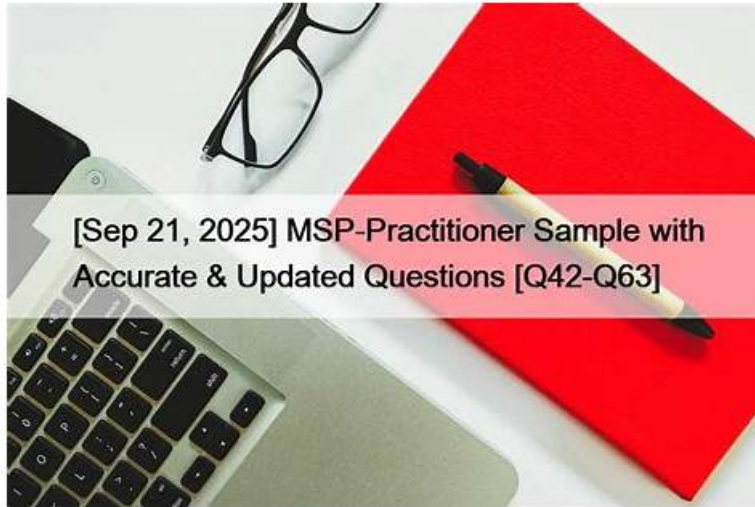


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Peoplecert MSP-Practitioner Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">• Governance and Control: Gain an in-depth understanding of programme governance, including setting up and maintaining governance structures, accountability mechanisms and assurance processes to deliver programme success.
Topic 2	<ul style="list-style-type: none">• Resource Management: Learn how to allocate and optimize resources (human, financial and material) effectively, even in complex and changing environments, to achieve programme objectives.

Topic 3	<ul style="list-style-type: none"> • Quality Management: Understand quality assurance and control processes to ensure that programme deliverables and outcomes meet or exceed defined quality standards.
Topic 4	<ul style="list-style-type: none"> • Problem Solving: Develop expertise in addressing complex programme management challenges and resolving issues efficiently and effectively.
Topic 5	<ul style="list-style-type: none"> • Tailoring: Learn how to tailor the MSP 5th edition method to suit the specific needs and context of your programme and organization.

Peoplecert MSP Practitioner, 5th edition Exam Sample Questions (Q34-Q39):

NEW QUESTION # 34

At which transformational flow basic programme controls are established?

- A. None of above
- B. Defining the programme
- C. Identifying the programme
- D. Managing the tranches

Answer: C

NEW QUESTION # 35

The programme is in the 'close the programme' process. All the projects have been successfully completed, and the capabilities have been delivered. However, some of the new sales roles are still to be recruited in order to deliver increased sales. The programme manager has passed the management of this remaining work to the HR Director.

Is this an appropriate action for the programme manager to take, and why?

- A. Yes, because the impact of closure on the HR Director needs to be understood and managed well
- B. Yes, because the remaining recruitment should be handed to the HR Director to ensure that the benefits are realized
- C. No, because programme information should be up-to-date and archived before the programme can be formally closed
- D. No, because the SRO should be responsible for disbanding the programme team and closing the programme

Answer: B

Explanation:

Comprehensive and Detailed 200 to 250 words of Explanation From Exact Extract of project- programme-and-portfolio-management of 5th Edition MSP:

In MSP 5th Edition, a programme can be formally closed even if all benefits have not yet been fully realized, provided that all planned project work is complete and the capabilities have been handed over. When a programme closes, any "residual" or "ongoing" activities required to secure the remaining benefits must be formally transferred to the permanent business operations. Option A is the correct answer. The recruitment of the remaining sales roles is a functional business activity.

Since the programme's projects are complete, it is no longer efficient to keep the programme infrastructure running just for recruitment. By handing this responsibility to the HR Director, the Programme Manager is ensuring that the Business Change Manager (BCM) or relevant operational leader has the support needed to finish the transformation. This is a standard part of the 'Close the programme' process, where the SRO and Programme Manager ensure that the "ownership" of the future state-and any actions needed to reach it-is firmly embedded back into BAU. This ensures that the realization of the "increased sales" benefit is not lost simply because the programme team has finished its work. It represents a successful transition from a temporary programme structure to permanent organizational accountability.

NEW QUESTION # 36

Which of the following will not be in Issue register?

- A. Categorization of issue
- B. How issues will be identified, captured and assessed
- C. Date issue was raised

- D. Description of issue

Answer: B

NEW QUESTION # 37

Which of following is not expected from senior leadership of programme?

- A. Empowered decision making
- **B. Good budgeting and resource allocation skills**
- C. Skilful in active management of cultural and people issues
- D. Ability to create a compelling vision portraying a beneficial future

Answer: B

NEW QUESTION # 38

Which document has the as-is state of organization?

- A. Programme Plan
- B. Business Case
- C. Vision
- **D. Blueprint**

Answer: D

Explanation:

The Blueprint document defines both the as-is and to-be (future) states of the organization. It provides a detailed description of the current operational environment and the changes required to achieve the programme's desired outcomes.

The MSP Practitioner explains: "Blueprint defines as-is and future state of organization," serving as a key governance document to guide design and delivery of the transformation.

By articulating the current state clearly, the Blueprint helps identify gaps, dependencies, and change requirements, ensuring that the programme's outputs align with the intended future state, thus supporting successful transformational change.

NEW QUESTION # 39

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