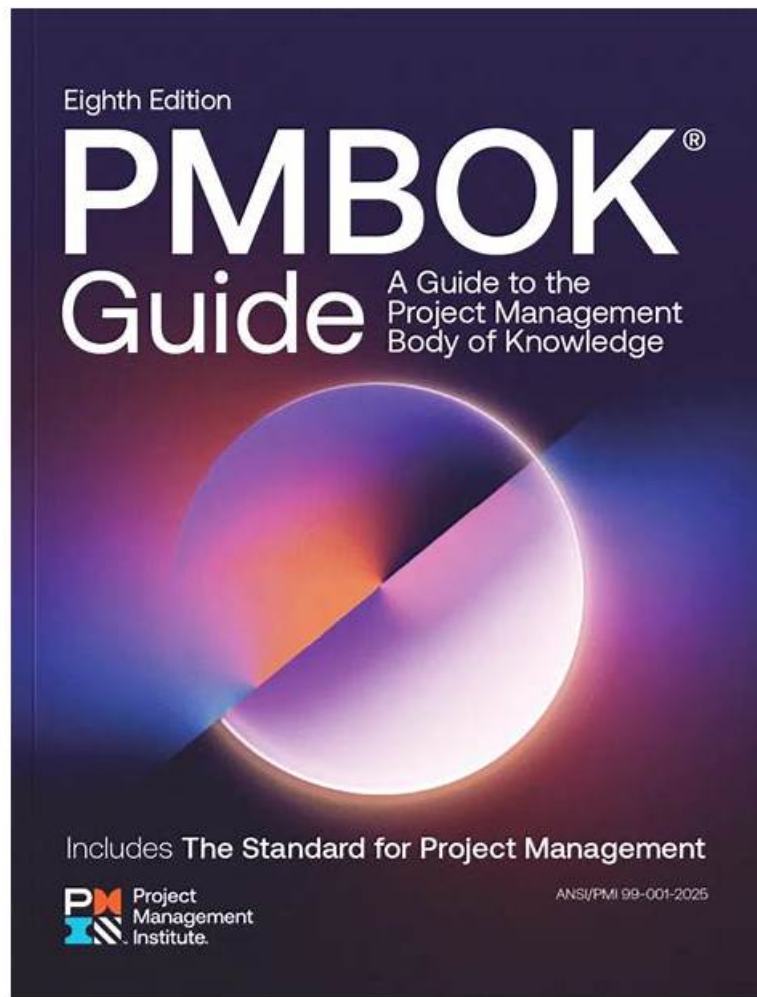


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## PRINCE2 P3O Foundation Project Office 2013 Exam Sample Questions (Q52-Q57):

### NEW QUESTION # 52

Which is a benefit of the portfolio prioritization and optimization technique?

- A. Highlights programme issues requiring intervention
- B. Provides resource capacity to the portfolio when required
- C. Supports senior management investment decisions by aligning programmes to strategy
- D. Documents repeatable processes enabling increased PPM maturity

**Answer: C**

Explanation:

The P3O Foundation (2013) manual identifies that the portfolio prioritization and optimization technique supports senior management investment decisions by aligning programmes with strategy. Section 6.3.1 states,

"This technique supports senior management by prioritizing and optimizing the portfolio to align programmes and projects with strategic objectives, aiding investment decisions." This differs from highlighting issues (A), documenting processes (B), or providing capacity (C), which are secondary outcomes. The 2013 edition emphasizes its strategic decision-making role, ensuring resources focus on high-value initiatives. This enhances portfolio effectiveness.

Reference: P3O Foundation (2013) manual, Section 6.3.1, AXELOS.

### NEW QUESTION # 53

Which is a functional area within a P3O model?

- A. COE functions or services
- B. Hub Portfolio Office connected by spokes
- C. Virtual Office
- D. Flexible resource pool

**Answer: A**

Explanation:

COE (Centre of Excellence) functions or services are a functional area within a P3O model, per the P3O Foundation (2013) manual. Section 5.3.4 states, "The Centre of Excellence provides a functional area within the P3O, offering standards, guidance, and best practices to support PPM maturity." This contrasts with Hub Portfolio Offices (A), which are structural models, Virtual Offices (C), which are temporary setups, and Flexible Resource Pools (D), which are resource mechanisms. The 2013 edition highlights the COE's role in standardizing processes, making it a core P3O component. This ensures consistent support across the organization.

Reference: P3O Foundation (2013) manual, Section 5.3.4, AXELOS.

### NEW QUESTION # 54

Which is a likely source of a threat to achieving the Blueprint?

- A. External consultants advise the programme team
- B. Stakeholders are identified and analysed
- C. Programme team fails to use a common language
- D. Programme approach is used to implement a P3O

**Answer: C**

Explanation:

The P3O Foundation (2013) manual identifies a programme team's failure to use a common language as a likely threat to achieving the Blueprint. Section 4.3.4 states, "A lack of common language among the programme team can lead to miscommunication, threatening the successful realization of the Blueprint." This contrasts with stakeholder analysis (B), a programme approach (C), or consultant advice (D), which are positive or neutral factors. The 2013 edition highlights communication as critical to Blueprint

success, ensuring alignment during implementation. This threat can derail strategic planning if unaddressed.  
Reference: P3O Foundation (2013) manual, Section 4.3.4, AXELOS.

#### NEW QUESTION # 55

Which should be documented in a Blueprint?

- A. Need for Business Cases for mission-critical programmes to be reported to the Portfolio Board
- B. Benefit Profiles for individual benefits to be delivered by the P3O
- C. Actual Highlight Reports issued by individual projects
- **D. Transition plans for the implementation of business change into business as usual**

**Answer: D**

Explanation:

The Blueprint should document transition plans for implementing business change into business as usual, according to the P3O Foundation (2013) manual. Section 4.3.3 states, "The Blueprint includes transition plans detailing how business change will be embedded into business as usual, providing a roadmap for implementation." This differs from Benefit Profiles (A), which are specific to benefits realization, Business Case needs (C), which are strategic inputs, and Highlight Reports (D), which are operational updates. The

2013 edition emphasizes the Blueprint's role in planning structural and process changes, ensuring smooth integration. This supports the P3O's implementation lifecycle.

Reference: P3O Foundation (2013) manual, Section 4.3.3, AXELOS.

#### NEW QUESTION # 56

How should the Head of P3O overcome the barrier of 'lack of focus on the full P3O model'?

- A. Develop minimalist processes with tailoring guidelines
- B. Address culture changes through targeted communications
- C. Gain acceptance of component offices delivered in tranches
- **D. Build a vision and Business Case**

**Answer: D**

Explanation:

The P3O Foundation (2013) manual suggests the Head of P3O should overcome the 'lack of focus' barrier by building a vision and Business Case. Section 4.2.3 states, "To address the lack of focus on the full P3O model, the Head of P3O should develop a clear vision and robust Business Case to secure organizational commitment and alignment." This differs from tranche acceptance (A), process development (C), or cultural communication (D), which address different challenges. The 2013 edition emphasizes strategic clarity to unify efforts, ensuring the P3O's comprehensive adoption. This approach drives successful implementation.

Reference: P3O Foundation (2013) manual, Section 4.2.3, AXELOS.

#### NEW QUESTION # 57

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