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## BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q60-Q65):

### NEW QUESTION # 60

In order to enable Business Continuity solutions, it is necessary to:

- A. Establish and implement a strategy to ensure that business objectives are aligned to the agreed solutions
- B. Carry out a review of the Business Continuity policy to ensure that it is updated with the detail of the agreed solutions
- C. Create guidance documents that detail response activities and procedures that specific teams need to follow
- D. Measure capabilities to deliver the solutions by carrying out a gap analysis

**Answer: A**

Explanation:

The CBCI 7.0 course emphasizes that establishing and implementing a strategy aligned with business objectives is fundamental to enabling Business Continuity solutions. Business Continuity solutions must not only be technically sound but also directly support the organization's goals and priorities. Alignment ensures that continuity efforts contribute meaningfully to sustaining critical operations and delivering value during and after disruptions. This strategic approach drives resource allocation, prioritizes recovery efforts, and integrates continuity planning into broader organizational frameworks. While gap analyses, guidance documents, and policy reviews

support solution enablement, without strategic alignment solutions risk being disconnected from business needs and may fail to gain management support or achieve desired outcomes.

Reference:CBCI 7.0 Study Guide, Module 5: Enabling and Implementing Solutions, pages 98-101.

#### NEW QUESTION # 61

A shared understanding across the organization of the importance and relevance of the Business Continuity Management System (BCMS) and an understanding of how the BCMS will be used are outcomes of:

- A. An effectively communicated Business Continuity policy
- B. Providing access to a risk assessment
- C. Defining the scope of the BCMS
- D. Appointing a Business Continuity steering group

**Answer: A**

Explanation:

An effectively communicated Business Continuity policy sets the tone for organizational commitment and clarifies the purpose, scope, and relevance of the BCMS. The CBCI 7.0 course stresses that clear communication of the policy ensures all personnel understand the BCMS's importance and how it will be applied, fostering engagement and shared responsibility. While defining scope and appointing steering groups are critical, they do not on their own generate organization-wide understanding. The policy acts as the foundational document promoting awareness and alignment.

Reference:CBCI 7.0 Study Guide, Module 1: Establishing the BCMS, pages 15-18.

#### NEW QUESTION # 62

When coordinating a Business Continuity Management System (BCMS), a steering group should be established to oversee, advise and make recommendations as the BCMS is established. The steering group should comprise:

- A. Customers and suppliers that are familiar with the way the organization works and can make recommendations from an external perspective
- B. Only top management
- C. Multi-disciplinary experts who are familiar with the operation of the organization
- D. Only Business Continuity professionals and any available administrative support

**Answer: C**

Explanation:

The CBCI 7.0 course emphasizes that an effective BCMS steering group must be multi-disciplinary, involving representatives from across the organization who understand different operational, financial, and strategic aspects. This diverse composition ensures that BCMS governance benefits from broad expertise and perspectives, enabling better decision-making and alignment with organizational objectives. Involving only Business Continuity professionals or top management limits insight, while external stakeholders like customers and suppliers, although valuable for input, are not typically part of the internal governance steering group. Multi-disciplinary teams enhance buy-in and help address continuity from all angles.

Reference:CBCI 7.0 Study Guide, Module 1: Governance and Leadership, pages 18-21.

#### NEW QUESTION # 63

When establishing a Business Continuity Management System (BCMS), engagement with stakeholders is important. Which of the following is NOT a reason for engaging with internal stakeholders?

- A. Involving stakeholders will reduce the workload and responsibilities of the Business Continuity Professional as administrative activities can be delegated to other staff
- B. Early collaboration with colleagues will engage them in the process and secure support for the ongoing development and implementation of the BCMS
- C. Existing policies and procedures may be relevant to the BCMS so early identification will reduce the risk for duplication of work
- D. Engagement of stakeholders will reduce the potential for conflict at later stages of the programme

**Answer: A**

Explanation:

While stakeholder engagement facilitates collaboration, reduces conflict, and helps identify relevant policies, it does not primarily serve to lessen the workload of the Business Continuity Professional by delegating administrative tasks. The CBCI 7.0 course clarifies that stakeholder involvement is about gaining support, expertise, and ownership rather than shifting administrative burdens. The Business Continuity Professional retains core responsibility for managing the BCMS, though collaboration supports efficient and effective program delivery.

Reference: CBCI 7.0 Study Guide, Module 1: Stakeholder Engagement, pages 19-22.

#### NEW QUESTION # 64

Which of the following is the first step in the process for developing recovery strategies and solutions?

- A. Consulting relevant stakeholders on draft designs and proposals
- **B. Carrying out a gap analysis to determine needs**
- C. Training personnel to carry out strategy determination activities
- D. Developing a Business Continuity policy

**Answer: B**

Explanation:

The CBCI 7.0 course clarifies that conducting a gap analysis is the initial step in developing recovery strategies and solutions. The gap analysis compares current Business Continuity capabilities with the requirements identified in the BIA and risk assessments, highlighting deficiencies that must be addressed.

This systematic evaluation informs strategy development by identifying where improvements or new solutions are necessary. While policy development and stakeholder consultation are important subsequent steps, gap analysis provides the evidence base required for informed decision-making. Training personnel comes later as part of implementation.

Reference: CBCI 7.0 Study Guide, Module 5: Solutions Design, pages 91-95.

#### NEW QUESTION # 65

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In life we mustn't always ask others to give me something, but should think what I can do for others. At work if you can create a lot of value for the boss, the boss of course care about your job, including your salary. The same reason, if we are always a ordinary IT staff, then you will be eliminated sooner or later. We should pass the IT exams, and go to the top step by step. Pass4Leader's BCI CBCI Exam Materials can help you to find shortcut to success. There are a lot of IT people who have started to act. Success is in the Pass4Leader BCI CBCI exam training materials. Of course you can not miss it.

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