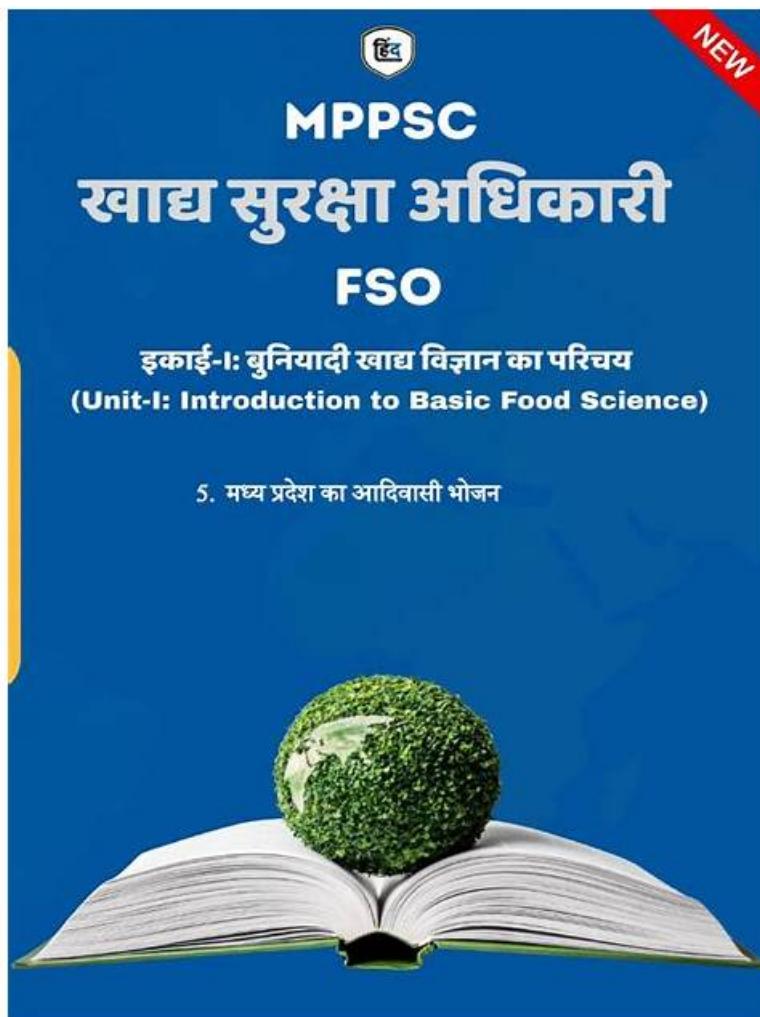


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PMI Agile Certified Practitioner Sample Questions (Q377-Q382):

NEW QUESTION # 377

An executive sponsor of a new scrum team actively attends scrum ceremonies. How does this benefit the team?

- A. It reminds the team about who sponsors the project
- B. It provides high-level project updates to the sponsor
- C. It helps to quickly resolve issues using the sponsor's influence
- D. **It helps the team to focus on and meet sprint goals**

Answer: D

NEW QUESTION # 378

A new software development team has just been formed. 5 sprints have passed and the team is now familiar with their way of working. In the 6th sprint, the scrum master notices the team members arguing about the technical design of an upcoming new feature during a backlogrefinement meeting. After the refinement meeting, the scrum master notices team members talking about the topic informally and taking sides. There is noticeable tension among the team.

How should the scrum master help the team to resolve the issue?

- A. Delegate the decision for the best feature implementation to the most senior team member.
- B. Bring a subject matter expert (SME) from the technology design team to act as a consultant for the team
- C. **Coach the team individually then the whole team during the Sprint review on how to resolve this conflict.**
- D. Decide on the technical implementation that best fits the purpose of the technical design.

Answer: C

Explanation:

As a scrum master, the goal is to foster a collaborative and self-organizing environment. When conflicts arise, it is essential to guide the team in resolving the issue on their own rather than making unilateral decisions.

The scrum master should:

Coach the team individually to understand the root causes of the conflict and ensure each team member feels heard. Then, bring the team together in a more structured environment, such as the Sprint review, to discuss the disagreement openly and constructively. This helps the team resolve conflicts and learn how to handle similar situations in the future.

NEW QUESTION # 379

During a current sprint, a team member asks permission from the scrum master to investigate an alternative design approach. What should the scrum master do?

- A. Encourage the team member to use experimentation/spikes for continuous improvement and help the team understand why it is important
- B. **Encourage the team member to research the issue and present the findings during the retrospective**
- C. Discourage the team member from deviating from the plan and document the request during the retrospective
- D. Discourage the team member from using experimentation/spikes unless it is fully developed and accounts for a variety of use cases

Answer: B

NEW QUESTION # 380

What is the first thing that a team should do to estimate user stories for a project?

- A. Sort the user stories according to priority.
- B. Estimate through function point analysis.
- C. **Define the story points measure.**
- D. Schedule a team meeting to understand them.

Answer: C

Explanation:

Explanation/Reference:

NEW QUESTION # 381

During planning sessions, an agile practitioner notices that some team members do not share common ideas.

What should the agile practitioner do?

- A. Capture feedback during lessons learned at the end of the iteration
- B. **Create a team norms document to set participation guidelines**
- C. Ask the team if they would like to adopt alternative techniques
- D. Ask the Scrum Master to resolve the issue at the stand-up meeting

Answer: B

Explanation:

The correct answer is B - Create a team norms document to set participation guidelines. Establishing team norms improves psychological safety, trust, and collaborative behavior. It provides a structured way to handle differences of opinion and ensure equal contribution.

From the PMI Agile Practice Guide:

"Team norms or working agreements are guidelines created by the team to set expectations for behavior, participation, and communication. These norms are agreed upon early and revisited as needed to support healthy collaboration." (PMI Agile Practice Guide, Section 4.3 - Team Charter and Working Agreements) Mike Griffiths elaborates:

"High-performing agile teams create shared agreements that clarify roles, expectations, and behavior. When team conflict or disconnects arise, practitioners should guide the team to revisit or develop such norms." (Mike Griffiths, PMI-ACP Exam Prep, Chapter 4 - Team Performance) Incorrect options:

- * A lacks structure and may not address the root issue.
- * C delays resolution and misuses the stand-up's purpose.
- * D waits too long to act; issues should be addressed immediately, not deferred.

NEW QUESTION # 382

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