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ASQ Certified Manager of Quality/Organizational Excellence Exam Sample Questions (Q432-Q437):

NEW QUESTION # 432

Considering the maturity factor, the task and relationship behaviors comprise four leadership styles. These styles are: High task; low relationship, High task; High relationship, High relationship; Low task, Low relationship; Low task. Leadership style where specific instructions and close supervision of performance are indicated is:

- A. High relationship; Low task
- B. Low relationship; Low task
- C. High task; High relationship
- D. High task; low relationship

Answer: D

NEW QUESTION # 433

A project manager should work with the project team to develop the master plan and schedule in order to ensure that the team members are

- A. able to improve their skills for future projects
- **B. aware of the project scope**
- C. able to lead any follow-up projects
- D. motivated to work on subsequent projects

Answer: B

Explanation:

The master plan and schedule are essential tools for project management. By involving the project team in their development, the project manager ensures that team members understand the project scope, objectives, and timeline. This understanding is crucial for effective project execution. Additionally, a well-structured master plan and schedule help team members coordinate their efforts, allocate resources, and manage dependencies. While motivation, leadership, and skill improvement are important aspects of project management, they are not directly addressed by the master plan and schedule. Therefore, the correct answer is B. aware of the project scope¹. References: 1: The ASQ Certified Manager of Quality/Organizational Excellence Handbook, Fifth Edition 1.

NEW QUESTION # 434

Rank in order, from first to last, the following steps in the supplier certification process.

1. Monitor performance
2. Develop criteria and process
3. Report results and award certification
4. Evaluate suppliers

- **A. 2, 4, 3, 1**
- B. 1, 3, 4
- C. 4, 2, 1, 3
- D. 4, 1, 2, 3

Answer: A

Explanation:

The supplier certification process involves several steps to ensure that suppliers meet the required standards and contribute to organizational excellence. Here's a detailed explanation of each step:

* Develop criteria and process: Before evaluating suppliers, it's essential to establish clear criteria and a well-defined process for certification. This step involves defining the quality requirements, performance metrics, and other relevant factors that suppliers must meet. Criteria may include quality standards, delivery timelines, cost-effectiveness, and compliance with regulations.

* Evaluate suppliers: Once the criteria are established, evaluate potential suppliers based on these criteria.

Assess their capabilities, track record, financial stability, and overall performance. Supplier evaluation helps identify reliable partners who can consistently meet quality expectations.

* Report results and award certification: After evaluating suppliers, compile the assessment results. This report should highlight strengths, weaknesses, and areas for improvement. Based on the evaluation, award certification to suppliers who meet or exceed the established criteria. Certification signifies that the supplier is qualified and reliable.

* Monitor performance: Certification is not a one-time event. Continuously monitor supplier performance to ensure ongoing compliance with standards. Regular reviews, audits, and performance metrics help maintain quality and address any deviations promptly.

Remember that effective supplier certification contributes to overall organizational excellence by ensuring a reliable supply chain and consistent quality².

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NEW QUESTION # 435

One advantage of using a single-source supplier strategy is that it will

- **A. reduce lot-to-lot variation**
- B. improve supplier benchmarking results

