 Design and Implementation:

COBIT 2019 Framework: Governance and Management Objectives, APO13 (Managed Security): This objective outlines the responsibilities of the information security function, which includes defining and implementing information classification schemes. COBIT 2019 Implementation Guide, Chapter 3: This chapter details how information security policies and practices should be established, including the classification of information assets.

COBIT 2019 Framework: Deliver, Service and Support (DSS05, Managed Security Services): This objective highlights the role of information security in managing security services, including data classification and protection measures.

By classifying information, the information security function ensures that data is adequately protected against unauthorized access and breaches, adhering to compliance requirements and supporting the overall security posture of the enterprise.

NEW QUESTION # 124

Which of the following stakeholders is responsible for creating or updating EGIT objectives following the completion of the first iteration of an EGIT program implementation life cycle?

- A. The board of directors and the program steering committee
- B. The risk and compliance function and IT audit
- C. IT managers and IT process owners

- **D. The CIO and business executives**

Answer: D

Explanation:

The stakeholders responsible for creating or updating EGIT objectives following the completion of the first iteration of an EGIT program implementation life cycle are the CIO and business executives. They have the strategic oversight and authority to set and adjust objectives based on the initial outcomes and evolving business needs.

The CIO and business executives play a critical role in ensuring that the EGIT (Enterprise Governance of Information and Technology) objectives are aligned with business strategy and goals. After the first iteration, their involvement is crucial to review progress, adjust objectives, and ensure continued alignment with enterprise priorities.

COBIT 2019 Framework References:

COBIT 2019 Implementation Guide, Chapter 7: Highlights the roles of senior management, including the CIO and business executives, in setting and updating EGIT objectives.

COBIT 2019 Design Guide, Chapter 4: Emphasizes the importance of executive involvement in governance system design and iterative improvement.

By engaging the CIO and business executives in this process, the enterprise ensures that EGIT objectives remain relevant and aligned with overall business strategy.

NEW QUESTION # 125

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