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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q65-Q70):

NEW QUESTION # 65

Which is an activity in the implementation lifecycle for a permanent P3O?

- **A. Deliver capability Realize benefits**
- B. Run an office through to delivery
- C. Close down a Programme Office
- D. Return staff members to operational roles

Answer: A

Explanation:

The P3O Foundation (2013) manual lists delivering capability and realizing benefits as an activity in the permanent P3O implementation lifecycle. Section 4.3.5 states, "The implementation lifecycle for a permanent P3O includes delivering capability and realizing benefits as it transitions to operational status." This differs from returning staff (A), running an office (B), or closing a Programme Office (C), which relate to temporary models. The 2013 edition focuses on this phase to establish and validate the P3O's operational effectiveness, ensuring long-term value. This activity supports strategic alignment.

Reference: P3O Foundation (2013) manual, Section 4.3.5, AXELOS.

NEW QUESTION # 66

Which is a COE function or service?

- A. Align projects to strategy
- B. Provide capacity planning
- **C. Support PPM tools**
- D. Support delivery of a specific programme

Answer: C

Explanation:

The P3O Foundation (2013) manual identifies supporting PPM tools as a COE function. Section 5.3.4 states, "The Centre of Excellence (COE) provides functions such as supporting PPM tools to ensure consistency and maturity in project, programme, and portfolio management." This differs from programme delivery (B), capacity planning (C), or strategic alignment (D), which are handled by other offices. The 2013 edition emphasizes the COE's role in standardizing tool usage, enhancing organizational PPM capability. This supports consistent practice across the P3O model.

Reference: P3O Foundation (2013) manual, Section 5.3.4, AXELOS.

NEW QUESTION # 67

Which is delivered by the Blueprint's information flows?

- **A. Principle of management by exception**
- B. Management of risk
- C. P3O implementation plan
- D. Realization of benefits

Answer: A

Explanation:

The P3O Foundation (2013) manual indicates that the Blueprint's information flows deliver the principle of management by exception. Section 4.3.3 states, "The Blueprint's information flows support the principle of management by exception by providing senior management with critical data to focus on deviations rather than routine operations." This differs from the implementation plan (A), risk management (B), or benefits realization (D), which are separate processes. The 2013 edition highlights this principle as a governance mechanism, enabling efficient oversight by escalating only significant issues. This enhances P3O's strategic focus during implementation.

Reference: P3O Foundation (2013) manual, Section 4.3.3, AXELOS.

NEW QUESTION # 68

What is used to assist senior managers to determine their core problems and the services to be delivered by a P3O model?

- A. Capacity planning for resource management

- B. Business process swimlanes
- C. Knowledge management tools
- **D. P3O Value Matrix**

Answer: D

Explanation:

The P3O Value Matrix is used to assist senior managers in identifying core problems and determining P3O services, per the P3O Foundation (2013) manual. Section 6.3.1 states, "The P3O Value Matrix helps senior managers articulate core problems and map these to the services a P3O should provide, ensuring alignment with organizational needs." This differs from business process swimlanes (A), which map processes, knowledge management (B), which shares experiences, and capacity planning (C), which manages resources.

The 2013 edition emphasizes its role in strategic planning, enabling tailored P3O design. This tool supports effective decision-making and service prioritization.

Reference: P3O Foundation (2013) manual, Section 6.3.1, AXELOS.

NEW QUESTION # 69

Which is a functional area within a P3O model?

- A. Flexible resource pool
- B. Virtual Office
- **C. COE functions or services**
- D. Hub Portfolio Office connected by spokes

Answer: C

Explanation:

COE (Centre of Excellence) functions or services are a functional area within a P3O model, per the P3O Foundation (2013) manual. Section 5.3.4 states, "The Centre of Excellence provides a functional area within the P3O, offering standards, guidance, and best practices to support PPM maturity." This contrasts with Hub Portfolio Offices (A), which are structural models, Virtual Offices (C), which are temporary setups, and Flexible Resource Pools (D), which are resource mechanisms. The 2013 edition highlights the COE's role in standardizing processes, making it a core P3O component. This ensures consistent support across the organization.

Reference: P3O Foundation (2013) manual, Section 5.3.4, AXELOS.

NEW QUESTION # 70

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