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## Peoplecert DevOps-Foundation Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"><li>Exploring DevOps: This section of the exam measures the skills of DevOps engineers and covers the foundations of DevOps, including its emergence as a critical discipline in the digital era. It introduces learners to the basic purpose, evolution, and significance of DevOps in modern software and infrastructure environments.</li></ul>

Topic 2	<ul style="list-style-type: none"> <li>• Culture, Behaviours, Operating Models: This section of the exam measures the skills of DevOps engineers and covers how to assess and evolve organisational culture in relation to DevOps transformation. It includes concepts such as Cultural Debt, Behavioural Models, and Organisational Maturity, helping professionals understand team dynamics and readiness for change.</li> </ul>
Topic 3	<ul style="list-style-type: none"> <li>• Automation, Architecting DevOps Toolchains: This section of the exam measures the skills of IT operations specialists and covers key automation principles within the DevOps toolchain. It focuses on CI</li> <li>• CD pipelines, Infrastructure as Code, containerisation, cloud-native architecture, platform engineering, and emerging technologies like Machine Learning and Generative AI in DevOps contexts.</li> </ul>
Topic 4	<ul style="list-style-type: none"> <li>• Sharing, Shadowing and Evolving: This section of the exam measures the skills of IT operations specialists and covers the collaborative and adaptive elements of DevOps in enterprise settings. It explores leadership, typical barriers and risks, and outlines how organisations can evolve their DevOps practices through continuous learning, peer shadowing, and experience-based transformation.</li> </ul>
Topic 5	<ul style="list-style-type: none"> <li>• Key DevOps Practices: This section of the exam measures the skills of DevOps engineers and covers core DevOps practices including Continuous Integration, Continuous Testing, Continuous Delivery, and Continuous Deployment. It explores concepts such as Site Reliability Engineering, DevSecOps, Value Stream Management, Platform Engineering, and modern practices like ChatOps and observability.</li> </ul>
Topic 6	<ul style="list-style-type: none"> <li>• Business and Technology Frameworks: This section of the exam measures the skills of IT operations specialists and covers various supporting frameworks that intersect with DevOps. These include Agile and Lean, IT Service Management, Value Stream Management, Site Reliability Engineering, Safety Culture, Learning Organisations, and Continuous Funding models that enable long-term adaptability.</li> </ul>

## Peoplecert PeopleCert DevOps Foundationv3.6Exam Sample Questions (Q41-Q46):

### NEW QUESTION # 41

A healthcare organization's software developers have been practicing agile development techniques and have been able to make new features available at the end of every two-week sprint cycle. But the set-up of the production processes and infrastructure means that they have to deploy to live every quarter.

Why would DevOps be a solution to their problems?

- A. DevOps is focused on software development
- B. It will break the cadence between development and IT operations
- C. IT Operations have been left behind
- D. DevOps is the same as agile

**Answer: C**

Explanation:

When developers practice agile but operations is slow to deploy, it means IT Operations have not kept pace- classic "left behind" scenario. DevOps aims to align development and operations, breaking down barriers and enabling faster, safer, and more frequent deployments. DevOps is not only about development (B is incorrect), does not break cadence but instead aligns it (C is incorrect), and is not the same as agile but complements it (D is incorrect).

Reference:DevOps Foundation v3.6 syllabus section 1.5; The Phoenix Project; Accelerate.

### NEW QUESTION # 42

The CIO of an online retailer is excited about the potential of DevOps for her organization. She tells her managers that she wants DevOps to be fully implemented by the end of the year. Last year, she mandated the same approach for agile software development. When the managers share this information with their teams, they are met with apathy and passive resignation. The staff is tired of the frequent changes in direction.

What can the managers do to encourage their teams to be more enthusiastic about DevOps?

- A. Architect a DevOps toolchain that will demonstrate the value of more automation
- B. Establish and publish goals and metrics for DevOps success

- C. Reorganize the department's structure to remove silos and create DevOps teams
- **D. Empower people to participate and contribute their knowledge and ideas**

**Answer: D**

Explanation:

When teams have experienced frequent top-down mandates without adequate involvement, they may feel change fatigue and resist new initiatives. PeopleCert DevOps Foundation v3.6 emphasizes the importance of engagement and empowerment to build buy-in and ownership for DevOps transformation.

Empowering people means involving them in decisions, encouraging contribution of their ideas, and making them active participants in shaping the DevOps adoption plan. This approach builds trust, reduces resistance, and taps into collective knowledge, leading to solutions that are practical and widely accepted.

Options A, B, and C can support DevOps adoption but do not address the root cause of low enthusiasm-lack of involvement.

Empowerment fosters intrinsic motivation, which is essential for sustained cultural change.

Thus, D is the most effective choice.

References:

PeopleCert DevOps Foundation v3.6 - Culture and Engagement

The DevOps Handbook- Building a Culture of Trust and Collaboration

### NEW QUESTION # 43

What is the BEST description of the Theory of Constraints?

- **A. A methodology for identifying the most important limiting factor that stands in the way of achieving a goal**
- B. A methodology for shortening feedback loops so that IT is able to understand and respond faster to customer needs
- C. A methodology for designing and implementing the processes that underpin deployment pipelines
- D. A methodology for encouraging experimentation and learning so that organizations can identify constraints and practice for failure

**Answer: A**

Explanation:

The Theory of Constraints is a methodology that seeks to identify the single, most important limiting factor (constraint) in a process and systematically improve it until it's no longer the limiting factor.

Extract-style reference:

"The Theory of Constraints provides a powerful framework for identifying bottlenecks (constraints) that limit system performance and focusing improvement efforts on these areas to maximize throughput."

-Goldratt's Theory of Constraints

DevOps Foundation syllabus discusses this as a foundational Lean concept, directly applicable to software delivery pipelines, where delays or resource shortages can restrict overall throughput.

### NEW QUESTION # 44

According to the State of DevOps Reports, LOW performing organizations have:

- **A. Higher change failure rates**
- B. Faster mean times to recovery
- C. More frequent code deployments
- D. Faster lead times from commit to deploy

**Answer: A**

Explanation:

The State of DevOps Reports show that LOW performing organizations have higher change failure rates, meaning a larger percentage of changes lead to incidents, outages, or degraded service. In contrast, high performers have more frequent deployments, faster lead times, and quicker recovery from incidents.

Reference: DevOps Foundation v3.6 syllabus section 2.2; Accelerate: The Science of Lean Software and DevOps.

### NEW QUESTION # 45

What is the ideal structure for a DevOps Team?

- A. There is no ideal structure for a DevOps Team
- B. An expanded Scrum Team that includes members from security, QA and Ops
- C. A permanent cross-functional team led by a DevOps Engineer
- D. A cross-functional 'tiger team' for short-term projects

**Answer: A**

Explanation:

PeopleCert DevOps Foundation v3.6 emphasizes that there is no single "ideal" team structure for DevOps.

The optimal structure depends on organizational size, maturity, product complexity, and culture.

While cross-functional teams (as described in A and C) are common in mature DevOps environments, and temporary tiger teams (B) may be used for rapid initiatives, the key is flexibility. Some organizations integrate DevOps practices into existing teams, while others create dedicated platform teams, guilds, or enablement teams.

The focus should be on removing silos, fostering collaboration, and aligning around value streams—not adhering to a rigid structure.

References:

PeopleCert DevOps Foundation v3.6 - Team Structures

Team Topologies by Skelton & Pais - Team Patterns in DevOps

## NEW QUESTION # 46

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