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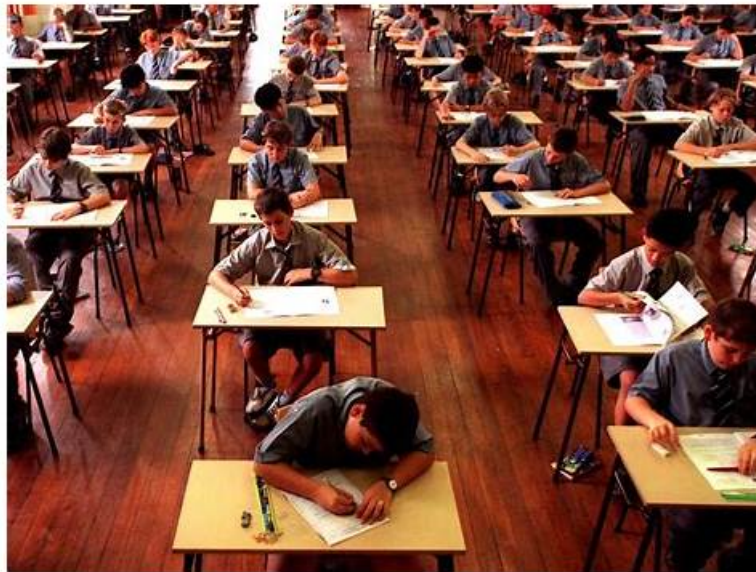

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ISTQB Certified Tester Advanced Level - Test Manager Sample Questions (Q101-Q106):

NEW QUESTION # 101
The Test Manager must assemble team members that have which of the following characteristics?

- A. Will spark informal cross training among themselves
- B. Thrive in a routine, structured environment
- C. Will not change the severity of a defect report
- D. Possess identical skill sets

Answer: A

Explanation:
A test manager must assemble team members that will spark informal cross training among themselves. This means that the team members are willing and able to share their knowledge, skills, and experiences with each other, and learn from each other's feedback and suggestions. This can improve the team's performance, productivity, and quality, as well as foster a collaborative and supportive culture. Cross training can also help the team members to develop new competencies, fill skill gaps, and handle different roles and tasks when needed. Top 10 Leadership Qualities to Distinguish a Test ManagerTest manager roles and responsibilities (with FAQs) References:
* Top 10 Leadership Qualities to Distinguish a Test Manager - Software Test Professionals
* Test manager roles and responsibilities (with FAQs) - Indeed

NEW QUESTION # 102
You are the Test Manager of a risk-based testing effort. You develop the following graph to show residual risk. Assume that "Risks mitigated" represents passed tests and "Risks not mitigated" represents failed tests and other discovered failures.
Which of the following answers best represents what the graph shows? [3]
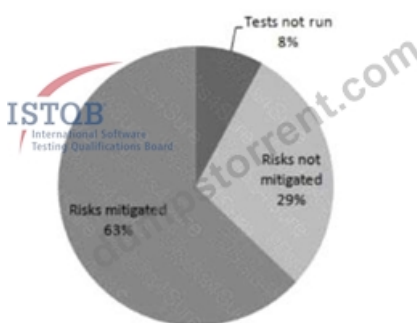
- A. Project is on schedule based on total number of test cases executed
- B. Project is at risk due to the number of failed tests
- C. Project is behind schedule based on bug fix rate
- D. Project is ahead of schedule due to number of risks addressed

Answer: B

Explanation:
The graph indicates that a significant portion of risks, 29%, have not been mitigated, which suggests that these are either failed tests or other discovered failures. This level of unmitigated risk puts the project at risk, as it implies that there are still substantial issues that need to be addressed.
References:The ISTQB Advanced Level Test Manager documents outline the importance of risk-based testing and the interpretation

of residual risk graphs. These graphs are used to communicate the current status of risk mitigation efforts in the project, and a high percentage of unmitigated risks is a clear indicator of potential problems1.

NEW QUESTION # 103

A test team is working long hours to achieve a deadline for release of a new product which has had problems throughout development and is well behind schedule. Which of the following is most likely to have a MOTIVATING effect on the testers in the team?

SELECT ONE OPTION

- A. Testers contributing to ideas for faster defect resolution during regular meetings with the developers.
- B. Routine measurement of outstanding defects during testing.
- C. A decrease in the scope of testing that the team is responsible for
- D. A planned bonus payment that will be based on customer satisfaction with the product once released.

Answer: A

NEW QUESTION # 104

How does a risk based testing approach address risks in a software product? SELECT ONE OPTION

- A. By calculating the likelihood and impact of a risk, the probability of finding defects is increased.
- B. By identifying known risks in defect reports.
- C. By prioritizing tests according to which product risks they address.
- D. By designing tests that address only the highest risk areas.

Answer: C

NEW QUESTION # 105

Which classification information would be most useful to capture for newly identified defects? [2]

- A. The priority that the business assigned to the project that the defect was found in
- B. The number of test steps in the test script that found the defect
- C. The system build that the defect was found in
- D. The name of the configuration manager who built the system

Answer: C

Explanation:
Capturing the system build information for newly identified defects is crucial as it helps in tracking the defect back to a specific state of the software. This information is essential for developers to understand the context of the defect and for testers to manage regression testing effectively. It allows for precise identification of when the defect was introduced, aiding in quicker resolution and ensuring that similar issues can be prevented in future builds.
Reference:
ISTQB Glossary, Distributed Testing1
Defect Report in ISTQB: Software Engineering - The Knowledge Academy
ISTQB Advanced Level Test Manager Syllabus, Section 3.2.1
Defect classification and prioritisation: ISTQB offers a standardised defect classification scheme The most useful classification information to capture for newly identified defects is the system build that the defect was found in. This is because the system build is the version of the software that is compiled, integrated, and tested together. By capturing the system build for each defect, the test team can track and manage the defects more effectively, and identify the root causes and impacts of the defects. The system build can also help to reproduce and verify the defects, and to measure the quality and progress of the software development. Defect Management - ISTQB not-for-profit association Reference: Certified Tester Advanced Level Test Manager (CTAL-TM) - ISTQB not-for-profit association, ISTQB Test Manager Certification - ISTQB Exams Worldwide - ISTQB Official Registration, Defect Management - ISTQB not-for-profit association

NEW QUESTION # 106

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