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What is the duration, language, and format of CTAL-TM Exam

- Language: English
- Passing score: 65%
- Format: Multiple choices Questions
- Length of Examination: 180 minutes
- Number of Questions: 65

>> Latest CTAL-TM-001 Test Testking <<

Quiz 2026 ISTQB High Hit-Rate CTAL-TM-001: Latest ISTQB Certified Tester Advanced Level - Test Manager Test Testking

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ISTQB Certified Tester Advanced Level - Test Manager Sample Questions (Q54-Q59):

NEW QUESTION # 54

You are a Test Manager on a new project. The software that is being created will be used to control the projectors in movie theaters. This is a time critical project because the software must be released before the Christmas holiday season which has the

highest movie attendance of the year.

You have decided to implement a review process for the work products that are a part of this release to save both time and money. In order to expedite the training, you brought in a consultant to train the participants and moderators in proper review processes. Your team is enthusiastic about participating in the reviews.

Your manager is questioning the money you have spent on this training effort. He wants to know how you intend to justify the expense when you present your numbers at the annual budget meeting in February.

What would be a reasonable way for you to justify the cost of the training and the reviews when you present your information at the budget meeting? [3]

- A. Calculate the ROI using the difference between the cost of the reviews and the cost of dealing with defect escapes.
- B. Show the defects that were found in the review sessions and show the cost of quality regarding the perfect phase containment for those caught defects.
- C. Explain that the reviews are a way of expanding the knowledge of your people and will motivate them to work harder and faster, thus saving money for the company.
- D. Compare the production defects from the previous project to the production defects from this project and explain the cost benefits due to the defect reduction in production.

Answer: A

Explanation:

The cost of the training and the reviews can be justified by showing the return on investment (ROI) that they generate. ROI is a measure of the profitability of an investment, calculated by dividing the net benefit by the cost¹. The net benefit of the training and the reviews is the difference between the cost of the reviews and the cost of dealing with defect escapes. Defect escapes are defects that are not detected during the review process and are found later in the development or testing phases, or even in production. The cost of dealing with defect escapes includes the cost of rework, testing, debugging, deployment, customer support, and potential loss of reputation or revenue². The cost of the reviews includes the cost of the training, the time spent by the reviewers and moderators, the tools and resources used, and the overheads³. By calculating the ROI, you can demonstrate how much money the training and the reviews have saved or earned for the company, compared to the alternative of not conducting them. Therefore, option D is the correct answer. Option A is incorrect because comparing the production defects from the previous project to the production defects from this project does not account for the cost of the reviews or the cost of dealing with defect escapes in other phases.

Option B is incorrect because showing the defects that were found in the review sessions and the cost of quality regarding the perfect phase containment for those caught defects does not account for the cost of the training or the cost of dealing with defect escapes in production. Option C is incorrect because explaining that the reviews are a way of expanding the knowledge of your people and motivating them to work harder and faster is not a quantifiable or verifiable way of justifying the cost of the training and the reviews. References: 1: ISTQB Glossary, Return on Investment 2: ISTQB Advanced Level Test Manager Syllabus, Section 2.3.2 3: How to manage formal reviews & management audits? Skills, metrics ...

NEW QUESTION # 55

Refer to SCENARIO 2 - You are the test manager for Project 3 and have performed a skills assessment of your Safe as Houses' test team. You must now decide what training or skills development is required.

The matrix shows the skill level (5 being highest, 1 lowest) for each team member. Which two of the above skills need the closest attention for potential training or development on this project?

SELECT ONE OPTION

- A. Performance testing & Test planning for incremental life-cycles.
- B. Acceptance testing and Knowledge of Light Imagery software.
- C. Integration testing and Knowledge of Light Imagery software.
- D. Knowledge of Light Imagery software and Test control.

Answer: D

NEW QUESTION # 56

What is the primary use for the traceability information regarding the relationship between test results and test conditions during test execution?

- A. The development manager uses this information to determine how many developer resources to allocate to defect repair.
- B. The Test Manager uses this information to control the test execution effort.
- C. The tester uses this information to determine which test should be run next.
- D. The project manager uses this information to determine if the project is on schedule.

Answer: B

Explanation:

The correct answer is A. The Test Manager uses this information to control the test execution effort. This is because traceability information regarding the relationship between test results and test conditions can help the Test Manager to measure and evaluate the test progress, quality, and coverage, and to take corrective actions when necessary. For example, the Test Manager can use this information to identify and prioritize the test conditions that have not been tested yet, to analyze the test results and the defect status, and to adjust the test execution plan and schedule accordingly. Test Monitoring and Control - ISTQB not-for-profit association
References: Certified Tester Advanced Level Test Manager (CTAL-TM) - ISTQB not-for-profit association, ISTQB Test Manager Certification - ISTQB Exams Worldwide - ISTQB Official Registration, Test Monitoring and Control - ISTQB not-for-profit association

NEW QUESTION # 57

When scheduling performance testing, which of the following approaches would be most advisable? [1]

- A. Leveraging end users to do unit-level performance testing and automated tools for system-level performance testing
- B. Deferring the start of performance testing until all functional defects have been resolved
- **C. Starting the performance testing during unit and integration testing**
- D. Requiring all performance tests to pass before starting functional testing

Answer: C

Explanation:

Performance testing is the process of determining the speed, responsiveness, and stability of a system under a given workload¹. Performance testing should be started as early as possible in the software development lifecycle, preferably during unit and integration testing, to identify and resolve performance issues before they become costly or risky². Starting performance testing early can also help to validate the performance requirements, design, and architecture of the system, as well as to optimize the performance testing strategy and scope³. Therefore, option A is the correct answer. Option B is incorrect because deferring the start of performance testing until all functional defects have been resolved can delay the detection and resolution of performance issues, increase the cost and effort of performance testing, and reduce the confidence and quality of the system⁴. Option C is incorrect because leveraging end users to do unit-level performance testing and automated tools for system-level performance testing can introduce inconsistency, bias, and inefficiency in the performance testing process, as well as compromise the reliability and validity of the performance test results. Option D is incorrect because requiring all performance tests to pass before starting functional testing can create unrealistic or unnecessary expectations, as well as hinder the progress and feedback of the functional testing activities. References: 1: ISTQB Glossary, Performance Testing 2: ISTQB Certified Tester - Performance Testing (CT-PT)³ 3: ISTQB Performance Testing - TesterYou⁴ 4: Performance Testing - ISTQB not-for-profit association : ISTQB - PERFORMANCE TESTING : Performance Testing - ISTQB not-for-profit association

NEW QUESTION # 58

Which test management control option is most appropriate to adopt under these circumstances? 2 credits

- **A. Reconsider the exit criteria and review the test plan in the context of the current situation.**
- B. Advise the user community regarding the reduced scope of requirements and the additional incremental delivery.
- C. Arrange a meeting with the user community representatives to discuss the user interface.
- D. Introduce mandatory evening and weekend working to retrieve the 3 week slippage.

Answer: A

NEW QUESTION # 59

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