# 100％合格率PMI-RMP熱門考題&認證考試的領導者材料和真實的PMI-RMP考題



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PDFExamDumps長年以來一直向大家提供與PMI認證考試相關的PMI-RMP參考資料。這是一個被廣大考生檢驗過的網站，可以向大家提供最好的考試考古題。PDFExamDumps全面保證考生們的利益，得到了大家的一致好評。而且，PDFExamDumps也是當前市場上最值得你信賴的網站。

為了有資格參加 PMI PMI-RMP 認證考試，個人必須擁有至少三年的項目風險管理經驗，並且完成至少 30 小時的正式風險管理教育。考試是基於電腦的，包括 170 個多項選擇題，必須在四個小時的時間範圍內回答。

要取得PMI-RMP認證考試資格，考生必須擁有至少3,000小時的專案風險管理經驗和30小時的正式風險管理教育。或者，考生可以擁有學士學位或更高學歷和2,000小時的專案風險管理經驗和30小時的正式風險管理教育。一旦具備資格，考生必須通過嚴格的考試，測試他們對風險管理概念、工具和技巧的了解。獲取 PMI-RMP 認證的考生被全球公認為卓越風險管理的標誌。

PMI-RMP 考試旨在測試候選人在風險管理方面的知識和技能，包括風險規劃、識別、分析、應對計劃以及監控和控制。考試包含 170 道多選題，考生有四個小時的時間完成。為了有資格參加考試，候選人必須擁有至少 4500 小時的項目風險管理專業經驗和 40 小時的風險管理正式教育。PMI-RMP 認證在項目管理行業中具有很高的價值，可以顯著提升候選人的職業前景，是希望提升職業生涯的項目管理專業人士的一個有吸引力的選擇。

**>> PMI-RMP熱門考題 <<**

## PMI-RMP考題 & PMI-RMP考試資料

在這裏我想說明的是PDFExamDumps的資料的核心價值。PDFExamDumps的考古題擁有100%的考試通過率。PDFExamDumps的考古題是眾多PMI專家多年經驗的結晶，具有很高的價值。它不單單可以用於PMI-RMP認證考試的準備，還可以把它當做提升自身技能的一個工具。另外，如果你想更多地了=瞭解PMI-RMP考試相關的知識，它也可以滿足你的願望。

## 最新的 Project Management Professional PMI-RMP 免費考試真題 (Q144-Q149):

**問題 #144**
You are the project manager of the NNH Project. In this project you have created a contingency response that the schedule performance index should be less than 0.93. The NHH Project has a budget at completion of
$945,000 and is 45 percent complete though the project should be 49 percent complete. The project has spent
$455,897 to reach the 45 percent complete milestone. What is the project's schedule performance index?

- A. 0.92
- B. 1.06

- C. 0.93
- D. -$37,800

答案：C


## 問題 #145

Multiple new risks have come up on a project that were not included on the risk register. The project manager met with the team to explain that risk management is critical for the success of the project, and risk identification is key.
What should the project manager do next?

- A. Determine the likelihood and impact of the risks.
- B. Apply an iterative approach to risk identification.
- C. Review assumptions and constraints around risks.
- D. Develop the risk response plans for identified risks.

答案：B

解題說明：
The project manager should apply an iterative approach to risk identification, which involves continuous risk identification throughout the project lifecycle. This will help to identify and address new risks that may arise during the project.
According to the PMBOK Guide, risk identification is the process of determining which risks may affect the project and documenting their characteristics. It is an iterative process because new risks may evolve or become known only as the project progresses through its life cycle. There are many techniques available for risk identification and assessment, such as brainstorming, interviews, checklists, SWOT analysis, cause and effect diagrams, etc. The project manager should apply an iterative approach to risk identification to ensure that all relevant risks are captured and updated throughout the project. The project manager should also involve the project team and other stakeholders in the risk identification process to obtain their input and perspectives.
The other options are not valid for the next step after explaining the importance of risk management to the team:
Review assumptions and constraints around risks: This is a technique for risk identification, but it is not the only one. The project manager should use a combination of techniques to identify risks, not just focus on one aspect. Also, reviewing assumptions and constraints is not the same as applying an iterative approach, which implies repeating the risk identification process at regular intervals or when changes occur.
Develop the risk response plans for identified risks: This is a step in the Plan Risk Responses process, which comes after the Perform Qualitative Risk Analysis and Perform Quantitative Risk Analysis processes. The project manager should not develop the risk response plans before identifying and analyzing the risks.
Determine the likelihood and impact of the risks: This is a step in the Perform Qualitative Risk Analysis process, which comes after the Identify Risks process. The project manager should not determine the likelihood and impact of the risks before identifying them.


## 問題 #146

A project manager identified a risk of communication issues with the client which may impact the project schedule. A member of (he sales team advises that this client prefers face-to- face conversations.
What should the project manager do to avoid this risk?

- A. Meet the client and plan tor critical milestone meetings.
- B. Ask the sales person to lead the communication with the client
- C. Call the client and advise that online communication is easier and faster.
- D. Record this risk and the clients preference in the risk register.

答案：A

解題說明：
The project manager should address the communication risk by meeting the client's preference for face-to-face conversations. This can be achieved by planning face-to-face meetings for critical milestones.
Communication issues with the client are a potential risk that can affect the project scope, schedule, quality, and stakeholder satisfaction. To avoid this risk, the project manager should align the communication methods and preferences with the client's expectations and needs. If the client prefers face-to-face conversations, the project manager should respect that and meet the client in person whenever possible. This can help build trust, rapport, and clarity between the project manager and the client. The project manager should also plan for critical milestone meetings with the client to review the project progress, deliverables, and feedback.
This can help ensure that the project is on track and meets the client's requirements and satisfaction. Reference: PMI, 2017. A Guide to the Project Management Body of Knowledge (PMBOK Guide) - Sixth Edition. Newtown Square, PA: Project Management

**問題 #147**

You are the project manager of the GHG project. You are preparing for the quantitative risk analysis process.

You are using organizational process assets to help you complete the quantitative risk analysis process. Which one of the following is NOT a valid reason to utilize organizational process assets as a part of the quantitative risk analysis process?

- A. You will use organizational process assets to determine costs of all risks events within the current project.
- B. You will use organizational process assets for information from prior similar projects.
- C. You will use organizational process assets for risk databases that may be available from industry sources.
- D. You will use organizational process assets for studies of similar projects by risk specialists.

**答案：A**

解題說明：
Explanation/Reference:

**問題 #148**

A project manager wants to work on understanding the project risks. The project manager works with the integrated project team to develop the risk handling strategies for the identified risks.

How should the project manager work with these risk handling strategies?

- A. Ensure the strategies are approved by the stakeholders.
- B. Review and revise the strategies periodically.
- C. Implement the strategies after completing the risk analysis.
- D. Implement the strategies immediately.

**答案：B**

解題說明：
Risk handling strategies should be reviewed and revised periodically to ensure they remain effective and relevant as the project progresses. This allows the project manager to adapt to changing circumstances and minimize the impact of risks on the project. According to the PMBOK Guide, risk handling strategies are the specific actions that are taken to implement the risk response plan. The risk response plan is the output of the Plan Risk Responses process, which describes how the project team intends to address the identified risks. The risk handling strategies should be aligned with the risk response strategies, which are the general approaches to deal with the risks, such as avoid, transfer, mitigate, accept, exploit, share, enhance, or accept.

The project manager should work with the risk handling strategies by reviewing and revising them periodically. This is because the project risks are not static, but dynamic and uncertain. They may change over time due to various factors, such as changes in the project scope, schedule, cost, quality, resources, stakeholder expectations, assumptions, constraints, etc. Therefore, the project manager should monitor and control the risk handling strategies to ensure that they are still effective and appropriate for the current risk situation. The project manager should also update the risk register and the risk report with the results of the risk handling strategies, such as the residual risks, secondary risks, and risk triggers.

The other options are not valid for how the project manager should work with the risk handling strategies:

Implement the strategies after completing the risk analysis: This is not a valid option because the risk analysis is not the final step in the risk management process. The risk analysis is part of the Perform Qualitative Risk Analysis and Perform Quantitative Risk Analysis processes, which come after the Identify Risks process and before the Plan Risk Responses process. The risk analysis helps the project manager to prioritize and evaluate the risks, but it does not provide the specific actions to address them. The risk handling strategies are developed in the Plan Risk Responses process, which comes after the risk analysis.

Implement the strategies immediately: This is not a valid option because the risk handling strategies should not be implemented without proper planning and approval. The risk handling strategies should be documented in the risk response plan, which should be communicated and approved by the project sponsor, customer, and other relevant stakeholders. The risk handling strategies should also be integrated with the other project management plans, such as the scope, schedule, cost, quality, resource, communication, procurement, and stakeholder management plans. The risk handling strategies should be implemented only when the risk triggers or conditions occur, or when the project manager decides to do so based on the risk analysis and evaluation.

Ensure the strategies are approved by the stakeholders: This is not a valid option because the approval of the risk handling strategies is not the only thing that the project manager should do with them. The approval of the risk handling strategies is part of the Plan Risk Responses process, which comes before the Implement Risk Responses and Monitor Risks processes. The project manager should also implement, monitor, and control the risk handling strategies to ensure that they are effective and appropriate for the current risk situation.

**問題 #149**

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