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PRINCE2 Practitioner Exam Sample Questions (Q49-Q54):

NEW QUESTION # 49

MANAGING PRODUCT DELIVERY

Stage 2 is in progress. While producing the team plan, the team manager responsible for the work package to develop the 'classroom-based training material' discovered that the representatives assigned to check the products were unsuitable. Which action should the team manager take in response?

- A. Discuss the situation with project assurance.
- **B. Advise the project manager of this risk.**
- C. Update the quality register with these concerns.
- D. Raise an exception report to the project manager.

Answer: B

Explanation:

Explanation/Reference:

Managing a Stage Boundary and Closing a Project

Question Set 1

NEW QUESTION # 50

Additional Information

Extract from the Communication Management Strategy.

The project information in the table below is true, but it may not be recorded under the correct heading or be in the correct document.

Using the Project Scenario, select the appropriate response to each of the following 5 questions which have been raised by the Project Board.

The project is now at the end of the initiation stage. Having decided that the Calendar project is a relatively simple project, the Project Manager combined the Starting Up a Project process and the Initiating a Project process. No Project Brief has been produced. Instead the Project Manager used the project mandate to produce a simple Project Initiation Documentation (PID). The PID includes the Business Case, a product checklist and several Product Descriptions, including the Project Product Description. Short sections are also included for each of the strategies and the controls to be applied. The Project Manager has elected to use the Daily Log to record all risks, issues, lessons and quality results.

After the initiation stage there will be two further stages during which a small number of Work Packages will be authorized. While these are being managed, the Project Manager will hold regular checkpoints, which will support the production of weekly Highlight Reports to the Project Board.

No Benefits Review Plan has been developed. Where should the schedule of benefit reviews be recorded?

- A. Benefit reviews should be planned and recorded in the simple PID.
- B. Small projects do not require a schedule of benefit reviews as only one review is required towards the end of the project and this should be documented within the Business Case.
- C. As deliverables of the project, all benefit reviews should be scheduled and documented in the Project Plan during initiation.

Answer: A

NEW QUESTION # 51

The Sales Director would like to add a new company logo to the 'marketing material'. The change to the project scope has been approved by the project board. It is expected to delay product and stage completion date by 3 days and cost E900. The stage 2 cost tolerance of +E1,000 has not been used. The change budget of E500 has not been used.

Which option describes how this change should be funded?

- A. E400 will need to be requested in addition to the E500 change budget.
- B. E400 of the stage 2 cost tolerance and the E500 change budget should be used.
- C. E900 needed for the change should be taken from the stage 2 cost tolerance.
- D. E900 of additional funding will need to be requested to pay for the change.

Answer: A

Explanation:

Explanation

NEW QUESTION # 52

Scenario

Additional Information

Further information on some resources who could be involved in the project:

Outcome Account Manager: He represents Outcome which is a recruitment agency that provides specialist outsourcing resources.

Outcome provided the consultants who carried out the feasibility study and the same consultants will be providing support and guidance to the Information Technology and Facilities teams during the project.

Director of Finance Division: She was transferred from the Information Technology Division 12 months ago.

She is responsible for ensuring a cost-conscious approach is adopted in all operational and project activities across the Ministry of Food Hygiene.

Hardware Manager: Reports to the Director of Information Technology. He provides computer hardware to all business functions but has little awareness of the needs of his colleagues working in software.

Payroll Manager: Reports to the Director of Finance. He is a very experienced and efficient qualified accountant who has much of the responsibility of running the Finance Division on behalf of the Director of Finance. He has been involved in drafting the Ministry's business strategy and assisting in a full business risk assessment. He also drafted the corporate Business Case standards.

Which 2 alternative actions apply to the proposed Senior Supplier for this project?

- A. Retain because she is responsible for the design of the future Information Technology organization and working practices.
- B. Replace with 'Director of Facilities' because he supports the initiative and has many ideas about how to improve the service.
- C. Remove because she only represents the Information Technology Division.
- D. Add 'Hardware Manager' because he provides computer hardware to all business functions and will be impacted by the outcome.
- E. Add 'Director of Facilities' because he is responsible for the design of the future organization, processes, systems and operation models for Facilities.

Answer: A,E

NEW QUESTION # 53

Which of the following principles describes this statement?

"xxx defines tolerances for each project objective to establish limits of delegated authority"

- A. Focus on products
- B. Manage by exception
- C. Manage by stages
- D. Learn from experience

Answer: B

NEW QUESTION # 54

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