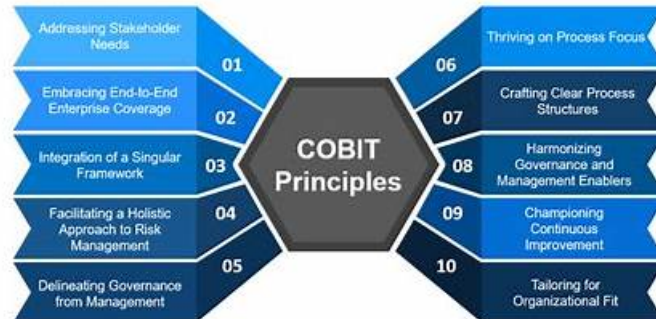


COBIT-Design-and-Implementation최신버전덤프공부문제 - COBIT-Design-and-Implementation최신시험최신덤프



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>> COBIT-Design-and-Implementation최신버전 덤프공부문제 <<

COBIT-Design-and-Implementation 덤프 ISACA 자격증

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최신 COBIT Design and Implementation COBIT-Design-and-Implementation 무료샘플문제 (Q131-Q136):

질문 # 131

What group is PRIMARILY responsible for setting the overall direction for IT governance implementation?

- A. Key stakeholders
- B. Enterprise executives
- C. IT management
- D. Business owners

정답: B

설명:

The group primarily responsible for setting the overall direction for IT governance implementation is the enterprise executives. Their

role is crucial in aligning IT governance with the strategic goals and vision of the organization.

References in COBIT 2019 Design and Implementation:

COBIT 2019 Framework: Governance and Management Objectives, EDM01 (Ensure Governance Framework Setting and Maintenance): This objective discusses the responsibilities of enterprise executives in setting the governance framework's direction.

COBIT 2019 Implementation Guide, Chapter 3: This chapter highlights the role of senior leadership in driving the implementation of IT governance.

Enterprise executives provide the strategic direction and support necessary to ensure that IT governance aligns with the enterprise's overall mission and objectives.

질문 # 132

Which of the following tools would be MOST useful for measuring and monitoring performance and the realization of benefits from an EGIT implementation program plan project?

- A. IT balanced scorecard
- B. Gantt chart
- C. RACI chart
- D. Project management software

정답: A

설명:

The most useful tool for measuring and monitoring performance and the realization of benefits from an EGIT implementation program plan project is the IT balanced scorecard. The balanced scorecard provides a comprehensive view of performance across multiple dimensions, aligning IT objectives with business goals.

References in COBIT 2019 Design and Implementation:

* COBIT 2019 Framework: Governance and Management Objectives, MEA01 (Managed Performance and Conformance Monitoring): This objective discusses the use of balanced scorecards to monitor and measure performance effectively.

* COBIT 2019 Implementation Guide, Chapter 5: This chapter highlights the importance of performance measurement tools, including the IT balanced scorecard, for tracking progress and ensuring the realization of benefits from IT governance initiatives.

질문 # 133

A COBIT consultant is performing a detailed review of current I&T risk assessments to customize design factors for a COBIT implementation project. The consultant notes that board members and executive management are reluctant to engage with IT and that IT lacks committed sponsors. Which of the following governance and management objectives would BEST address this situation?

- A. APO08 Managed Relationships
- B. EDM05 Ensured Stakeholder Engagement
- C. APO07 Managed Human Resources
- D. EDM03 Ensured Risk Optimization

정답: B

설명:

The COBIT 2019 Governance and Management Objective EDM05, "Ensured Stakeholder Engagement," focuses on ensuring that stakeholders are engaged, their expectations are considered, and the communication between IT and the business is effective.

"The purpose of EDM05 is to ensure that stakeholders are identified and engaged in alignment with enterprise objectives. It supports building commitment and accountability across stakeholders, especially at the executive and board levels." In this scenario, where there is reluctance and lack of sponsorship from senior stakeholders, EDM05 is the most appropriate to address engagement and alignment.

Reference: COBIT 2019 Framework: Governance and Management Objectives, EDM05

질문 # 134

Which of the following would BEST enable the prioritization of governance objectives?

- A. The IT strategic plan
- B. Expected performance outcomes

- C. A matrixed scoring methodology
- D. The enterprises risk tolerance

정답: C

설명:

In COBIT 2019, the prioritization of governance objectives is essential to ensure that the most critical aspects of IT governance receive the necessary focus and resources. A matrixed scoring methodology is considered the best enabler for prioritizing governance objectives because it provides a structured, systematic, and quantifiable approach to evaluating and ranking various governance objectives based on multiple criteria.

Detailed Explanation with References:

* IT Strategic Plan (Option A):

* The IT strategic plan outlines the strategic direction and objectives of IT within the organization.

While it provides guidance on long-term goals and initiatives, it does not offer a detailed mechanism for prioritizing specific governance objectives.

* Matrixed Scoring Methodology (Option B):

* A matrixed scoring methodology allows the organization to evaluate governance objectives against a set of predefined criteria such as strategic alignment, risk impact, resource availability, and expected benefits. This methodology helps in objectively assessing and comparing the importance and urgency of different governance objectives. By assigning scores to each criterion, organizations can create a prioritized list based on overall scores, ensuring that the most critical and impactful objectives are addressed first.

* This approach is comprehensive and takes into account multiple factors, providing a balanced and transparent means of prioritizing objectives. It enables decision-makers to justify their choices and ensures that prioritization is aligned with the organization's strategic goals and risk profile.

* Enterprise's Risk Tolerance (Option C):

* The enterprise's risk tolerance is an important factor in governance decisions, as it defines the level of risk the organization is willing to accept. However, while it influences prioritization, it is not a standalone methodology for prioritizing governance objectives. Risk tolerance must be considered within a broader context of criteria, which a matrixed scoring methodology can effectively encompass.

* Expected Performance Outcomes (Option D):

* Expected performance outcomes are crucial for evaluating the success of governance initiatives, but they do not provide a methodology for prioritizing objectives. They are one of the factors that can be included in a matrixed scoring methodology to assess the potential impact and value of each objective.

Conclusion: The correct answer is B. A matrixed scoring methodology. This method provides a robust, multi-criteria approach to prioritizing governance objectives, ensuring that decisions are made based on a balanced consideration of various relevant factors.

References:

* ISACA. COBIT 2019 Framework: Governance and Management Objectives. ISACA.

* ISACA. COBIT 2019 Design Guide: Designing an Information and Technology Governance Solution. ISACA.

질문 # 135

When considering the IT implementation methods design factor, and the design factor value is agile, which of the following should be a management objective priority?

- A. Managed enterprise architecture
- B. Managed IT changes
- C. Managed data (AP014)
- D. Managed risk

정답: B

설명:

When the IT implementation methods design factor value is agile, the management objective priority should be "Managed IT changes." Agile methodologies involve frequent changes and iterations, making effective change management crucial for success. Agile methodologies emphasize flexibility, iterative development, and rapid response to change. As a result, managing IT changes becomes a priority to ensure that changes are systematically controlled, risks are mitigated, and alignment with business goals is maintained.

COBIT 2019 Framework References:

* COBIT 2019 Framework: Governance and Management Objectives, BAI06 Managed IT Changes: This objective focuses on managing all IT changes in a controlled manner, ensuring minimal disruption and alignment with business goals.

* COBIT 2019 Design Guide, Chapter 3: Discusses the importance of aligning management objectives with specific design factors, such as IT implementation methods like Agile.

By prioritizing "Managed IT changes," the enterprise can ensure that its agile implementation remains effective and aligned with overall governance objectives.

질문 # 136

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