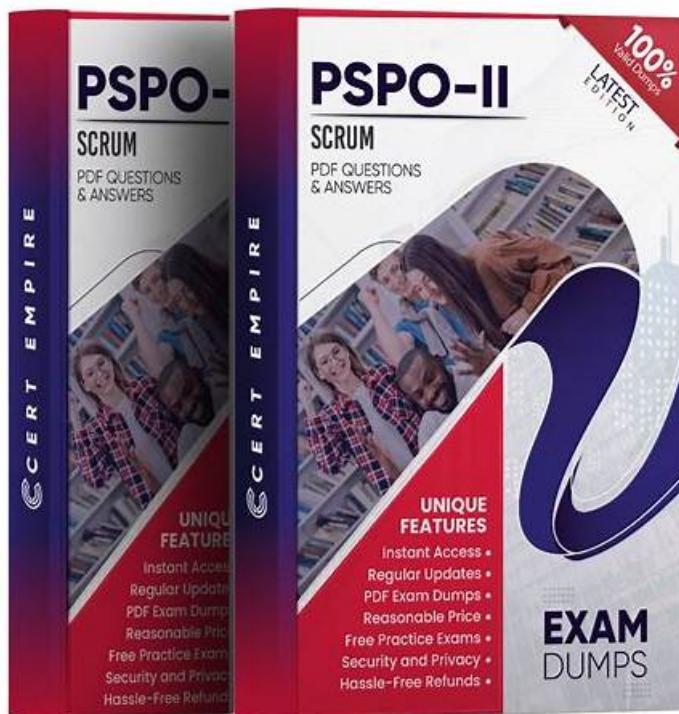


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Scrum PSPO-II exam is intended for Product Owners who have a deep understanding of the Scrum framework and have experience working as a Product Owner in a Scrum team. PSPO-II Exam is a way for Product Owners to demonstrate their mastery of Scrum and their ability to apply it in complex and challenging environments.

Scrum Professional Scrum Product Owner II Sample Questions (Q51-Q56):

NEW QUESTION # 51

When should the Product Owner update the project plan?
(choose the best answer)

- A. The project plan must be updated prior to the Sprint Retrospective.
- B. **The Product Backlog is the plan in Scrum. It is updated as new information and insights emerge.**
- C. Before the Sprint Planning to know how much work will have to be done in the Sprint.
- D. After the Daily Scrum to ensure an accurate daily overview of project progress.

Answer: B

Explanation:

In Scrum, there is no separate artifact called a project plan. The Product Backlog is the plan for the product development, and it contains all the features, requirements, enhancements, and fixes that are needed to deliver a valuable product. The Product Backlog is not a static or fixed document, but rather an emergent and dynamic one. It is constantly updated and refined by the Product Owner and the Developers as they learn more about the product, the users, the market, and the technology. The Product Backlog is updated whenever new information and insights emerge, which can happen at any time during the product development process.

Therefore, option C is the best answer.

Option A is not correct because the Daily Scrum is not a status meeting, but rather a time-boxed event for the Developers to inspect their progress towards the Sprint Goal and adapt their Sprint Backlog accordingly. The Product Owner does not need to update the Product Backlog after the Daily Scrum, unless there is a significant change in the product vision, strategy, or value proposition that affects the Product Backlog items.

Option B is not correct because the Sprint Retrospective is not a time to update the Product Backlog, but rather a time-boxed event for the Scrum Team to inspect their way of working and identify potential improvements. The Product Owner does not need to update the Product Backlog before the Sprint Retrospective, unless there is a need to communicate a change in the Product Goal or the product roadmap that affects the Product Backlog items.

Option D is not correct because the Sprint Planning is not a time to know how much work will have to be done in the Sprint, but rather a time-boxed event for the Scrum Team to collaborate on selecting and planning the Product Backlog items that will deliver the Sprint Goal. The Product Owner does not need to update the Product Backlog before the Sprint Planning, unless there is a need to reorder or clarify the Product Backlog items that are the most valuable and relevant for the upcoming Sprint. References:

- * Professional Scrum Product Owner II Assessment
- * Understanding and Applying the Scrum Framework
- * Managing Products with Agility
- * What is a Product Backlog?
- * Product Backlog Explained

NEW QUESTION # 52

An organization is currently having difficulties delivering new releases of their products in a timely manner. When asked, the teams say that they need to share team members across different teams and products in order for a team to get their work done. At least one team needs help from a member of another team at any point in time.

Which of the following would be the most appropriate response? (choose the best answer)

- A. **Reduce the number of products in order to help improve focus and reduce dependencies between teams.**
- B. None of the above.
- C. Create project plans for each of the products to include how to coordinate between teams and team members.
- D. All of the above.
- E. Work with HR to hire more people to increase the capacity of the teams.

Answer: A

NEW QUESTION # 53

What is the role of the Product Owner in crafting the Sprint Goal?
(choose the best answer)

- A. The Product Owner has no role in it. This is the Developers responsibility.
- B. The Product Owner should come to the Sprint Planning with a clearly defined Sprint Goal.
- C. **The Product Owner collaborates as a member of the Scrum Team to define a Sprint Goal.**
- D. The Product Owner must work with stakeholders to set each Sprint's Goal.
- E. The Product Owner defines the scope for a Sprint and therefore also the Sprint Goal.

Answer: C

Explanation:

The Sprint Goal is a summary statement of the Sprint objective, which ideally has a cohesive theme. The Sprint Goal also gives the Scrum Team guidance and flexibility on how to achieve the objective. The Sprint Goal is crafted by the entire Scrum Team during the Sprint Planning, based on the Product Owner's proposal of the most valuable Product Backlog items and the Development Team's forecast of the work that can be done in the Sprint. The Product Owner collaborates with the team to write the Sprint Goal and defines it on the basis of the value being sought. The Product Owner does not define the scope or the solution for the Sprint, but rather the outcome and the benefit. The Product Owner also does not work with stakeholders to set the Sprint Goal, but rather represents their interests and needs. The Product Owner has a role in crafting the Sprint Goal, but not the sole responsibility for it.

References:

Professional Scrum Product Owner II Assessment
Understanding and Applying the Scrum Framework
Managing Products with Agility
The Role of the Product Owner during the Sprint
Sprint Goal - An Essential Ingredient in Scrum Recipe

NEW QUESTION # 54

Which of the following strategies might help in improving your team's Time to Market? (choose the best answer)

- A. Increase the velocity of your team by adding developers.
- B. Ensure everyone on the team has no scheduling issues in order to maximize their utilization.
- C. Increase the amount of time spent per day working on a product by planning offshore work to "Follow the Clock".
- D. Eliminate the need to wait for experts by improving the cross-functional skills of the team members.

Answer: D

NEW QUESTION # 55

The environment in which a product will be used changes and emerges continually. What is the effect on the Product Backlog? (choose the best answer)

- A. The Product Backlog evolves to reflect what the product needs to be most valuable.
- B. The Product Backlog is archived and a new Product Backlog is created to take its place
- C. There is no effect, the Product Backlog must stay the same until the end of the project.
- D. The requirements specification document, describing the Product Backlog items, must be updated to ensure stability.

Answer: A

Explanation:

Explanation

* Option B is the best answer because it reflects the agile and empirical nature of Scrum and Product Ownership. The Product Backlog is a living artifact that represents the current understanding of what the product needs to be most valuable for the customers and the stakeholders¹. The Product Backlog is not a fixed or static document, but rather an emergent and dynamic one that adapts to the changing environment, needs, and feedback. The Product Owner is accountable for managing the Product Backlog and ensuring that it is transparent, ordered, and refined². The Product Owner collaborates with the Scrum Team and the stakeholders to inspect and adapt the Product Backlog items based on the new insights, opportunities, and learnings that arise from the changing environment³⁴. The Product Owner also uses various techniques, such as product vision, value proposition, user stories, experiments, and evidence-based management, to define, validate, and prioritize the Product Backlog items⁵.

* Option A is not the best answer because it contradicts the agile and empirical nature of Scrum and Product Ownership. The Product Backlog is not a requirements specification document, but rather a list of hypotheses and assumptions that need to be tested and validated in the real world⁵. The Product Backlog items are not detailed or fixed upfront, but rather refined and clarified as they get closer to implementation². Updating the requirements specification document to ensure stability implies a plan-driven and predictive approach that does not embrace change and feedback, and that does not optimize value delivery.

* Option C is not the best answer because it contradicts the agile and empirical nature of Scrum and Product Ownership. The Product Backlog is not a project plan, but rather a product roadmap that guides the development of the product. The Product Backlog does not have a predefined end date or scope, but rather evolves and changes as the product grows and matures¹. Keeping the Product Backlog the same until the end of the project implies a plan-driven and predictive approach that does not embrace change and feedback, and that does not optimize value delivery.

* Option D is not the best answer because it contradicts the agile and empirical nature of Scrum and Product Ownership. The

Product Backlog is not a disposable artifact, but rather a cumulative and iterative one that builds on the previous work and learnings¹. The Product Backlog items are not discarded or replaced, but rather refined and updated as the product evolves and changes². Archiving the Product Backlog and creating a new one implies a disruptive and wasteful approach that does not leverage the existing knowledge and feedback, and that does not optimize value delivery.

References:

- * 1: Product Backlog
- * 2: Product Backlog Management
- * 3: Empiricism
- * 4: Stakeholders & Customers
- * 5: Product Vision
- * : Product Value
- * : Evidence-Based Management
- * : [Agile Manifesto]
- * : [Product Roadmap]
- * : Product Owner Accountabilities
- * : Sprint Review
- * : Product Backlog Refinement
- * : [User Stories]
- * : [Value Proposition]
- * : [Experiments]

NEW QUESTION # 56

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