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Quiz 2026 APMG-International Newest AgilePM-Foundation Simulations Pdf

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APMG-International Agile Project Management (AgilePM) Foundation Exam Sample Questions (Q14-Q19):

NEW QUESTION # 14

While the definition of a Must Have requirement is clearly defined, the definition of Could Have and Should Have requirements can be less clear.

When, ideally, should the project team discuss and agree some objective criteria for how these requirements will be prioritized?

- A. During the Development Phase
- B. During the pre-project phase
- C. During the Feasibility phase
- D. During the Foundations phase

Answer: D

Explanation:

Comprehensive and Detailed Explanation (paraphrased from AgilePM planning/prioritization guidance):

AgilePM expects teams to establish objective MoSCoW criteria and decision rules during Foundations. Foundations is where the delivery approach, governance, Business Case, scope boundaries, quality expectations, and planning baselines are agreed. Clarifying how Should and Could items will be interpreted (e.g., business value thresholds, regulatory constraints, UX standards, operational readiness factors) avoids later ambiguity, speeds trade-off decisions inside timeboxes, and protects the Business Case. While Feasibility assesses whether proceeding makes sense, and Development executes the timeboxed work, Foundations is the optimal moment to set shared prioritization rules, acceptance criteria structures, and change control protocols so that delivery can proceed predictably while flexing scope responsibly. Hence, C is the correct choice.

NEW QUESTION # 15

Which of the following are recognized DSDM styles of Timebox?

1. Unstructured
2. Consolidated

- A. Neither 1 or 2 is true
- B. Both 1 and 2 are true
- C. Only 2 is true
- D. Only 1 is true

Answer: B**NEW QUESTION # 16**

Why is it appropriate to give Line Leaders privileged access to the thinking behind a change?

- A. They have seniority within the organization.
- B. Everyone should see this information.
- C. Their authorization is needed to progress.
- D. They may block change if not fully engaged.

Answer: D

Explanation:

* Line Leaders as Key Stakeholders: If line leaders are not fully engaged, they can create barriers to change implementation due to their influence on frontline staff. Providing them with privileged access ensures alignment and reduces resistance.

* Other Options:

- * A: Seniority is irrelevant; engagement depends on roles and influence.
- * B: Authorization may not always be needed for every change.
- * C: Information access should be strategic, not indiscriminate.

Key AgilePM Concepts Referenced:

* Engaging Stakeholders: AgilePM Handbook, Chapter 5, Section 5.4.

NEW QUESTION # 17

Identify the missing words in the following sentence.

Principles 1 -Focus on the Business Need suggests that every decision taken during a project should be [?] - to deliver what the business needs to be delivered.

- A. Viewed in light of the overriding project goal
- B. The responsibility of the Business Sponsor
- C. Made collaboratively
- D. Share between all of the project roles

Answer: C

NEW QUESTION # 18

Considering the value statements in the Agile Manifesto which of the following Documents should only be created where they add value to the project Documents can be created but should never be used to form a contract It is vital that any documents created are visible to, and understood by, [stakeholders/team] High-level documents can be created early in a project to help support planning and understanding.

- A. 1, 2, 4
- **B. 1, 3, 4**
- C. 1, 2, 3
- D. 2, 3, 4

Answer: B

Explanation:

The Agile Manifesto values "working software over comprehensive documentation," but does not reject documents; it promotes fit-for-purpose documentation that adds value. AgilePM echoes this with lightweight, high-value artifacts (e.g., Business Case, Foundations summary, acceptance criteria) to support clarity and governance "without excessive bureaucracy." Therefore (1) is true: create documents when they add value. (3) is true: documents must be visible and understood by those who use them to collaborate and decide; transparency is essential. (4) is also true: high-level documents early (vision, scope boundaries, approach) support planning, alignment, and later refinement. (2) is false: agile does not prohibit contracts; it values customer collaboration over contract negotiation, yet recognizes contracts may be necessary and useful when framed to enable change. Consequently, the correct set is 1, 3, and 4, i.e., C.

NEW QUESTION # 19

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