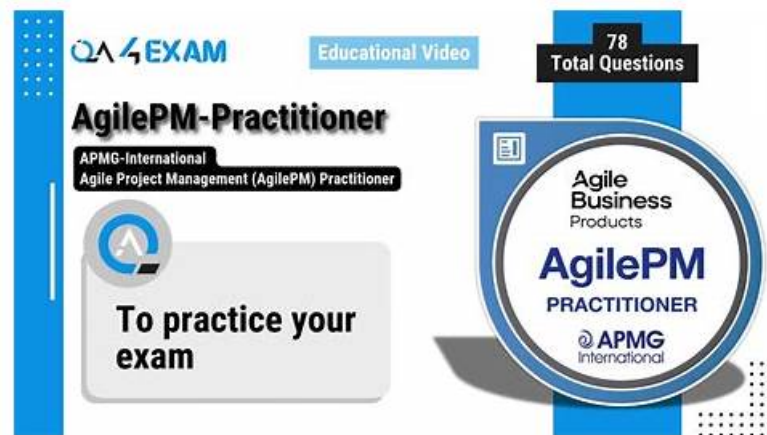


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APMG-International AgilePM-Practitioner Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> • Lifecycle and Products: This section of the exam covers topics such as Agile project lifecycle, various stages of the lifecycle, agile products, Vision Documents, and Prototypes.
Topic 2	<ul style="list-style-type: none"> • Planning and Control: In this section, the exam covers planning and control of the project and vital concepts such as estimation and iterative strategy. It also covers how to utilize MoSCoW prioritization and mitigate any risks.
Topic 3	<ul style="list-style-type: none"> • People and Roles: In this section, the topics covered include various roles involved in an Agile project and how they relate to each other. The topics covered include the responsibilities of the Agile Project Manager, agile teams, and business owners.

- Techniques: In this section, the topics covered various techniques that can be utilized including iterative development. Candidates are tested for their know-how of agile techniques and timeboxing.

APMG-International Agile Project Management (AgilePM) Practitioner Exam Sample Questions (Q122-Q127):

NEW QUESTION # 122

During the Foundations phase for Project Increment 4, Sukra Aroon held a meeting with Hira, Mira Bachar, and Wanida Anong, to ensure alignment and compliance with EPR company policies, local regulations, and international standards. The meeting also clarified how financial and investment decisions would be made for Project Increment 4, ensuring alignment with EPR business priorities, and how this information will be tracked, controlled and evidenced.

Wanida Anong, who works across multiple sites worldwide, attended the meeting in person but has limited availability throughout the Project Increment.

On receiving the meeting invitation, Hira responded suggesting that Brinda Vyas should also be invited to the meeting. Based on AgilePM guidance, which of the following does NOT present an appropriate justification for Brinda Vyas' attendance?)

- A. Brinda Vyas is responsible for ensuring that the solution aligns with the strategic direction of the business and provides the expected value. Her input will help shape decisions related to capital investment.
- B. Brinda Vyas plays a key role in confirming that the regulatory and quality expectations being discussed are aligned with the business need and will not undermine the viability of the project.
- C. Brinda Vyas is accountable for the financial and regulatory governance aspects of the project and must personally oversee compliance-related discussions to ensure standards for these are met.
- D. The understanding of regulatory compliance needs for the Eco-spa gained by attending the meeting will help Brinda Vyas keep business stakeholders aligned with the business solution as it emerges.

Answer: C

Explanation:

B does not align with AgilePM role responsibilities.

Brinda Vyas, as the Business Visionary, is responsible for ensuring the evolving solution remains aligned with the business vision, business need, and expected value. She is an important stakeholder in discussions where compliance, quality, and investment choices may affect viability or business outcomes.

However, AgilePM does not make the Business Visionary personally accountable for financial governance and regulatory governance in the way option B states. Those concerns are shared across other roles, such as:

- * the Business Sponsor for investment and business justification at the highest level,
- * the Project Manager for governance coordination and control,
- * and specialist roles such as Wanida Anong for compliance expertise.

Why the other options are appropriate:

- * A is appropriate because Brinda should help ensure decisions remain aligned with strategic direction and value.
- * C is appropriate because Brinda should confirm that compliance and quality expectations do not undermine business viability.
- * D is appropriate because attending helps Brinda maintain alignment among business stakeholders as the solution evolves.

So the statement that does not provide an appropriate justification is B.

NEW QUESTION # 123

The Timebox to deliver the online reservation system through the Hoy Hall website has experienced a major issue. During Timebox C a test was completed to simulate an attack on the financial element of the online reservation system, with the intention of finding security weaknesses. It was found that it was potentially possible to gain access to the system, its functionality and data. Further work is therefore needed to meet the information security elements of a customer financial transaction.

Answer the following question about the actions to be taken by each role.

Column 1 describes a list of actions related to dealing with the security issue with the hotel reservation system.

Column 2 lists the key roles. For each action in Column 1, select from Column 2 the role that should carry out the action.

Each selection from Column 2 can be used once, more than once or not at all.

Column 1

- * Advise how the legislation on the transfer of data will affect the requirements and the system.
- * Agree the changes needed to the corporate technical architecture with the Architecture Angels IT support team.
- * Ensure the information security vulnerability is communicated to the AA Head Office IT Director.

- * Evaluate the impact of proposed security controls on the business and decide on the most suitable solution.
- * Reprioritise the requirements on the Prioritised Requirements List associated with the security issue.

Column 2

- * Project Manager
- * Business Sponsor
- * Business Visionary
- * Technical Coordinator
- * Business Analyst
- * Team Leader
- * Business Ambassador
- * Solution Developer

Answer:

Explanation:

Explanation:

- * Advise how the legislation on the transfer of data will affect the requirements and the system.
- * E. Business Analyst
- * Agree the changes needed to the corporate technical architecture with the Architecture Angels IT support team.
- * D. Technical Coordinator
- * Ensure the information security vulnerability is communicated to the AA Head Office IT Director.
- * A. Project Manager
- * Evaluate the impact of proposed security controls on the business and decide on the most suitable solution.
- * B. Business Sponsor
- * Reprioritise the requirements on the Prioritised Requirements List associated with the security issue.
- * C. Business Visionary

Rationale:

- * A Business Analyst typically has the expertise to understand and communicate how data transfer legislation impacts system requirements.
- * The Technical Coordinator is usually responsible for technical decisions, including those that impact the technical architecture, and would work closely with the IT support team to agree on changes.
- * The Project Manager should ensure that key information, such as security vulnerabilities, is communicated to senior management, in this case, the IT Director.
- * The Business Sponsor, who is ultimately responsible for the project from a business perspective, would evaluate the impact of security measures on the business.
- * The Business Visionary is often tasked with understanding the strategic view of the project requirements and would be suited to reprioritize requirements, especially those with significant implications like security issues.

NEW QUESTION # 124

Which 2 actions should the Team Leader take to implement the new Must Have requirement?

- A. Agree to de-scope Should Have and/or Could Have requirements to allow for the new Must Have functionality.
- B. Consolidate and circulate an agenda for the workshop.
- C. Source and hire a web developer with experience in developing online financial transaction functionality.
- **D. Add the additional tasks required to create the financial transaction functionality to the Timebox Plan.**
- **E. Discuss the development interfaces and dependencies with the Solution Development Team to ensure the associated Timebox is appropriate.**

Answer: D,E

NEW QUESTION # 125

How should the lack of provision of a fire escape from the upstairs of the building in Timebox B initially be dealt with?

- A. The Solution Development Team should revise the Timebox Plans for Timeboxes B and C.
- B. The Project Manager should escalate the issue to the Marketing Director, who is in the role of Business Visionary.
- C. The Solution Development Team should commence understanding and delivering the new requirement.
- **D. The Architect, in the role of Technical Co-ordinator, should escalate the issue to Architecture Angels' Senior Management**

Team

Answer: D

Explanation:

The initial action to deal with the lack of provision of a fire escape from the upstairs of the building in Timebox B should be:

*C. The Architect, in the role of Technical Co-ordinator, should escalate the issue to Architecture Angels' Senior Management Team

This is because the lack of a fire escape is a significant safety concern that could have legal and regulatory implications. It's important that the Senior Management Team is aware of this issue so they can make informed decisions about how to address it. The Architect, in the role of Technical Co-ordinator, is well-positioned to understand the technical implications of this issue and communicate them to the Senior Management Team.

While revising the Timebox Plans (option A) or commencing understanding and delivering the new requirement (option B) could be part of the solution, these actions should be taken after the issue has been escalated and discussed with the Senior Management Team. Escalating the issue to the Marketing Director (option D) may not be the most effective course of action, as this is primarily a technical and safety issue, not a marketing one.

NEW QUESTION # 126

Answer the following questions about actions to be taken by different roles.

The Business Sponsor has decided that the new coffee shop insurance product website pages will include the financial transaction functionality to support the end-to-end sales process. The Business Sponsor views this as a valuable sales tool, enabling customers to pay for insurance policies online. If successful, this new financial transaction functionality is to be made available across all other insurance products. This is a new Must Have requirement.

All parties are to be invited to a workshop to discuss the additional work required to deliver the required solution including the new Must Have requirement. The areas to be discussed include specialist skills required and possible legal, financial and technical standards to be adhered to.

Remember to limit your answers to the number of selections requested in each question.

Which 2 actions should the Business Sponsor take to implement the new Must Have requirement?

- **A. Check the viability of the project, following the inclusion of the new Must Have requirement.**
- B. Check for any documented standards which need to be applied to the development of online financial transaction functionality.
- **C. Assess the impact of the new Must Have requirement on the original Business Case.**
- D. Send a company-wide communication to explain the implications of the business change to all interested parties.
- E. Source and hire a web developer with experience in developing online financial transaction functionality.

Answer: A,C

Explanation:

To implement the new Must Have requirement for the coffee shop insurance product website, which includes financial transaction functionality, the Business Sponsor should take the following actions:

Selected Actions for the Business Sponsor:

B). Check the viability of the project, following the inclusion of the new Must Have requirement.

E). Assess the impact of the new Must Have requirement on the original Business Case.

B). Evaluating the project's viability after adding a significant new requirement is crucial. This involves analyzing whether the project can still meet its objectives within the given constraints, such as time, budget, and resources, especially when the new requirement could potentially add complexity and cost.

E). Understanding how the new requirement affects the original Business Case is essential. This involves reassessing the project's expected benefits, costs, and risks in light of the new functionality. It ensures that the project remains aligned with business objectives and continues to offer a viable return on investment.

Why Other Actions Are Less Suitable:

A). While ensuring adherence to relevant standards is important, it is more of a task for the technical team or a specific role such as the Technical Coordinator, rather than the primary responsibility of the Business Sponsor.

C). Sourcing and hiring specific technical expertise, such as a web developer with experience in online financial transactions, is generally a responsibility delegated to the Project Manager or relevant technical leads, not the Business Sponsor directly.

D). While communicating business changes to all interested parties is important, the specific action of explaining the implications of the business change company-wide is more likely to be a collaborative effort involving several roles, including the Business Change Manager, rather than solely the Business Sponsor's responsibility.

